

Hampshire 2050 Partnership Roadmap for 2024-25

Post Summit Feedback

On 23 November 2023 a Hampshire 2050 Summit was held which many of you attended. The objectives of the summit were to:

- Relaunch the Hampshire 2050 Partnership
- Gain partnership endorsement to the revalidated Vision
- Demonstrate connection between the Hampshire 2050 Vision policies and the policies of partners around the room
- Agree shared priorities for the year ahead
- Develop a co-owned and co-led approach to the delivery of the H2050 Vision
- Agree next steps

Following the Summit, you were sent a summary of the outcomes which set out the following key areas:

- The revalidated Vision was endorsed by the partnership.
- It was clear that partners found it hard to choose strategic priorities that everyone agreed on as so many issues are of high priority.
- There was considerable uncertainty in how the outcomes of the Summit would be taken forward in a tangible way leading to clear outcomes.
- There was consensus in the room that collective action and collaboration was very much needed, and that Hampshire 2050 Partnership provides a vehicle to achieve this.

The Hampshire 2050 Secretariat set out that it would:

- Use the discussions and thinking from the Summit to shape a 'roadmap' to help the partnership realise our collective Vision and move forward to the future with confidence and focus.
- Share next steps in the New Year including proposals on how the priority areas will be taken forward and any governance arrangements.
- Undertake further work to connect the outcomes of the Summit with the Hampshire 2050 Vision and recommendations.
- Set out dates for future partner meetings to ensure momentum is maintained.

Proposed Way Forward

Based on all of the information gathered, the 2050 Secretariat are proposing an approach which exemplifies a systems leadership approach; making the most of our combined skills and influence to focus on the key complex issues for Hampshire which can only be resolved through a partnership approach. This would recognise the ongoing 'quiet hum' of delivery against the recommendations but raise up a key issue or theme each year to collectively focus on.

Based on this the proposal includes:

- The partnership selecting an annual 'theme' linked to one of the drivers of the H2050 Vision. The partnership voted on its 4 priority areas at the summit which provides a starting point for this approach.
 - *'Improving health, care, and wellbeing' was voted by the Partnership at the November '23 Summit as the top priority.*
- **The proposal is therefore that 2024/25 be the 'Year of Improving Health, Care and Wellbeing'.**
- Acting now to maintain and improve the health and wellbeing of the population of Hampshire is critical if we are to achieve the vision of a healthy and prosperous Hampshire in 2050. The key building blocks for health are the conditions in which we are born, grow, learn, live, work, relax and play.
- Actions to shape these factors, and our policies, services and partnerships will support people to maintain healthy behaviours and protect them from health risks and emergencies. We know actions that improve the health of our population will also have a positive impact on economic prosperity, tackling environmental pollution and climate change, and reducing demand for health and social care.
- A focus on increasing the number of years Hampshire residents can expect to live in good health is necessary to ensure economic growth, and inclusive growth that reduces rather than increase income inequality. Firstly, through the direct contribution in providing both direct and indirect high-quality employment and secondary effects on the efficiency of health and care sectors from a skilled and healthy workforce.
- Acknowledging that a year will not be sufficient time to tackle these complex issues but would provide an opportunity to bring into focus key issues for each theme.
- Rather than each theme being forgotten after its "year of" – the themes would build incrementally over the years, together creating an asset rather than deficit-based approach.
- Maximising existing governance structures (see below) and how they can contribute to positive change in this area.
- Showcasing how the diverse range of 2050 partners have engaged and contributed positively to the theme over the year and where a cross-discipline approach is required to unlock issues.
- An 'end of year' summit to reflect on the theme, lift up key projects as case studies and identify a theme for the next year.
- A parallel communication approach which highlights the priority theme and encourages collective action.

The pressure on resources was recognised and taken into account when proposing a way forward. It is felt that this approach is manageable within current resources whilst allowing work on the vision to be progressed in a meaningful way. It also offers an opportunity to develop inter-disciplinary strategic relationships.

Governance

The Hampshire 2050 Partnership consists of approximately 40 organisations and is growing as other organisations seek to join. It is a unique multi-agency, multi-sectoral partnership that brings together a range of organisations who see a role for a strategic Hampshire area-based approach.

A partnership of this scale however is not practicably able to provide the level of governance and decision making which would be required for the “driver/theme” based programme of activity being proposed. Consideration has therefore been given to how the 2050 Partnership could provide an overarching structure under which would sit smaller, more sector-based partnerships.

There are currently a number of existing partnerships that align with each of the 2050 Drivers and might provide ready-made governance to support the proposed way forward for the 2050 Partnership. These smaller ‘partnership boards’ would be able to meet more regularly to govern the programme of activity that fits best with the driver/theme they represent.

Examples of some of these partnerships include:

Driver – Climate Change	Driver – Environment	Driver – Population and Society	Driver – Economy
Climate Change Expert Forum	Flood and Water Management Strategic Board Local Nature Recovery Project Integra Partnership Solent Forum	Hampshire Health and Wellbeing Board Hampshire Place Board Skills Advisory Panel (EM3 LEP)	Regeneration & Growth Partnerships (Gosport, Winchester, Test Valley) Transport for the South East Partnership for South Hampshire Solent Transport

Further work would be required to identify suitable existing partnerships that could provide the appropriate governance for each of the Drivers/Theme and where the gaps may be. Partners are encouraged to feedback to the Secretariat any suggestions you may have on suitable existing partnerships.

Draft timeline and Annual cycle

If an annual theme was chosen a timeline could look something like this with some flexibility built into the first year to allow time to embed and engage:

<p>Quarter 1 Jan-Mar</p>		<p>2025</p> <p>Year-end report launch - event to showcase activity and agree next year's theme based on voting.</p>
<p>Quarter 2 April- June</p>	<p>2024 Early April – begin new approach for year 24/25</p> <p>Communicate to H2050 Partnership on next steps and the proposed theme 'Improving health, care, and wellbeing' – which was voted by the Partnership at the November '23 Summit as the top priority.</p> <p><u>Noting pre-election period</u></p> <p>June 13th Meeting of the Health and Wellbeing Board</p>	<p>2025</p> <p>Event to launch/showcase new theme</p>
<p>Quarter 3 July - September</p>	<p>2024</p> <p>Online event to launch the theme and priorities identified by theme leads.</p> <p>Existing Boards asked to consider the theme and agree their own priorities within this as part of their workplan.</p> <p>Delivery/relationship building between Boards.</p> <p>Begin case study collation</p>	<p>2025</p> <p>Delivery/relationship building between Boards</p>
<p>Quarter 4 October - December</p>	<p>2024</p> <p>Start voting on new theme – from a “shortlist” based on 2023 Summit</p> <p>Reporting phase – gathering case studies</p>	<p>2025</p> <p>Start voting on new theme – from a “shortlist”</p> <p>Reporting phase – gathering case studies</p>

Immediate Next Steps:

Discussions will now be required with colleagues including the Hampshire Health and Wellbeing Board members to refine the details of the approach and to consult with them on the priorities they would like to see brought forward during the year.

The meeting of the Health and Wellbeing Board in June 2024 would provide the opportunity for the Board to agree their priorities and suggested approach in line with the new strategy and the ICP strategies.

The approach set out in this briefing note is closely aligned with the feedback we received from the Partnership at the Summit. If, however, you have any other comments to feedback on the approach set out in this letter or suggestions for existing suitable partnerships to support the proposed governance please send an email to the 2050 inbox

hampshire2050@hants.gov.uk

We will be back in touch with partners following discussions with the Hampshire Health and Wellbeing Board to outline some of the details of the theme and priority areas and next steps.

We hope that through the approach we have proposed, the Hampshire 2050 partnership will continue to provide a platform for key strategic issues in Hampshire to be tackled collectively and positively, creating opportunities for partnership working to deliver real outcomes for Hampshire and its residents.