

## HAMPSHIRE COUNTY COUNCIL

### Decision Report

<b>Decision Maker:</b>	Executive Member for Culture and Recreation
<b>Date of Decision:</b>	28 January 2011
<b>Decision Title:</b>	Culture, Communities and Rural Affairs Revenue Budget 2011/12 and Capital Programme 2011/12 to 2014/15
<b>Decision Reference:</b>	2409
<b>Report From:</b>	The County Treasurer and Director of Culture, Communities and Rural Affairs

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#### 1. Executive Summary

- 1.1. This report seeks approval for submission to the Leader and Cabinet of the revised revenue budget for 2010/11, the forward revenue budget for 2011/12 and the proposed capital programme for the years 2011/12 to 2014/15.
- 1.2. A medium term financial plan to cover the period 2012/13 to 2014/15 will be developed for consideration by Cabinet later in 2011.
- 1.3. This report has been prepared in consultation with the Executive Member and will be reviewed by the Culture, Communities and Rural Affairs Select Committee. It will be reported to the Leader and Cabinet on 11 February 2011 to make final recommendations to County Council on 24 February 2011.
- 1.4. The report considers revisions to the 2010/11 budget. In respect of the 2011/12 budget the report includes detailed proposals for efficiency improvements (largely achieved through the corporate efficiency workstreams approved by Cabinet).
- 1.5. The budget proposals contained in this report are derived from the departmental business plan which has been developed to support the priorities of the Corporate Strategy and was approved by the Executive Member on 8<sup>th</sup> July 2010.
- 1.6. The report also includes the revised capital programme for 2010/11 and the proposed capital programme for the years 2011/12 to 2014/15.

## 2. Contextual information

- 2.1. The Cabinet agreed a three year budget plan for 2010/11 to 2012/13 in February 2010. This included proposals for corporate efficiency savings of £15m per annum in 2011/12 and 2012/13 in view of the expected reduction in government grant from 2011/12. However as the extent and pace of the public spending reductions required to consolidate the public finances have become clearer, the budget plan for 2011/12 and 2012/13 has been reviewed during the Spring and Summer of 2010. Following the new government's Emergency Budget in June, The Cabinet approved an Efficiencies and Expenditure Reduction Programme in July 2010. Its main features were as follows:
- Planning on the basis of an 8% per annum reduction in service budgets in 2011/12 and 2012/13, in addition to the previous £15m corporate efficiency savings target, in anticipation of a reduction in Government grant of over 15% in 2011/12.
  - Establishing a number of corporate efficiency workstreams, designed to minimise the impact on front line services of achieving the planned spending reductions.
- 2.2. The subsequent Spending Review announcement in October 2010, and the Revenue Support Grant settlement in December have confirmed that spending reductions on the scale planned are both sufficient and necessary to meet the actual reductions in Government grant that have now been announced. The grant settlement covers the two year period 2011/12 and 2012/13 and the County Council's loss of formula grant is 14.3% and 10.4% in the two years respectively. Though the majority of the former specific and area based grants have been transferred into formula grant, the reduction in the remaining grants is in excess of 20% in 2011/12. The Cabinet in December 2010 therefore confirmed that service budgets should be prepared on the basis of the planned 8% reduction in spending and that in addition, reductions in specific and area based grants should be 'passported' to the relevant service, to the extent that the reduction in grant exceeds the savings relating to grant funded expenditure in the service's savings proposals.
- 2.3. Though the Spending Review covers the four year period to 2014/15, the Government proposes to carry out a review of grant distribution arrangements prior to 2013/14, so that the Government grant payable to the County Council in 2013/14 and 2014/15 is uncertain. In view also of the tight timescale for formulating the 2011/12 budget following a relatively late grant settlement, proposals for a medium term financial plan covering the period 2012/13 to 2014/15 will be submitted to the Cabinet later in 2011.
- 2.4. The budget strategy is closely linked to the Corporate Strategy and Corporate Improvement Plan to ensure that savings are achieved, where possible, in accordance with the corporate workstream priorities agreed by the Cabinet.
- 2.5. For this service, the budget guideline for 2011/12 is £30.5 million.

## Key Issues

### 3. Revised budget:

- 3.1. The cash limit for the revised budget is £32.834 million.
- 3.2. The calculation is shown in Appendix 4. The key reasons for the change to the original budget are the centralisation of Information Technology (reduction of £0.4 million), an adjustment for rates (reduction of £0.3 million) and Treasurer's accountancy costs (reduction of £0.5 million).
- 3.3. It is currently estimated that there will be an underspending in the region of £300,000 in 2010/11 subject to the timing issues and further management action referred to below in paragraph 3.5. It is intended to carry forward the underspending to contribute to and support the change agenda. Such expenditure will be in consultation with the County Treasurer.
- 3.4. The current projection allows for :
  - The savings and one-off costs associated with Phase One of the Library and Information Service restructure
  - Holding back £330,000 of the Library and Information Service Materials Fund
  - A provision for a potential Audiences South deficit in the range of £25,000-50,000
  - Holding back 1.5% of the budget of all CCRA services (except Libraries) to help achieve the planned underspending
  - External Legal costs including those associated with Public Inquiries into applications to register two parcels of land in Gosport as village greens.
- 3.5. Managers are taking action to increase the year end underspend from the £0.3 million currently forecasted to £0.4 million. The intention is to use the underspend to part-fund one-off (redundancy and pension) costs associated with achieving future budget saving requirements. It is not yet possible to say to what extent those costs will be borne in the current financial year or 2011/12. Any costs borne this year will reduce the amount of underspending available to carry forward to 2011/12 to address financial pressures next year.

### 4. Proposed budget 2011/12:

- 4.1. The provisional budget for 2011/12 prepared last year was £34.928 million. This is now updated for the following changes detailed in appendix 5 giving a cash limit of £30.535 million:
  - The reduced provision made for pay awards in 2010/11 and 2011/12 (-£901,000).
  - Revisions to the management of mapping charges (£48,000)

- Changes in respect of facilities management (£56,000)
- The centralisation of IT staff costs – close to £0.4 million, and of the costs of service accountancy – just over £0.5 million
- Provision for the repayment of the Salix loan for enhancement of energy efficiency : £24,000 for 2011/12 (£10,000 for 2010/11)
- Efficiency savings towards the £15 million Phase 1 corporate target (-£201,000)
- the reinstatement of £22,000 to the CCRA cash limit following the final contribution towards a prudential loan to fund capital investment at Calshot
- the 8% savings target of £2,722,000

## **5. Savings proposals for 2011/12:**

5.1. The Cabinet requires all services to consider and report on:

- cost pressures absorbed within the budget guidelines
- the redeployment of any resources required to offset any new spending priorities, or inescapable budget pressures, or legislative requirements which otherwise cannot be met within their budget guidelines
- savings and efficiency improvements

5.2. Appendix 1 sets out the proposed efficiency savings totalling almost £2.8 million, with a full year effect of £3.6 million. These are also shown in the table in 5.15 which identifies the extent to which savings are achieved through corporate efficiency workstreams (expenditure and income) and Departmental efficiency savings.

5.3. In formulating its plans to achieve the £2.7 million savings requirement necessary to meet the County Council's financial strategy, CCRA managers sought to minimise the impact on individual services by making a higher level of savings on Headquarters and other centrally managed budgets.

5.4. Those central CCRA efficiencies total approximately £0.6 million and are mainly linked to the following Corporate efficiency work streams:

- 25% efficiency savings on senior management costs
- IT cost reduction

5.5. The service specific efficiencies equate to £2.2 million. Plans are based on a combination of wider Corporate efficiency work streams as well as CCRA initiatives focussed on business transformation strategies.

5.6. The planned savings which are linked to corporate efficiency work streams include:

- reductions in expenditure on specific grants and partnership funding (focussing primarily on the Arts, Museums and Countryside service) – this involves a greater challenge both to the County Council and partners

on how to reduce the cost of supporting external service delivery whilst securing greater value for money through concentrating on key strategic priorities

- attainment of greater economies of scale in relation to support and administration costs
  - targeted approaches to maximise income from fees and charges earned by services. Where necessary, and on the basis of sound business cases, this may require investment in supporting infrastructure and systems (e.g. car parking charges at countryside sites)
- 5.7. The business transformation strategies have focussed on achieving greater efficiencies through organisational re-design. To this end, further restructures are planned mainly affecting the Library and Information Service and the Museum and Arts Service.
- 5.8. Phase One of the Library and Information Service Restructure is nearing completion and the new structure will be operational from 1st January 2011. This was planned on the basis of a reduction in the workforce of 58 fte with an eventual saving in excess of £1.5m, most of which was required to address existing budgetary pressures. This will contribute just over £0.25 million of the departmental CCRA savings planned for 2011/12. The precise savings are being finalised and further management action will be taken to identify savings to compensate for any shortfall in the spending reduction arising from the Phase 1 restructuring.
- 5.9. Phase Two of the Library and Information Service Restructure concerns the Mobile Library Service. It has a savings target of over £0.5m and implementation, after a period of public consultation, is planned to take place in 2011/12. It is anticipated that £375,000 will be achievable to contribute towards the departmental CCRA savings target for 2011/12.
- 5.10. Phase Three (Library Headquarters and process efficiencies) has an initial savings target of £250,000. Although decisions concerning the review will need to be made during the next financial year, it is expected that savings will not impact until 2012/13.
- 5.11. In addition to these contributions towards the CCRA service specific savings target, there are also on-going efficiency savings of £335,000 to be derived from the 2007 restructure within the Library and Information Service for 2011/12. A permanent reduction of £200,000 on the Materials Fund (the Materials fund will be £2.590 million), will also be made.
- 5.12. The other major restructure within CCRA is that of the Museums and Arts service. In response to the potential reduction of specific government funding for the Renaissance in the Regions programme, the Service expects to reduce current staffing levels by a total of 26.48fte from the Museums Service and 9.65 FTE currently employed in the Renaissance South East Team. It is anticipated that this will reduce current staff costs by in the region of £1.25 million and will make a contribution of £170,000 to the 2011/12 CCRA service specific savings targets. Full details are set out in a report to the Executive Member on 17<sup>th</sup> November 2010.

5.13. A second phase of the Museums and Arts Service reorganisation will seek to address the financial risks associated with likely real term reductions in core budgets from 2012/13 onwards. It is likely to include proposals for close integrated working between Museums and Arts, and closer alliance and joint working with Southampton City Council, Winchester City Council and Portsmouth City Council. Outline details about potential options for Phase Two will be presented to the Executive Member in March 2011. A report elsewhere on the agenda provides an update on the Museums and Arts Service reorganisation.

5.14. Other savings proposals for CCRA include ;

- A restructure of the Archives Service
- Rationalising staffing at Outdoor Activity Centres, relating to seasonal staff
- Reducing expenditure on printed materials, making more effective use of electronic communications

5.15. Appendix 1 sets out the savings proposals for this service, which total £2.8 million (£3.6 million in a full year) and which afford a small contingency compared to the £2.7million saving required. They can be summarised as being achieved by:

	2011/12	Full Year Effect
	£000	£000
Corporate efficiency workstreams :		
▪ Senior Management	392	630
▪ Support Services	132	132
▪ Business Services (Arts)	22	22
▪ Vacancies held and review (Archives)	134	134
▪ Learning, Training and Development	19	19
▪ Information Technology cost reduction	100	100
▪ Communications	182	182
▪ Grants (Arts, Countryside and Sport, Community and Outdoor)	151	151
▪ Specific Grants (Museums)	171	171

▪ Contract negotiations (Countryside)	10	10
	<b>1,313</b>	<b>1,551</b>
▪ Income generation	151	151
▪ <b>Total Corporate Efficiency Workstreams</b>	<b>1,464</b>	<b>1,702</b>
▪ Other efficiency savings	1,307	1883
	<b>2,771</b>	<b>3,585</b>
▪ Contingency	(49)	(863)
▪ <b>Total</b>	<b>2,722</b>	<b>2,722</b>

5.16. The other efficiency savings are mainly achieved in the Library and Information Service and are as follows:

	2011/12	Full Year Effect
	£000	£000
Review of service	632	1,033
Cessation of one-off costs	335	335
Reduced spending on materials	200	200
<b>TOTAL</b>	<b>1,167</b>	<b>1,568</b>

The remaining efficiency savings of £140,000 (£315,000 full year effect) are largely attributable to reductions in the Policy Fund.

- 5.17. CCRA will need to continue to meet efficiency targets in future years. In addition to the extensive reorganisational measures outlined above, further radical changes, such as a shared services approach, co-location or service reductions will be required.
- 5.18. Efficiencies will also be required to facilitate the re-deployment of resources to support on-going business improvement and transformation initiatives including, for example, the revenue impacts of the Runways End Youth Adventure Centre and the Wessex Dance Academy.
- 5.19. The recently agreed merger of CCRA and Property Business Regulatory and IT departments will generate additional future savings which will help to achieve efficiency savings targets and allow redeployment for continuing

service development to support key priorities. The key financial benefits of the merger are:

- The ability to achieve significantly greater savings in senior management costs than the 25% target (combined savings in the first phase of the merger have been assessed as equivalent to 34%); there is potential for further savings in management costs in the coming two to three years through service integration
- Opportunities to achieve additional economies of scale in support and administrative costs over the next two to three years; this will help to mitigate the impact of further savings requirements in 2012/13 and beyond on the direct public services provided by the two departments
- Possible further savings relating to accommodation (in particular for functions located in Winchester and through co-locating services elsewhere e.g. Libraries and Registration).

5.20. The precise level of one-off costs associated with the service restructures outlined above cannot be forecasted with certainty at this stage, as they will depend on individual circumstances. Once these costs are known, an assessment will need to be made of the adequacy of the planned underspending to fund these and the means of funding the balance.

## **6. Review of charges**

6.1 The service's 2011/12 revenue budget includes income of over £12 million. Income derived from charging policies is integral to the maintenance of both current and future levels of service provided by the Department. Due to the potential impact of the current economic uncertainty upon the disposable income of service users, income generation will continue to be monitored closely throughout the financial year. In general terms there is no evidence of a decline in the overall level of CCRA income over the last two years, although this varies between services.

## **7. Other Expenditure**

- 7.1. The budget includes some items which are not counted against the cash limit. This includes costs for central department support services (except where they have been given to departments to buy services), capital charges and the repair and maintenance of buildings. It also includes the costs of Member support which are rechargeable to the Policy and Resources budget for Corporate and democratic core services.
- 7.2. With the exception of the capital charges, the categories of expenditure referred to are controlled by Policy and Resources. The final charges have not yet been agreed for the current and forthcoming financial year, hence at this stage of the reporting process they have been excluded pending confirmation.

## 8. Business units:

- 8.1. CCRA manages three business units. It is estimated that the River Hamble will achieve surpluses in the region of £20,000 in both 2010/11 and 2011/12, and that Hampshire Wardrobe will break even in both years. As previously reported, Audiences South continues to face financial pressures, and a deficit in the range of £25,000 - £50,000 is anticipated in 2010/11. The continuing of Audiences South as a business unit will be considered as part of the review of support services in the Culture, Communities and Business Services Department.

## 9. Workforce implications

- 9.1. The workforce implications of the proposed budget for 2011/12 are set out in Appendix 3. The 2011/12 base budget for staff is £26.186 million, which supports a planned workforce of 863 full time equivalent (FTE) staff. This compares with the original estimate for 2010/11 of 988 FTEs which is a reduction of 125 FTEs (see table below).

	2011/12	Full Year Effect
	FTEs	FTEs
2010 original FTEs	988	988
Adjustments to original for transfers between departments	-9	-9
Adjusted original FTE	979	979
Changes during 2010/11 not reflected in the original base budget	-85	-85
8 % budget savings for 2011/12	-31	-37
FTE posts available	863	857

- 9.2. Of this reduction, 31 ftes are the effect of the efficiency proposals shown in Appendix 1. The remainder are base budget reductions mainly relating to the review of the Museums Service (in response to anticipated changes in Renaissance in the Region funding), and the recently implemented review of the Library Service (proposals for this review were finalised after the preparation of the 2010/11 budget).

## 10. Capital

10.1. The planning guidelines for the locally funded future capital programme are that it will continue to be supported at current levels. The amounts available in the programme would therefore be as follows:

- £756,000 for 2011/12
- £598,000 for 2012/13
- £448,000 for 2013/14
- £448,000 for 2014/15

10.2 In addition a further £872,000 has been added to the CCRA capital programme to fund essential works to the Basingstoke Canal. Of this, £383,000 has been added to the 2010/11 programme and it is proposed that the balance be allocated to the next two years as shown in the table later in this section of the report, thus enhancing the total programme to be:

- £1,379,000 for 2010/11 (See Appendix 6 for the revised 2010/11 capital programme)
- £756,000 in 2011/12
- £598,000 in 2012/13
- £448,000 in 2013/14
- £448,000 in 2014/15

10.3 It is proposed that £35,000 be used in 2012/13 to complete the funding for the toilet and shower block at Tile Barn Outdoor Centre.

10.4 The requirement for an Art in Place allocation comes to an end in 2012/13. In order to maintain maximum flexibility in future years, it is proposed that the resources recently allocated to this be added to the Libraries and Minor Works provision. This would give a capital programme as follows (as shown in Appendix 7):

	2011/12	2012/13	2013/14	2014/15
	£000	£000	£000	£000
Countryside and Rights of Way	110	120	120	120
Community Buildings and Village Halls	120	125	125	125
ICT Developments	35	40	40	40
DDA and Health and Safety Schemes	75	80	80	80
Libraries and Minor Works	37	18	83	83
Tile Barn Outdoor Centre (shower block)	0	35	0	0
Art in Place	40	30	0	0
Basingstoke Canal	339	150	0	0
<b>TOTAL</b>	<b>756</b>	<b>598</b>	<b>448</b>	<b>448</b>

## **11. Risks**

- 11.1 The key risk relating to the budget arises from the delivery of the efficiency proposals, relating in particular to staffing issues. The one-off costs, together with the number and value of staffing reductions are necessarily best estimates as they will depend on individual circumstances. The Departmental Management Team will continue to monitor progress on a regular basis.
- 11.2 The risk is also mitigated by the fact that the savings proposals do marginally exceed the 8% savings target offering a contingency available to address the budget risk, or future budget requirements. The merger of CCRA into the new Culture, Communities and Business Services Department offers further opportunities for economies of scale in future years.

## **12 Recommendations**

- 12.1 To approve for submission to the Leader and Cabinet:
- (i) The revised budget for 2010/11 totalling £32.834 million (as set out in appendix 5)
  - (ii) The proposals for total efficiency improvements totalling £2.771 million in 2011/12 (as set out in Appendix 1)
  - (iii) The detailed budget for 2011/12 (as set out in Appendix 2)
  - (iv) The workforce implications of the proposed budget for 2011/12 (as set out in Appendix 3)
  - (v) The revised capital programme for 2010/11 (as set out in Appendix 6)
  - (vi) The proposed capital programme for 2011/12 – 2014/15 (as set out in Appendix 7).

**CORPORATE OR LEGAL INFORMATION:**

**Links to the Corporate Strategy**

<b>Hampshire safer and more secure for all:</b>	yes
Corporate Business plan link number (if appropriate):	
<b>Maximising well-being:</b>	yes
Corporate Business plan link number (if appropriate):	
<b>Enhancing our quality of place:</b>	yes
Corporate Business plan link number (if appropriate):	

**IMPACT ASSESSMENTS:**

This report is in accordance with the budget strategy and the County Councils financial management policy. This applies equally to all services and ensures consistent financial management decisions across all services.

A high level equalities impact assessment has been carried out of the main savings included in this report. Fuller assessments will be made prior to implementation of the measures to deliver these savings

### Appendices

Appendix		Colour
1	Proposals for growth, redeployment and efficiency 2011/12	Yellow
2	Revenue Budget 2011/12 – budget book detail	Green
3	Workforce levels and costs 2010/11 revised and 2011/12 original	Blue
Technical appendices		
4	Revised budget 2010/11 – calculation of cash limit	Yellow
5	Proposed budget 2011/12- changes from provisional budget 2011/12	Pink
6	Revised capital programme 2010/11	Yellow
7	Capital Programme 2011/12 to 2014/15 – budget book detail	Yellow

**Appendix 1**

**Culture Communities and Rural Affairs**

**Proposals for growth, redeployment and efficiency 2011/12**

	2011/12		Full Year Effect	
	£000	FTE	£000	FTE
Corporate efficiency workstreams :				
▪ Senior Management	392	6	630	8
▪ Support Services	132	4	132	4
▪ Business Services (Arts)	22		22	
▪ Vacancies held and review (Archives)	134	4	134	4
▪ Learning, Training and Development	19		19	
▪ Information Technology cost reduction	100		100	
▪ Communications	182		182	
▪ Grants (Arts, Countryside and Sport, Community and Outdoor)	151		151	

	2011/12		Full Year Effect	
	£000	FTE	£000	FTE
▪ Specific Grants (Museums)	171		171	
▪ Contract negotiations (Countryside)	10		10	
	<b>1,313</b>	<b>14</b>	<b>1,551</b>	<b>16</b>
▪ Income generation	151		151	
<b>Total Corporate Efficiency Workstreams</b>	<b>1,464</b>	<b>14</b>	<b>1,702</b>	<b>16</b>
▪ Other efficiency savings	1,307	17	1883	21
	<b>2,771</b>	<b>31</b>	<b>3,585</b>	<b>37</b>
▪ Contingency	(49)		(863)	
<b>Total</b>	<b>2,722</b>	<b>31</b>	<b>2,722</b>	<b>37</b>

**Culture Communities and Rural Affairs**  
**Revenue Budget 2011/12**

Reconciliation of the original 2010/11 budget on the following pages with the 2010/11 budget in the published budget book.

	£'000	£'000
Net expenditure on page B53 of the published budget book		39,750
Adjustments for items not included in the budget book:		
Support Services and Repair and Maintenance of Buildings	-4,469	
Capital Charges	-2,654	
Adjustment for Pension Cost	1,194	
Charges to democratic core	131	-5,798
Adjustments made to the original budget figures:		
FM transfers	-34	
IT centralisation	-403	
CT rechargeables – below the line	-536	-973
Total net expenditure for 2010/11 original budget shown overleaf on page B1		32,979

**Culture Communities and Rural Affairs**

**Appendix 3**

**Workforce levels and costs**

	2011/12	Full Year effect
	FTEs	FTEs
2010/11 original estimate of average staff numbers in the year	988	988
Key changes occurring during 2010/11:		
Adjustment to original for transfers between departments and revised counting methodology (centralisation of IT and facilities management)	-9	-9
Changes during 2010/11 not reflected in the original base budget (impact of reviews and vacancy management)	-19	-19
2010/11 revised estimate	960	960
Key changes planned for 2011/12:		
Senior management review	-6	-8
Support services	-4	-4
Vacancies held and review (Archives)	-4	-4
Review of Library Service	-14	-18
SC&O rationalisation of staff	-3	-3

		2011/12	Full Year effect
		FTEs	FTEs
	Other variations not linked to 8% efficiency target, principally relating to Libraries and Museums Service	-85	-85
2011/12 estimate of average staff numbers in the year		863	857

## Appendix 3 continued

	2010/11 Revised £'000	2011/12 Original £'000
Analysis of workforce costs in base budget:		
Salaries of permanent staff (including employer's national insurance and pension contributions)	30,095	26,808
Temporary/fixed term/casual	529	728
Agency staff	0	0
Additional hours	5	5
Total workforce costs	<hr/> 30,629	<hr/> 27,541
Average FTE staff actually in post (2010 original)	979	894

	2010/11	2011/12
	Revised	Original
	£'000	£'000
Staffing changes in growth, savings and redeployment proposals:		
Variation in staff (FTEs)	-19	-31
Variation in budget (£'000)	-840	-1,355
Workforce implications of budget proposals:		
FTE posts available	960	863
Workforce budget available (£'000)	29,789	26,186

## Appendix 4

### Culture Communities and Rural Affairs

#### Revised budget 2010/11

#### Calculation of the cash limit for the revised budget 2010/11

The following table shows the progression from the original budget for 2010/11 to the cash limit for the revised budget 2010/11. Both are at estimated outturn prices 2010/11.

	£'000	£'000
Original budget 2010/11 at outturn prices		34,010
Transfers to/from other services and contingency allocations:		
Centralisation of Information Technology (IT)	-403	
Centralisation of Treasurer's costs	-486	
		33,121
= Adjusted original budget		
Inflation		
Provision added since the original budget for:		
Rates	-299	
Other variations:		
Transfer to Policy and Resources (P&R) for Talented Athletes scheme	-13	
Busy Bees salary sacrifice scheme	-3	
Corporate travel savings	-45	
Corporate procurement work stream	-15	
Transfer from P&R for Apprenticeship scheme	50	
Transfer from P&R – Rural Strategy funds	86	
Transfer from Environment re. salary contribution	8	
Corvu saving	-2	
Facilities Management savings	-44	
Carbon efficiency deductions	-10	
		32,834
= Cash limit for the revised budget 2010/11		

## Culture Communities and Rural Affairs

### Proposed budget 2011/12

The following table shows the progression from the 2011/12 provisional budget prepared last year to the 2011/12 proposed budget at outturn prices and to the provisional budget for 2012/13 at outturn prices.

	£'000	£'000
<b>Provisional budget 2011/12 at outturn prices</b>		<b>35,401</b>
Base budget adjustments:		
Centralisation of IT	-403	
Centralisation of Treasurer's budget	-536	
Other minor adjustments	-80	
Efficiency proposals		
Efficiency savings (Corporate procurement, travel savings, technical consultancy, carbon efficiency deductions, facilities management and departmental target of 8%)	-2,974	
Adjusted allocation for future inflation		
Adjustment of 10/11 allocation	-474	
Adjusted 11/12 allocation	-427	
<b>Proposed budget 2011/12 at outturn prices</b>		<b>30,535</b>

**Appendix 6. Culture, Communities and Rural Affairs Revised Capital Programme 2010/11**

Ref	Project	Construct- ion Works	Fees	Furniture Equipment Vehicles	Total Cost (excluding sites)	Revenue Effect in Full Year	
						Running Costs	Capital Charges
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Revised 2010/11 Schemes</b>						
	<b>Revised Schemes Supported from Local Resources</b>						
1	Countryside and Rights of Way Improvements	100	-	-	100	20	2
2	Community Buildings and Village Halls	84	-	-	84	-	-
3	ICT Developments	30	-	-	30	-	6
4	Disability Discrimination Act and Health and Safety Schemes	60	-	-	60	-	1
5	Minor Works	40	-	-	40	-	1
6	Community Libraries	54	-	-	54	10	1
7	Art in Place	20	-	-	20	-	1
8	Replacement Patrol Boats for the River Hamble	-	-	100	100	-	10
9	Basingstoke Canal	383	-	-	383	-	8
	<b>Revised Total Programme Supported from Local Resources</b>	771	-	100	871	30	30
	<b>Revised Schemes Supported by External Funding</b>						
10	Playbuilder Project	208	-	-	208	-	-
11	Aiming High	300	-	-	300	-	-
	<b>Revised Total Programme Supported by External Funding</b>	508	-	-	508	-	-
	<b>Revised 2010/11 Total Programme</b>				1,379	30	30
	<b><u>Reconciliation of Total revised 2010/11 programme to original 2010/11 capital programme</u></b>						
	Original 2010/11 capital programme	1,210					
	Add Basingstoke Canal	383					
	Less element of Playbuilder funding	-214					
	<b>Revised 2010/11 Total Programme</b>	1,379					