

**Budget 2011/12**

**Detailed Analysis of Expenditure**

| Page       | Contents                               |
|------------|--|
| B2 - B23   | Adult Services                         |
| B24 - B51  | Children's Services                    |
| B52 - B67  | Culture, Communities and Rural Affairs |
| B68 - B83  | Environment                            |
| B84 - B111 | Policy and Resources                   |

The attached budget is based on the provisional guidelines including the savings and redeployment proposals in Appendix 1. It excludes recharges of repair and maintenance of buildings and central support services.

## Adult Services

## Commentary and Statistics

| Actual  | Original | Revised | Budget  |
|---------|----------|---------|---------|
| 2009/10 | 2010/11  | 2010/11 | 2011/12 |

The Adult Services cash limited budget for 2011/12 amounts to £313.1 million at outturn prices, including an allocation of £6.0 million from the inflation contingency to cover inflation after November 2010.

The budget is divided into three categories :

|                                 |       |           |
|---------------------------------|-------|-----------|
| Service costs                   | Pages | B3 - B19  |
| Assessment and Care Management  | Pages | B20 - B21 |
| Management and Support Services | Pages | B22 - B23 |

The service costs identify the overall cost of purchasing and providing various forms of care for individual client groups.

Costs which are initially charged to Assessment and Care Management and Management and Support Services holding accounts are recharged to each client group.

## Adult Services

## Revenue Budget

| Actual<br>2009/10<br>£'000               |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| 398,319                                  | Total Expenditure                                       | 397,539                      | 405,761                     | <b>405,130</b>             |
| 86,636                                   | Total Income other than Government Grants               | 90,015                       | 91,350                      | <b>86,264</b>              |
| 36,833                                   | Government Grants                                       | 8,226                        | 8,880                       | <b>41,860</b>              |
| <b>274,850</b>                           | <b>Total Net Expenditure</b>                            | <b>299,298</b>               | <b>305,531</b>              | <b>277,006</b>             |
| <b>Analysis of Total Net Expenditure</b> |   |                              |                             |                            |
| 300,980                                  | Cash Limited Expenditure                                | 308,373                      | 309,482                     | <b>313,122</b>             |
| -  | - Support Services, Repair and Maintenance of Buildings | -                            | -                           | -                          |
| -  | - Less : Charges to Corporate and Democratic Core       | -                            | -                           | -                          |
| -3,470                                   | Adjustment for Pension Costs                            | -4,025                       | 1,648                       | <b>2,463</b>               |
| 14,173                                   | Capital Charges   | 3,176                        | 3,281                       | <b>3,281</b>               |
| Less Government Grants :                 |   |                              |                             |                            |
| 240                                      | Invest to Save - Community Innovations                  | -                            | -                           | -                          |
| -  | - Access & System Capacity / Building Care Capacity     | -                            | -                           | -                          |
| 235                                      | AIDS Support  | 133                          | 276                         | -                          |
| -  | - Homeworkers' Scheme                                   | 2                            | 2                           | <b>2</b>                   |
| 30,628                                   | Supporting People                                       | -                            | -                           | -                          |
| -  | - Learning Disability Funding Transfer                  | -                            | -                           | <b>41,858</b>              |
| -  | - Extra Care Housing                                    | -                            | 20                          | -                          |
| 3,618                                    | Social Care Reform                                      | 4,490                        | 4,490                       | -                          |
| 1,697                                    | Learning Disability Campus Programme                    | 3,236                        | 3,727                       | -                          |
| 265                                      | Stroke Care for Adults in the Community                 | 145                          | 145                         | -                          |
| 150                                      | Handy Person  | 220                          | 220                         | -                          |
| <b>274,850</b>                           | <b>Total Net Expenditure</b>                            | <b>299,298</b>               | <b>305,531</b>              | <b>277,006</b>             |

| <b>Summary of Net Expenditure (excluding income from Government Grants)</b> |   |                |                |                |
|---|---|----------------|----------------|----------------|
| 672   | Service Strategy and Regulation                             | 660            | 640            | <b>566</b>     |
| -   | - Unallocated funding and contingency                       | 1,607          | 1,058          | <b>-11,036</b> |
| 158,581   | Older People (aged 65 or over)                              | 149,414        | 154,306        | <b>147,585</b> |
| 31,446  | Adults under 65 years with a Physical or Sensory Disability | 30,277         | 30,436         | <b>29,828</b>  |
| 71,697  | Adults under 65 years with Learning Disabilities            | 73,252         | 74,975         | <b>108,960</b> |
| 14,433  | Adults under 65 years with Mental Health Needs              | 13,853         | 14,712         | <b>12,876</b>  |
| 2,019   | Other Client Groups   | 3,833          | 3,800          | <b>1,586</b>   |
| 491   | Supported Employment  | 624            | 672            | <b>667</b>     |
| 32,344  | Supporting People   | 34,004         | 33,812         | <b>27,834</b>  |
| <b>311,683</b>  | <b>Total Net Expenditure</b>                                | <b>307,524</b> | <b>314,411</b> | <b>318,866</b> |

**Adult Services**

**Commentary and Statistics**

---

| Actual  | Original | Revised | Budget         |
|---------|----------|---------|----------------|
| 2009/10 | 2010/11  | 2010/11 | <b>2011/12</b> |

---

**Service Strategy and Regulation**

Service Strategy and Regulation (SSR) comprises the costs of regulatory activities and costs relating to the strategic management and planning of the department. SSR does not include any costs relating to service provision.

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000                                   |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Service Strategy and Regulation</b>                       |  |                              |                             |                            |
| 462  | Policy Development and Strategic Commissioning                   | 392                          | 393                         | <b>346</b>                 |
| 169  | Complaints   | 197                          | 196                         | <b>180</b>                 |
| <u>631</u>   |  | <u>589</u>                   | <u>589</u>                  | <u><b>526</b></u>          |
| 41   | Less income  | -                            | -                           | -                          |
| <u>590</u>   | <b>Net Service Costs</b>   | <u>589</u>                   | <u>589</u>                  | <u><b>526</b></u>          |
| 101  | Management and Support   | 96                           | 36                          | <b>20</b>                  |
| <u>691</u>   | <b>Net Current Expenditure</b>                                   | <u>685</u>                   | <u>625</u>                  | <u><b>546</b></u>          |
| 2  | Capital charges  | 1                            | 1                           | <b>1</b>                   |
| -  | Policy and Resources recharges :                                 | -                            | -                           | -                          |
| -  | Central support services   | -                            | -                           | -                          |
| <u>-21</u>   | Adjustment for pension costs                                     | <u>-26</u>                   | <u>14</u>                   | <u><b>19</b></u>           |
| <u>672</u>   | <b>Service Strategy and Regulation<br/>Total Net Expenditure</b> | <u>660</u>                   | <u>640</u>                  | <u><b>566</b></u>          |
| <b>Analysis of Current Expenditure by Expenditure Type :</b> |  |                              |                             |                            |
| 625  | Employees  | 546                          | 547                         | <b>500</b>                 |
| 3  | Transport  | 7                            | 7                           | <b>6</b>                   |
| 26   | Supplies and services  | 36                           | 35                          | <b>20</b>                  |
| 101  | Support services   | 96                           | 36                          | <b>20</b>                  |
| <u>755</u>   |  | <u>685</u>                   | <u>625</u>                  | <u><b>546</b></u>          |
| 64   | Less income  | -                            | -                           | -                          |
| <u>691</u>   | <b>Net Current Expenditure</b>                                   | <u>685</u>                   | <u>625</u>                  | <u><b>546</b></u>          |
| -  | <b>Winter Pressure Contingency</b>                               | 1,607                        | 1,058                       | <b>1,617</b>               |
| -  | <b>Ring fenced funding transferred by NHS</b>                    | -                            | -                           | <b>-12,653</b>             |
| <u>-</u>   | <b>Contingency - Total Net Expenditure</b>                       | <u>1,607</u>                 | <u>1,058</u>                | <u><b>-11,036</b></u>      |

**Adult Services****Commentary and Statistics**

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

**Older People (aged 65 or over)****Nursing Care**

|       |   |       |       |              |
|-------|---|-------|-------|--------------|
|       | County Council establishments :                         |       |       |              |
| 10    | Number of homes   | 10    | 10    | <b>10</b>    |
| 531   | Number of staff   | 615   | 615   | <b>572</b>   |
| 395   | Average number of care packages in County Council homes | 465   | 465   | <b>465</b>   |
| 1,396 | Average number of care packages in other homes          | 1,477 | 1,380 | <b>1,474</b> |

**Residential Care**

|       |   |       |       |              |
|-------|---|-------|-------|--------------|
|       | County Council establishments :                         |       |       |              |
| 20    | Number of homes   | 20    | 20    | <b>20</b>    |
| 626   | Number of staff   | 715   | 715   | <b>675</b>   |
| 695   | Average number of care packages in County Council homes | 679   | 679   | <b>613</b>   |
| 1,746 | Average number of care packages in other homes          | 1,827 | 1,716 | <b>1,873</b> |

**Day Care**

Day centres for older people provide meals, recreational activities, occupational therapy etc. These services are provided by the County Council and the independent and voluntary sectors.

|       |   |       |       |              |
|-------|---|-------|-------|--------------|
| 10    | Number of County Council premises                                       | 10    | 10    | <b>9</b>     |
| 43    | Number of staff   | 47    | 47    | <b>47</b>    |
| 489   | Average number of care packages in County Council centres each week     | 543   | 428   | <b>428</b>   |
| 1,060 | Average number of care packages in non County Council centres each week | 1,136 | 1,060 | <b>1,091</b> |

**Domiciliary Care**

Provision of home care services.

|       |   |       |       |              |
|-------|---|-------|-------|--------------|
| 325   | Number of staff - Home Care Service                                 | 360   | 360   | <b>328</b>   |
| 457   | Average number of care packages in County Council care each week    | 558   | 445   | <b>445</b>   |
| 5,430 | Average number of care package in non County Council care each week | 5,662 | 5,907 | <b>6,112</b> |

**Direct Payments**

Provision of services under the Community Care (Direct Payments) Act 1996.

|     |                                 |     |     |            |
|-----|---------------------------------|-----|-----|------------|
| 262 | Average number of care packages | 257 | 390 | <b>427</b> |
|-----|---------------------------------|-----|-----|------------|

## Adult Services

## Revenue Budget

| Actual<br>2009/10<br>£'000                                   |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Older People (aged 65 or over)</b>                        |  |                              |                             |                            |
| <b>Analysis by Service Type :</b>                            |  |                              |                             |                            |
| 34,769   | Nursing Care (Purchased)                               | 34,220                       | 34,548                      | <b>35,915</b>              |
| 19,047   | Nursing Care (In House)                                | 18,387                       | 18,318                      | <b>17,672</b>              |
| 39,962   | Residential Care (Purchased)                           | 42,141                       | 40,356                      | <b>43,035</b>              |
| 20,961   | Residential Care (In House)                            | 19,742                       | 19,534                      | <b>18,436</b>              |
| 64   | Supported and Other Accommodation                      | 89                           | 43                          | <b>41</b>                  |
| 2,936  | Direct Payments  | 3,025                        | 3,028                       | <b>3,195</b>               |
| 2,903  | Day Care (Purchased)                                   | 3,700                        | 3,264                       | <b>3,276</b>               |
| 1,356  | Day Care (In House)                                    | 1,335                        | 1,477                       | <b>1,465</b>               |
| 3,086  | Equipment and Adaptations                              | 2,923                        | 3,371                       | <b>3,156</b>               |
| 35,581   | Home Care (Purchased)                                  | 36,602                       | 40,305                      | <b>40,306</b>              |
| 8,233  | Home Care (In House)                                   | 7,316                        | 7,467                       | <b>6,991</b>               |
| 910  | Meals  | 942                          | 802                         | <b>853</b>                 |
| 1,135  | Other  | 1,247                        | 1,487                       | <b>1,230</b>               |
| <u>170,943</u>   |  | <u>171,669</u>               | <u>174,000</u>              | <u><b>175,571</b></u>      |
| 51,487   | Less income  | 51,050                       | 53,582                      | <b>54,998</b>              |
| 119,456  | <b>Net Service Costs</b>                               | 120,619                      | 120,418                     | <b>120,573</b>             |
| 15,595   | Assessment and Care Management                         | 16,597                       | 16,298                      | <b>15,550</b>              |
| <u>15,366</u>  | Management and Support                                 | <u>12,527</u>                | <u>14,586</u>               | <u><b>8,015</b></u>        |
| <u>150,417</u>   | <b>Net Current Expenditure</b>                         | <u>149,743</u>               | <u>151,302</u>              | <u><b>144,138</b></u>      |
| 9,881  | Capital charges  | 1,792                        | 1,891                       | <b>1,891</b>               |
| -  | Policy and Resources recharges :                       |                              |                             |                            |
| -  | Repair and maintenance of buildings                    | -                            | -                           | -                          |
| -  | Central support services                               | -                            | -                           | -                          |
| <u>-1,717</u>  | Adjustment for pension costs                           | <u>-2,121</u>                | <u>1,113</u>                | <u><b>1,556</b></u>        |
| <u>158,581</u>   | <b>Net Expenditure - Older People</b>                  | <u>149,414</u>               | <u>154,306</u>              | <u><b>147,585</b></u>      |
| <b>Analysis of Current Expenditure by Expenditure Type :</b> |  |                              |                             |                            |
| 48,054   | Employees  | 48,509                       | 47,224                      | <b>44,134</b>              |
| 1,852  | Premises   | 1,420                        | 1,923                       | <b>1,958</b>               |
| 1,405  | Transport  | 1,370                        | 1,425                       | <b>1,725</b>               |
| 18,030   | Supplies and services                                  | 16,538                       | 17,205                      | <b>16,006</b>              |
| 114,140  | Third party payments                                   | 117,692                      | 119,337                     | <b>123,895</b>             |
| 3,023  | Transfer payments                                      | 3,221                        | 3,223                       | <b>3,447</b>               |
| 15,487   | Support services                                       | 12,580                       | 14,667                      | <b>8,091</b>               |
| -10  | Recharges  | -490                         | -73                         | <b>-73</b>                 |
| <u>201,981</u>   |  | <u>200,840</u>               | <u>204,931</u>              | <u><b>199,183</b></u>      |
| 51,564   | Less income (including Assessment and Care Management) | 51,097                       | 53,629                      | <b>55,045</b>              |
| <u>150,417</u>   | <b>Net Current Expenditure</b>                         | <u>149,743</u>               | <u>151,302</u>              | <u><b>144,138</b></u>      |

## Adult Services

## Commentary and Statistics

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

### Adults under 65 years with Physical or Sensory Impairment

#### Nursing Care

|    |  |    |    |    |
|----|--|----|----|----|
| 83 | Average number of care packages in other homes | 86 | 75 | 74 |
|----|--|----|----|----|

#### Residential Care

|    |   |     |    |    |
|----|---|-----|----|----|
|    | County Council establishments :                         |     |    |    |
| 1  | Number of homes   | 1   | 1  | 1  |
| 21 | Number of staff   | 20  | 20 | 20 |
| 22 | Average number of care packages in County Council homes | 19  | 19 | 19 |
| 97 | Average number of care packages in other homes          | 103 | 90 | 89 |

#### Day Care

Provision of day care for people under 65 years of age with physical or sensory disabilities

|     |   |     |     |     |
|-----|---|-----|-----|-----|
|     | County Council establishments :   |     |     |     |
| 2   | Number of premises (including satellites)                                   | 2   | 2   | 2   |
| 39  | Number of staff   | 41  | 41  | 41  |
| 141 | Average number of care packages in County Council day centres each week     | 150 | 150 | 150 |
| 179 | Average number of care packages in non County Council day centres each week | 187 | 145 | 141 |

#### Domiciliary Care

Provision of care within the client's own home including personal care provided under the Care Attendant Scheme.

|     |  |     |     |     |
|-----|--|-----|-----|-----|
| 24  | Average number of care packages in County Council care each week     | 55  | 22  | 22  |
| 808 | Average number of care packages in non County Council care each week | 843 | 882 | 928 |

#### Direct Payments

Provision of services under the Community Care (Direct Payments) Act 1996

|     |                                 |     |     |     |
|-----|---------------------------------|-----|-----|-----|
| 455 | Average number of care packages | 455 | 613 | 646 |
|-----|---------------------------------|-----|-----|-----|

#### Other Care

Support Services including the provision of daily living aids, adaptations to the person's own home, telephones and conveyances and grants to voluntary organisations.

|    |                 |    |    |    |
|----|-----------------|----|----|----|
| 83 | Number of staff | 79 | 79 | 79 |
|----|-----------------|----|----|----|

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000                                       |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Adults under 65 years with Physical or Sensory Impairment</b> |   |                              |                             |                            |
| <b>Analysis by Service Type :</b>                                |   |                              |                             |                            |
| 2,379  | Nursing Care (Purchased)  | 2,411                        | 2,286                       | <b>2,407</b>               |
| 4,168  | Residential Care (Purchased)  | 4,264                        | 4,015                       | <b>4,360</b>               |
| 756  | Residential Care (In House)   | 750                          | 726                         | <b>724</b>                 |
| 32   | Supported and Other Accommodation                                   | -                            | -                           | -                          |
| 5,816  | Direct Payments   | 5,752                        | 5,822                       | <b>5,954</b>               |
| 980  | Day Care (Purchased)  | 1,044                        | 964                         | <b>940</b>                 |
| 1,410  | Day Care (In House)   | 1,353                        | 1,383                       | <b>1,387</b>               |
| 2,638  | Equipment and Adaptations   | 2,236                        | 2,271                       | <b>2,341</b>               |
| 6,991  | Home Care (Purchased)   | 7,434                        | 7,261                       | <b>7,641</b>               |
| 640  | Home Care (In House)  | 1,276                        | 970                         | <b>932</b>                 |
| 369  | Other   | 399                          | 428                         | <b>359</b>                 |
| <u>26,179</u>  |   | <u>26,919</u>                | <u>26,126</u>               | <u><b>27,045</b></u>       |
| 4,331  | Less income   | 4,716                        | 4,311                       | <b>4,427</b>               |
| <b>21,848</b>  | <b>Net Service Costs</b>  | <b>22,203</b>                | <b>21,815</b>               | <b>22,618</b>              |
| 5,482  | Assessment and Care Management                                      | 5,366                        | 5,691                       | <b>5,268</b>               |
| <u>3,397</u>   | Management and Support  | <u>2,956</u>                 | <u>2,422</u>                | <u><b>1,329</b></u>        |
| <b>30,727</b>  | <b>Net Current Expenditure</b>                                      | <b>30,525</b>                | <b>29,928</b>               | <b>29,215</b>              |
| 1,117  | Capital charges   | 253                          | 245                         | <b>245</b>                 |
|  | Policy and Resources recharges :                                    |                              |                             |                            |
| -  | Repair and maintenance of buildings                                 | -                            | -                           | -                          |
| -  | Central support services  | -                            | -                           | -                          |
| <u>-398</u>  | Adjustment for pension costs  | <u>-501</u>                  | <u>263</u>                  | <u><b>368</b></u>          |
| <b>31,446</b>  | <b>Net Expenditure - Adults with Physical or Sensory Impairment</b> | <b>30,277</b>                | <b>30,436</b>               | <b>29,828</b>              |
| <b>Analysis of Current Expenditure by Expenditure Type :</b>     |   |                              |                             |                            |
| 7,903  | Employees   | 7,714                        | 8,186                       | <b>7,910</b>               |
| 406  | Premises  | 362                          | 408                         | <b>394</b>                 |
| 1,058  | Transport   | 846                          | 895                         | <b>872</b>                 |
| 2,077  | Supplies and services   | 2,444                        | 2,070                       | <b>1,519</b>               |
| 14,639   | Third party payments  | 15,309                       | 14,628                      | <b>15,728</b>              |
| 5,796  | Transfer payments   | 5,697                        | 5,826                       | <b>6,084</b>               |
| 3,365  | Support services  | 2,965                        | 2,429                       | <b>1,339</b>               |
| -36  | Recharges   | -72                          | -179                        | <b>-179</b>                |
| <u>35,208</u>  |   | <u>35,265</u>                | <u>34,263</u>               | <u><b>33,667</b></u>       |
| 4,481  | Less income (including Assessment and Care Management)              | 4,740                        | 4,335                       | <b>4,452</b>               |
| <b>30,727</b>  | <b>Net Current Expenditure</b>                                      | <b>30,525</b>                | <b>29,928</b>               | <b>29,215</b>              |

## Adult Services

## Commentary and Statistics

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

### Adults under 65 years with Learning Disabilities

#### Nursing Care

|    |  |    |    |           |
|----|--|----|----|-----------|
| 29 | Average number of care packages in other homes | 29 | 29 | <b>23</b> |
|----|--|----|----|-----------|

#### Residential Care

|     |   |     |     |            |
|-----|---|-----|-----|------------|
|     | County Council establishments :                         |     |     |            |
| 9   | Number of staffed homes and hostels                     | 9   | 9   | <b>9</b>   |
| 106 | Number of staff   | 113 | 113 | <b>106</b> |
| 82  | Average number of care packages in County Council homes | 63  | 83  | <b>83</b>  |
| 802 | Average number of care packages in other homes          | 846 | 826 | <b>818</b> |

#### Day Services

Provision of educational, occupational and training facilities for adults with a learning disability on a daily attendance basis to develop potential in work and home life.

|     |   |     |     |            |
|-----|---|-----|-----|------------|
|     | County Council establishments :   |     |     |            |
| 15  | Number of Day Services  | 15  | 15  | <b>14</b>  |
| 261 | Number of staff   | 269 | 269 | <b>264</b> |
| 781 | Average number of care packages in County Council day centres each week     | 749 | 769 | <b>769</b> |
| 441 | Average number of care packages in non County Council day centres each week | 458 | 456 | <b>452</b> |

#### Domiciliary Care

Provision of care within the client's own home.

|       |  |       |       |              |
|-------|--|-------|-------|--------------|
| 3     | Average number of care packages in County Council care each week     | 5     | 5     | <b>5</b>     |
| 1,004 | Average number of care packages in non County Council care each week | 1,069 | 1,154 | <b>1,253</b> |

#### Direct Payments

Provision of services under the Community Care (Direct Payments) Act 1996.

|     |                                 |     |     |            |
|-----|---------------------------------|-----|-----|------------|
| 312 | Average number of care packages | 345 | 430 | <b>529</b> |
|-----|---------------------------------|-----|-----|------------|

#### Other Care

Adult placements and other support services including the provision of daily living aids, adaptations to the person's own home and grants to voluntary organisations.

|   |                 |   |   |          |
|---|-----------------|---|---|----------|
| 6 | Number of staff | 6 | 6 | <b>6</b> |
|---|-----------------|---|---|----------|

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000                                   |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Adults under 65 years with Learning Disabilities</b>      |  |                              |                             |                            |
| <b>Analysis by Service Type :</b>                            |  |                              |                             |                            |
| 996  | Nursing Care (Purchased)                               | 766                          | 792                         | 759                        |
| 42,930   | Residential Care (Purchased)                           | 44,201                       | 43,671                      | 41,628                     |
| 4,741  | Residential Care (In House)                            | 4,066                        | 4,010                       | 3,527                      |
| 357  | Supported and Other Accommodation                      | 184                          | 230                         | 222                        |
| 3,602  | Direct Payments  | 3,943                        | 4,008                       | 4,460                      |
| 3,400  | Day Care (Purchased)                                   | 3,542                        | 3,542                       | 3,462                      |
| 7,964  | Day Care (In House)                                    | 9,308                        | 9,017                       | 8,929                      |
| 1  | Equipment and Adaptations                              | 6                            | 6                           | 6                          |
| 14,961   | Home Care (Purchased)                                  | 18,606                       | 19,123                      | 28,784                     |
| 444  | Home Care (In House)                                   | 1,079                        | 1,029                       | 984                        |
| 752  | Other  | 611                          | 611                         | 521                        |
| -  | Learning Disabilities Funding Transfer Contingency     | -                            | -                           | 12,359                     |
| 80,148   |  | 86,312                       | 86,039                      | 105,641                    |
| 22,233   | Less income  | 24,566                       | 24,720                      | 5,527                      |
| 57,915   | <b>Net Service Costs</b>                               | 61,746                       | 61,319                      | 100,114                    |
| 4,451  | Assessment and Care Management                         | 5,424                        | 5,584                       | 3,608                      |
| 7,006  | Management and Support                                 | 5,706                        | 6,639                       | 3,647                      |
| 69,372   | <b>Net Current Expenditure</b>                         | 72,876                       | 73,542                      | 107,369                    |
| 2,945  | Capital charges  | 1,030                        | 1,036                       | 1,036                      |
| -  | Policy and Resources recharges :                       |                              |                             |                            |
| -  | Repair and maintenance of buildings                    | -                            | -                           | -                          |
| -  | Central support services                               | -                            | -                           | -                          |
| -620   | Adjustment for pension costs                           | -654                         | 397                         | 555                        |
| 71,697   | <b>Net Expenditure - Learning Disabilities</b>         | 73,252                       | 74,975                      | 108,960                    |
| <b>Analysis of Current Expenditure by Expenditure Type :</b> |  |                              |                             |                            |
| 13,877   | Employees  | 15,430                       | 15,244                      | 13,135                     |
| 599  | Premises   | 654                          | 647                         | 632                        |
| 1,839  | Transport  | 1,720                        | 1,697                       | 1,674                      |
| 2,159  | Supplies and services                                  | 2,678                        | 2,733                       | 11,738                     |
| 62,121   | Third party payments                                   | 67,344                       | 67,410                      | 77,539                     |
| 3,638  | Transfer payments                                      | 3,943                        | 4,008                       | 4,389                      |
| 8,117  | Support services                                       | 5,708                        | 6,639                       | 3,870                      |
| -712   | Recharges  | -                            | -81                         | -81                        |
| 91,638   |  | 97,477                       | 98,297                      | 112,896                    |
| 22,266   | Less income (including Assessment and Care Management) | 24,601                       | 24,755                      | 5,527                      |
| 69,372   | <b>Net Current Expenditure</b>                         | 72,876                       | 73,542                      | 107,369                    |

**Adult Services****Commentary and Statistics**

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

**Adults under 65 years with Mental Health Needs****Nursing Care**

|    |  |    |    |           |
|----|--|----|----|-----------|
| 14 | Average number of care packages in other homes | 14 | 18 | <b>19</b> |
|----|--|----|----|-----------|

**Residential Care**

|     |   |     |     |            |
|-----|---|-----|-----|------------|
| 105 | Average number of care packages in County Council and other homes | 126 | 146 | <b>183</b> |
|-----|---|-----|-----|------------|

**Day Care**

The Mental Health care group in Hampshire no longer provides premises based Day Services. Social networking groups and support services are now purchased from the voluntary sector. Staff previously based in Day Services have been moved to Support Time and Recovery (STR) teams, providing one-to-one support to service users in the community.

Mental Health clients use County Council centres provided by Older People

|     |   |     |     |            |
|-----|---|-----|-----|------------|
| 113 | Average number of care packages in County Council centres each week     | 115 | 115 | <b>115</b> |
| 201 | Average number of care packages in non County Council centres each week | 206 | 216 | <b>226</b> |

**Domiciliary Care**

Provision of care within the client's own home.

|     |  |     |     |            |
|-----|--|-----|-----|------------|
| 64  | Average number of care packages in County Council domiciliary care each week     | 71  | 71  | <b>71</b>  |
| 208 | Average number of care packages in non County Council domiciliary care each week | 212 | 220 | <b>234</b> |

**Direct Payments**

Provision of services under the Community Care (Direct Payments) Act 1996.

|    |                                 |    |    |           |
|----|---------------------------------|----|----|-----------|
| 25 | Average number of care packages | 24 | 30 | <b>33</b> |
|----|---------------------------------|----|----|-----------|

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000                            |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|--|------------------------------|-----------------------------|----------------------------|
| <b>Adults under 65 years with Mental Health Needs</b> |  |                              |                             |                            |
| <b>Analysis by Service Type :</b>                     |  |                              |                             |                            |
| 405   | Nursing Care (Purchased)                     | 558                          | 456                         | <b>450</b>                 |
| 2,802   | Residential Care (Purchased)                 | 2,388                        | 2,449                       | <b>2,687</b>               |
| 175   | Supported and Other Accommodation            | 151                          | 164                         | <b>161</b>                 |
| 190   | Direct Payments                              | 219                          | 200                         | <b>193</b>                 |
| 812   | Day Care (Purchased)                         | 852                          | 862                         | <b>861</b>                 |
| 215   | Day Care (In House)                          | 231                          | 86                          | <b>83</b>                  |
| 1   | Equipment and Adaptations                    | 197                          | 4                           | <b>4</b>                   |
| 868   | Home Care (Purchased)                        | 798                          | 836                         | <b>822</b>                 |
| 325   | Home Care (In House)                         | 288                          | 261                         | <b>252</b>                 |
| 1,819   | Other  | 1,776                        | 2,303                       | <b>1,545</b>               |
| <u>7,612</u>  |  | <u>7,458</u>                 | <u>7,621</u>                | <u><b>7,058</b></u>        |
| 889   | Less income                                  | 980                          | 900                         | <b>886</b>                 |
| <b>6,723</b>  | <b>Net Service Costs</b>                     | <b>6,478</b>                 | <b>6,721</b>                | <b>6,172</b>               |
| 5,303   | Assessment and Care Management               | 5,415                        | 5,688                       | <b>5,238</b>               |
| <u>2,536</u>  | Management and Support                       | <u>2,157</u>                 | <u>2,024</u>                | <u><b>1,111</b></u>        |
| <b>14,562</b>   | <b>Net Current Expenditure</b>               | <b>14,050</b>                | <b>14,433</b>               | <b>12,521</b>              |
| 175   | Capital charges                              | 84                           | 89                          | <b>89</b>                  |
|   | Policy and Resources recharges :             |                              |                             |                            |
| -   | Repair and maintenance of buildings          | -                            | -                           | -                          |
| -   | Central support services                     | -                            | -                           | -                          |
| <u>-304</u>   | Adjustment for pension costs                 | <u>-281</u>                  | <u>190</u>                  | <u><b>266</b></u>          |
| <b>14,433</b>   | <b>Net Expenditure - Mental Health Needs</b> | <b>13,853</b>                | <b>14,712</b>               | <b>12,876</b>              |

|  |  |               |               |                      |
|--|--|---------------|---------------|----------------------|
| <b>Analysis of Current Expenditure by Expenditure Type :</b> |  |               |               |                      |
| 4,891  | Employees  | 5,936         | 5,248         | <b>4,772</b>         |
| 29   | Premises   | 65            | 63            | <b>63</b>            |
| 256  | Transport  | 284           | 267           | <b>239</b>           |
| 463  | Supplies and services                                  | 345           | 756           | <b>830</b>           |
| 7,356  | Third party payments                                   | 6,918         | 6,909         | <b>6,328</b>         |
| 191  | Transfer payments                                      | 219           | 200           | <b>193</b>           |
| 2,537  | Support services                                       | 2,157         | 2,023         | <b>1,112</b>         |
| <u>15,723</u>  |  | <u>15,924</u> | <u>15,466</u> | <u><b>13,537</b></u> |
| 1,161  | Less income (including Assessment and Care Management) | 1,874         | 1,033         | <b>1,016</b>         |
| <b>14,562</b>  | <b>Net Current Expenditure</b>                         | <b>14,050</b> | <b>14,433</b> | <b>12,521</b>        |

## Adult Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Other Adult Services

Expenditure incurred covers clients who are former drug and alcohol misusers and the provision of HIV support workers. Also included are grants and service agreements with voluntary organisations to provide services complementary to statutory services and covering various client groups.

|    |                        |   |   |          |
|----|------------------------|---|---|----------|
| 10 | Number of staff (DAAT) | 9 | 9 | <b>9</b> |
|----|------------------------|---|---|----------|

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000        |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|-----------------------------------|---|------------------------------|-----------------------------|----------------------------|
| <b>Other Adult Services</b>       |   |                              |                             |                            |
| <b>Analysis by Service Type :</b> |   |                              |                             |                            |
| 5,361                             | Substance Misuse : Care Costs                 | 7,136                        | 6,811                       | <b>6,435</b>               |
| 107                               | HIV : Care Costs                              | 120                          | 263                         | <b>103</b>                 |
| 1,093                             | Other Care                                    | 2,035                        | 2,018                       | <b>681</b>                 |
| <u>6,561</u>                      |   | <u>9,291</u>                 | <u>9,092</u>                | <u><b>7,219</b></u>        |
| 5,741                             | Less income                                   | <u>6,472</u>                 | <u>6,472</u>                | <u><b>6,472</b></u>        |
| 820                               | <b>Net Service Costs</b>                      | 2,819                        | 2,620                       | <b>747</b>                 |
| 335                               | Assessment and Care Management                | 344                          | 344                         | <b>353</b>                 |
| <u>847</u>                        | Management and Support                        | <u>692</u>                   | <u>796</u>                  | <u><b>438</b></u>          |
| <u>2,002</u>                      | <b>Net Current Expenditure</b>                | <u>3,855</u>                 | <u>3,760</u>                | <u><b>1,538</b></u>        |
| 53                                | Capital charges                               | 16                           | 19                          | <b>19</b>                  |
| -                                 | Policy and Resources recharges :              |                              |                             |                            |
| -                                 | Central support services                      | -                            | -                           | <b>-</b>                   |
| <u>-36</u>                        | Adjustment for pension costs                  | <u>-38</u>                   | <u>21</u>                   | <u><b>29</b></u>           |
| <u>2,019</u>                      | <b>Net Expenditure - Other Adult Services</b> | <u>3,833</u>                 | <u>3,800</u>                | <u><b>1,586</b></u>        |

|  |  |               |               |                     |
|--|--|---------------|---------------|---------------------|
| <b>Analysis of Current Expenditure by Expenditure Type :</b> |  |               |               |                     |
| 483  | Employees  | 512           | 465           | <b>482</b>          |
| 16   | Transport  | 35            | 25            | <b>23</b>           |
| 1,502  | Supplies and services                                  | 2,951         | 2,774         | <b>1,976</b>        |
| 5,268  | Third party payments                                   | 6,338         | 6,327         | <b>5,247</b>        |
| 851  | Support services                                       | 693           | 796           | <b>437</b>          |
| <u>8,120</u>   |  | <u>10,529</u> | <u>10,387</u> | <u><b>8,165</b></u> |
| 6,118  | Less income (including Assessment and Care Management) | 6,674         | 6,627         | <b>6,627</b>        |
| <u>2,002</u>   | <b>Net Current Expenditure</b>                         | <u>3,855</u>  | <u>3,760</u>  | <u><b>1,538</b></u> |

**Adult Services**

**Commentary and Statistics**

---

| Actual  | Original | Revised | Budget         |
|---------|----------|---------|----------------|
| 2009/10 | 2010/11  | 2010/11 | <b>2011/12</b> |

---

**Supported Employment**

Provision of remunerative occupation in sheltered conditions for people with disabilities and, where appropriate, training for outside employment.

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000  |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|-----------------------------|---|------------------------------|-----------------------------|----------------------------|
| <b>Supported Employment</b> |   |                              |                             |                            |
| 481                         | Service costs                                 | 622                          | 651                         | 653                        |
| 481                         |   | 622                          | 651                         | 653                        |
| -                           | Less income                                   | 2                            | 3                           | 3                          |
| 481                         | <b>Net Service Costs</b>                      | 620                          | 648                         | 650                        |
| -                           | Assessment and Care Management                | -                            | -                           | -                          |
| 18                          | Management and Support                        | 14                           | 20                          | 11                         |
| 499                         | <b>Net Current Expenditure</b>                | 634                          | 668                         | 661                        |
| -                           | Capital charges                               | -                            | -                           | -                          |
| -                           | Policy and Resources recharges :              | -                            | -                           | -                          |
| -                           | Central support services                      | -                            | -                           | -                          |
| -8                          | Adjustment for pension costs                  | -10                          | 4                           | 6                          |
| 491                         | <b>Net Expenditure - Supported Employment</b> | 624                          | 672                         | 667                        |

**Supported Employment****Analysis of Current Expenditure by Expenditure Type :**

|     |                                |     |     |     |
|-----|--------------------------------|-----|-----|-----|
| 214 | Employees                      | 72  | 165 | 113 |
| 10  | Premises                       | 5   | 5   | 5   |
| 16  | Transport                      | 6   | 18  | 9   |
| 238 | Supplies and services          | 494 | 427 | 490 |
| -   | Third party payments           | 32  | 32  | 32  |
| 3   | Transfer payments              | 13  | 4   | 4   |
| 18  | Support services               | 14  | 20  | 11  |
| 499 |                                | 636 | 671 | 664 |
| -   | Less income                    | 2   | 3   | 3   |
| 499 | <b>Net Current Expenditure</b> | 634 | 668 | 661 |

## Adult Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Supporting People

The Supporting People programme covers a wide array of services / schemes for vulnerable people, ranging from longer term provision (sheltered and supported housing schemes) to short term provision (women's refuges, substance misuse).

|        |                              |        |        |               |
|--------|------------------------------|--------|--------|---------------|
| 462    | Number of services / schemes | 462    | 436    | <b>436</b>    |
| 16,137 | Number of people supported   | 16,137 | 15,871 | <b>15,871</b> |
| 14     | Number of staff              | 14     | 14     | <b>14</b>     |

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000 |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|----------------------------|--|------------------------------|-----------------------------|----------------------------|
| <b>Supporting People</b>   |  |                              |                             |                            |
| 32,336                     | Service costs                                    | 34,030                       | 33,798                      | 27,815                     |
| 32,336                     |  | 34,030                       | 33,798                      | 27,815                     |
| 20                         | Less income                                      | -                            | -                           | -                          |
| <b>32,316</b>              | <b>Net Service Costs</b>                         | <b>34,030</b>                | <b>33,798</b>               | <b>27,815</b>              |
| -                          | Assessment and Care Management                   | -                            | -                           | -                          |
| 49                         | Management and Support                           | -                            | -                           | -                          |
| <b>32,365</b>              | <b>Net Current Expenditure</b>                   | <b>34,030</b>                | <b>33,798</b>               | <b>27,815</b>              |
| -                          | Capital charges                                  | -                            | -                           | -                          |
| -                          | Policy and Resources recharges :                 | -                            | -                           | -                          |
| -                          | Central support services                         | -                            | -                           | -                          |
| -21                        | Adjustment for pension costs                     | -26                          | 14                          | 19                         |
| <b>32,344</b>              | <b>Total Net Expenditure - Supporting People</b> | <b>34,004</b>                | <b>33,812</b>               | <b>27,834</b>              |

**Analysis of Current Expenditure by Expenditure Type :**

|               |  |               |               |               |
|---------------|--|---------------|---------------|---------------|
| 593           | Employees  | 473           | -             | -             |
| 16            | Premises   | 44            | -             | -             |
| 9             | Transport  | 22            | -             | -             |
| 313           | Supplies and services                                  | 7             | -             | -             |
| 31,341        | Third party payments                                   | 33,424        | 33,798        | 27,815        |
| 113           | Support services                                       | 60            | -             | -             |
| -             | Recharges  | -             | -             | -             |
| <b>32,385</b> |  | <b>34,030</b> | <b>33,798</b> | <b>27,815</b> |
| 20            | Less income (including Assessment and Care Management) | -             | -             | -             |
| <b>32,365</b> | <b>Net Current Expenditure</b>                         | <b>34,030</b> | <b>33,798</b> | <b>27,815</b> |

## Adult Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Assessment and Care Management

Assessment and Care Management costs consist mainly of salaries and expenses of care managers. The budget also includes a proportion of area and headquarters support services and management costs.

|     |   |     |     |            |
|-----|---|-----|-----|------------|
| 393 | Number of staff - Older Persons         | 395 | 395 | <b>376</b> |
| 197 | Number of staff - Physical Disabilities | 196 | 196 | <b>188</b> |
| 85  | Number of staff - Learning Disabilities | 91  | 91  | <b>85</b>  |
| 140 | Number of staff - Mental Health         | 142 | 142 | <b>133</b> |
| 26  | Number of staff - Out of Hours Service  | 22  | 22  | <b>20</b>  |
| 10  | Number of staff - Other                 | 10  | 10  | <b>9</b>   |

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000            |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---------------------------------------|---|------------------------------|-----------------------------|----------------------------|
| <b>Assessment and Care Management</b> |   |                              |                             |                            |
| 29,032                                | Employees   | 33,185                       | 31,930                      | <b>29,023</b>              |
| 31                                    | Premises  | 33                           | 29                          | <b>29</b>                  |
| 970                                   | Transport   | 991                          | 1,010                       | <b>894</b>                 |
| 900                                   | Supplies and services                               | 364                          | 824                         | <b>147</b>                 |
| 791                                   | Third party   | 474                          | 455                         | <b>527</b>                 |
| 10,308                                | Support services (including Management and Support) | 8,037                        | 7,971                       | <b>4,394</b>               |
| -547                                  | Recharges   | -574                         | -174                        | <b>-174</b>                |
| <u>41,485</u>                         |   | <u>42,510</u>                | <u>42,045</u>               | <u><b>34,840</b></u>       |
| 873                                   | Less income   | 1,329                        | 502                         | <b>463</b>                 |
| <u>40,612</u>                         | <b>Net Current Expenditure</b>                      | <u>41,181</u>                | <u>41,543</u>               | <u><b>34,377</b></u>       |
| 53                                    | Capital charges                                     | 38                           | 38                          | <b>38</b>                  |
|                                       | Policy and Resources recharges :                    |                              |                             |                            |
| -                                     | Central support services                            | -                            | -                           | -                          |
| -1,076                                | Adjustment for pension costs                        | -1,205                       | 676                         | <b>944</b>                 |
| <u>39,589</u>                         | <b>Total Net Expenditure</b>                        | <u>40,014</u>                | <u>42,257</u>               | <u><b>35,359</b></u>       |
| Less recharge to client groups :      |   |                              |                             |                            |
| 19,189                                | Older People  | 20,246                       | 20,484                      | <b>18,141</b>              |
| 6,908                                 | People with Physical or Sensory Disability          | 6,814                        | 6,869                       | <b>6,048</b>               |
| 6,268                                 | People with a Learning Disability                   | 6,335                        | 7,791                       | <b>5,028</b>               |
| 6,840                                 | People with Mental Health Needs                     | 6,271                        | 6,739                       | <b>5,780</b>               |
| 384                                   | Other Adults  | 348                          | 374                         | <b>362</b>                 |
| <u>39,589</u>                         | Total recharge                                      | <u>40,014</u>                | <u>42,257</u>               | <u><b>35,359</b></u>       |
| <u>-</u>                              | <b>Net Expenditure</b>                              | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |

**Adult Services****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Management and Support Services**

Management and Support Services consist mainly of salaries and expenses of managerial, administrative and technical staff based in headquarters and local offices including premises, office expenses and the departmental training budget. These costs are re-allocated to the relevant care groups.

|     |   |     |     |            |
|-----|---|-----|-----|------------|
| 372 | Managerial, advisory and administrative staff | 313 | 313 | <b>228</b> |
|-----|---|-----|-----|------------|

**Adult Services****Revenue Budget**

| Actual<br>2009/10<br>£'000                            |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|---|------------------------------|-----------------------------|----------------------------|
| <b>Management and Support Services</b>                |   |                              |                             |                            |
| 17,464  | Employees                                     | 18,096                       | 17,991                      | 12,412                     |
| 639   | Premises                                      | 172                          | 164                         | 24                         |
| 465   | Transport                                     | 234                          | 256                         | 229                        |
| 4,943   | Supplies and services                         | 4,438                        | 6,524                       | 1,223                      |
| 362   | Third party payments                          | 148                          | 111                         | 111                        |
| 8,897   | Support services                              | 2,933                        | 3,324                       | 2,298                      |
| -2,429  | Recharges                                     | -974                         | -987                        | -893                       |
| <u>30,341</u>   |   | <u>25,047</u>                | <u>27,383</u>               | <u>15,404</u>              |
| 1,021   | Less income                                   | 900                          | 860                         | 835                        |
| <u>29,320</u>   | <b>Net Current Expenditure</b>                | <u>24,147</u>                | <u>26,523</u>               | <u>14,569</u>              |
| 1,710   | Capital charges                               | 548                          | 636                         | 636                        |
| -   | Policy and Resources recharges :              |                              |                             |                            |
| -   | Repair and maintenance of buildings           | -                            | -                           | -                          |
| -   | Central support services                      | -                            | -                           | -                          |
| -   | Less charges to corporate and democratic core | -                            | -                           | -                          |
| -578  | Adjustment for pension costs                  | -628                         | 327                         | 457                        |
| <u>30,452</u>   | <b>Total Net Expenditure</b>                  | <u>24,067</u>                | <u>27,486</u>               | <u>15,662</u>              |
| Less Support Services and Management costs recharge : |   |                              |                             |                            |
| 16,072  | Older People                                  | 13,720                       | 14,963                      | 8,493                      |
| 3,520   | People with a Physical Disability             | 2,985                        | 2,584                       | 1,490                      |
| 7,212   | People with a Learning Disability             | 4,960                        | 6,945                       | 3,971                      |
| 2,477   | People with Mental Health Needs               | 1,751                        | 2,113                       | 1,207                      |
| 978   | Other Adults                                  | 552                          | 822                         | 467                        |
| 26  | Supported Employment                          | 14                           | 21                          | 12                         |
| 49  | Supporting People                             | 10                           | -                           | -                          |
| 118   | Service Strategy and Regulation               | 75                           | 38                          | 22                         |
| <u>30,452</u>   | Total recharge                                | <u>24,067</u>                | <u>27,486</u>               | <u>15,662</u>              |
| <u>-</u>  | <b>Net Expenditure</b>                        | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |
| <b>Non-Distributed Costs</b>                          |   |                              |                             |                            |
| 345   | Compensatory added years                      | 368                          | 368                         | 355                        |
| <u>345</u>  | <b>Net Current Expenditure</b>                | <u>368</u>                   | <u>368</u>                  | <u>355</u>                 |
| -345  | Recharges                                     | -368                         | -368                        | -355                       |
| <u>-</u>  | <b>Total Net Expenditure</b>                  | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |



## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000 |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|----------------------------|---|------------------------------|-----------------------------|----------------------------|
| 1,192,948                  | Total Expenditure                                       | 1,071,958                    | 1,110,932                   | <b>1,088,235</b>           |
| 113,734                    | Total Income other than Government Grants               | 30,768                       | 35,056                      | <b>32,801</b>              |
| 818,606                    | Government Grants                                       | 855,970                      | 863,445                     | <b>866,532</b>             |
| <b>260,608</b>             | <b>Total Net Expenditure</b>                            | <b>185,220</b>               | <b>212,431</b>              | <b>188,902</b>             |
|                            | <b>Analysis of Total Net Expenditure</b>                |                              |                             |                            |
| 967,503                    | Cash Limited (Current) Expenditure                      | 998,623                      | 1,008,664                   | <b>985,563</b>             |
| -                          | - Support Services, Repair and Maintenance of Buildings | -                            | -                           | -                          |
| -11,588                    | Adjustment for Pension Costs                            | -12,733                      | 1,823                       | <b>3,907</b>               |
| -                          | - Less : Charges to Corporate and Democratic Core       | -                            | -                           | -                          |
| 123,167                    | Capital Charges   | 54,074                       | 64,101                      | <b>64,101</b>              |
|                            | Transfers (to) / from reserve account :                 |                              |                             |                            |
| 132                        | Business Units  | 1,226                        | 1,288                       | <b>1,863</b>               |
|                            | Less Government Grants :                                |                              |                             |                            |
| 689,217                    | Dedicated Schools Grant                                 | 720,378                      | 716,467                     | <b>825,013</b>             |
| 64,414                     | Standards Fund  | 65,214                       | 75,155                      | -                          |
| 34,656                     | Schools Standards Grant                                 | 35,344                       | 35,076                      | -                          |
| 22,798                     | Sure Start, Early Years and Childcare Grant             | 27,185                       | 27,040                      | -                          |
| 50                         | Transport Co-ordinator                                  | -                            | 38                          | -                          |
| 1,968                      | 14-19 Diploma Grant                                     | 1,128                        | 2,351                       | -                          |
| 187                        | European Social Fund                                    | 194                          | 191                         | <b>194</b>                 |
| 1,025                      | Connexions  | -                            | -                           | -                          |
| 581                        | Youth Opportunities Fund                                | 594                          | 624                         | -                          |
| 358                        | ContactPoint  | 357                          | 115                         | -                          |
| 147                        | Integrated Children's System Grant                      | -                            | -                           | -                          |
| -                          | Learning Skills Council                                 | -                            | 18                          | -                          |
| 1,422                      | Aiming High for Disabled Children                       | 4,507                        | 4,662                       | -                          |
| 1,195                      | Unaccompanied Asylum Seeking Children                   | 500                          | 928                         | <b>911</b>                 |
| 209                        | Targeted Mental Health in Schools                       | 150                          | 161                         | -                          |
| 379                        | Family Intervention                                     | 419                          | 619                         | -                          |
| -                          | Early Intervention                                      | -                            | -                           | <b>38,148</b>              |
| -                          | Music grant   | -                            | -                           | <b>1,640</b>               |
| -                          | Extended Rights to Free travel                          | -                            | -                           | <b>626</b>                 |
| <b>260,608</b>             | <b>Total Net Expenditure</b>                            | <b>185,220</b>               | <b>212,431</b>              | <b>188,902</b>             |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Schools

#### Individual Schools Budget

These funds are delegated to schools under Local Management of Schools. They are allocated by a formula which takes account of pupil numbers, special educational needs (SEN), school size and other relevant factors. The governors of each school, in conjunction with the head teacher, are responsible for managing school budgets. 2011/12 is the first year in which payments to early years providers are part of this heading.

#### Early Years Providers and Nursery Schools

A single early years funding formula covering all the education of children of three and four years of age was introduced on 1 April 2010. This covers provision; by Nursery Schools in some areas of the county, by Private Voluntary and Independent Early Years providers in all areas of the county and nursery units which are attached to primary schools, and form part of the primary division of service.

|     |                                |        |        |               |
|-----|--------------------------------|--------|--------|---------------|
| -   | Pupils in Early Years settings | 19,735 | 19,170 | <b>19,180</b> |
| 204 | Nursery school pupils          | 204    | 204    | <b>204</b>    |
| 18  | Teaching staff                 | 22     | 22     | <b>22</b>     |
| 3   | Number of schools              | 3      | 3      | <b>3</b>      |
| 37  | Other support staff            | 41     | 41     | <b>41</b>     |

### Primary Schools

Primary schools provide for the education of children up to eleven years of age throughout the county. The budget reflects a decrease in the number of pupils, and the additional resources serving deprived areas.

|         |  |         |         |                |
|---------|--|---------|---------|----------------|
| 94,036  | Pupils   | 94,036  | 93,927  | <b>93,927</b>  |
| 4,594   | Teaching staff * (see note below)                | 4,615   | 4,615   | <b>4,619</b>   |
| 1:20.47 | Pupil / teacher ratio * (see note below)         | 1:20.38 | 1:20.37 | <b>1:20.35</b> |
| 427     | Number of schools                                | 426     | 426     | <b>427</b>     |
|         | New places coming into use in new schools :      |         |         |                |
| -       | Additional                                       | -       | -       | -              |
| -       | Replacement                                      | -       | -       | -              |
|         | New places coming into use in major extensions : |         |         |                |
| -       | Additional                                       | -       | -       | -              |
| -       | Replacement                                      | -       | -       | -              |
| -       | Number of surplus places taken out of use        | -       | -       | -              |
| 442     | Cleaners and caretakers                          | 453     | 453     | <b>453</b>     |
| 424     | Lunch time supervisory staff                     | 429     | 429     | <b>429</b>     |
| 1,505   | Other support staff * (see note below)           | 1,600   | 1,600   | <b>3,656</b>   |

\* The figures quoted for staffing in schools are the numbers for which the County Council has made budgetary provision. The mainstreaming of many specific grants has allowed a much better match between the budgeted numbers and those in post and these have been adjusted for in the 2011/12 budget. However, decisions as to the actual numbers employed remain with the schools and some have used other sources of income or funding from elsewhere in their budget shares to employ more staff.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000                       |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Schools</b>                                   |  |                              |                             |                            |
| <b>Individual Schools Budget</b>                 |  |                              |                             |                            |
| <br>   |  |                              |                             |                            |
| <b>Early Years Providers and Nursery Schools</b> |  |                              |                             |                            |
| Employees :                                      |  |                              |                             |                            |
| 434  | Teaching staff                               | 978                          | 978                         | <b>978</b>                 |
| 1,871  | Support staff etc                            | 442                          | 442                         | <b>544</b>                 |
| 210  | Premises                                     | 55                           | 24                          | <b>55</b>                  |
| 20   | Transport                                    | 1                            | 1                           | <b>1</b>                   |
| 34,640   | Supplies and services                        | 35,966                       | 38,426                      | <b>38,757</b>              |
| 37,175   |  | 37,442                       | 39,871                      | <b>40,335</b>              |
| 92   | Business Units, central support services etc | 26                           | 26                          | <b>26</b>                  |
| 37,267   |  | 37,468                       | 39,897                      | <b>40,361</b>              |
| 1,776  | Less income (sales, lettings, interest etc)  | -                            | -                           | <b>-</b>                   |
| 35,491   |  | 37,468                       | 39,897                      | <b>40,361</b>              |
| Policy and Resources recharges :                 |  |                              |                             |                            |
| 5  | Repair and maintenance of buildings          | 18                           | 18                          | <b>18</b>                  |
| 35,496   | <b>Net Current Expenditure</b>               | 37,486                       | 39,915                      | <b>40,379</b>              |
| <br>   |  |                              |                             |                            |
| <b>Primary Schools</b>                           |  |                              |                             |                            |
| Employees :                                      |  |                              |                             |                            |
| 203,417  | Teaching staff                               | 202,318                      | 200,580                     | <b>203,430</b>             |
| 91,068   | Support staff etc                            | 55,711                       | 55,712                      | <b>91,014</b>              |
| 18,585   | Premises                                     | 16,443                       | 15,658                      | <b>16,850</b>              |
| 617  | Transport                                    | 957                          | 957                         | <b>954</b>                 |
| 30,111   | Supplies and services                        | 18,019                       | 17,265                      | <b>19,493</b>              |
| 36   | Agency and contracted services               | -                            | -                           | <b>-</b>                   |
| 343,834  |  | 293,448                      | 290,172                     | <b>331,741</b>             |
| 23,233   | Business Units, central support services etc | 6,575                        | 6,663                       | <b>6,881</b>               |
| 17,348   | Standards Fund Devolved Grant                | 17,219                       | 19,632                      | <b>555</b>                 |
| 384,415  |  | 317,242                      | 316,467                     | <b>339,177</b>             |
| 76,167   | Less income (sales, lettings, interest etc)  | -                            | 266                         | <b>-</b>                   |
| 308,248  |  | 317,242                      | 316,201                     | <b>339,177</b>             |
| Policy and Resources recharges :                 |  |                              |                             |                            |
| 1,743  | Repair and maintenance of buildings          | 5,806                        | 5,806                       | <b>5,849</b>               |
| -  | Central support services                     | 299                          | 299                         | <b>299</b>                 |
| 309,991  | <b>Net Current Expenditure</b>               | 323,347                      | 322,306                     | <b>345,325</b>             |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

### Schools (continued)

#### Individual Schools Budget (continued)

#### Secondary Schools

Secondary schools provide for the continuation of a child's education from eleven up to at least the minimum school leaving age of sixteen. Over 77% of the pupils continue their full-time education to the age of eighteen or nineteen, generally on transfer to a school sixth form, or a sixth form, tertiary or further education college. Funding for post-16 education is provided via the Young Peoples Learning Agency. The budget reflects a decrease in the number of pupils and the opening of the Havant Academy.

|         |  |         |         |                |
|---------|--|---------|---------|----------------|
| 70,156  | Pupils   | 70,156  | 68,240  | <b>68,040</b>  |
| 4,096   | Teaching staff * (see note below)                | 4,036   | 4,016   | <b>4,009</b>   |
| 1:14.84 | Pupil / teacher ratio * (see note below)         | 1:15.06 | 1:14.66 | <b>1:14.62</b> |
| 71      | Number of schools                                | 71      | 70      | <b>69</b>      |
|         | New places coming into use in major extensions : |         |         |                |
| -       | Additional                                       | -       | -       | -              |
| -       | Replacement                                      | -       | -       | -              |
| -       | Number of surplus places taken out of use        | -       | -       | -              |
| 239     | Cleaners and caretakers                          | 247     | 245     | <b>242</b>     |
| 45      | Lunch time supervisory staff                     | 46      | 46      | <b>46</b>      |
| 883     | Other support staff * (see note below)           | 933     | 921     | <b>2,902</b>   |

#### Special Schools

Special schools provide for the education of pupils with special educational needs which cannot be met by mainstream schools. In the few cases where their needs cannot be met locally, pupils board at County Council schools or attend schools provided by other local authorities or independent bodies.

|       |  |       |       |              |
|-------|--|-------|-------|--------------|
| 2,290 | Pupils in schools  | 2,306 | 2,349 | <b>2,349</b> |
| 361   | Teaching staff   | 397   | 397   | <b>401</b>   |
|       | Pupil / teacher ratios vary from 1:12 to 1:6 depending upon the degree of disability |       |       |              |
| 114   | Pupils paid for by other Local Education Authorities                                 | 140   | 140   | <b>140</b>   |
| 234   | Placements in other schools - independent  | 245   | 234   | <b>245</b>   |
| 206   | - other LEA  | 202   | 202   | <b>202</b>   |
| 26    | Number of schools  | 26    | 26    | <b>26</b>    |
|       | New places coming into use in major extensions :                                     |       |       |              |
| -     | Additional   | -     | -     | -            |
| -     | Replacement  | -     | -     | -            |
| -     | Number of surplus places taken out of use  | -     | -     | -            |
| 24    | Child care staff   | 24    | 24    | <b>24</b>    |
| 53    | Cleaners and caretakers  | 54    | 54    | <b>54</b>    |
| 41    | Domestic staff and supervisory staff   | 41    | 41    | <b>41</b>    |
| 378   | Other support staff * (see note below)   | 411   | 411   | <b>578</b>   |

\* The figures quoted for staffing in schools are the numbers for which the County Council has made budgetary provision. The mainstreaming of many specific grants has allowed a much better match between the budgeted numbers and those in post and these have been adjusted for in the 2011/12 budget. However, decisions as to the actual numbers employed remain with the schools and some have used other sources of income or funding from elsewhere in their budget shares to employ more staff.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000                   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|------------------------------|-----------------------------|----------------------------|
| <b>Schools (continued)</b>                   |                              |                             |                            |
| <b>Individual Schools Budget (continued)</b> |                              |                             |                            |
| <b>Secondary Schools</b>                     |                              |                             |                            |
| Employees :                                  |                              |                             |                            |
| 206,248                                      | 202,278                      | 199,394                     | <b>200,485</b>             |
| 77,948                                       | 29,283                       | 29,102                      | <b>62,790</b>              |
| 20,619                                       | 20,044                       | 18,859                      | <b>19,535</b>              |
| 2,544  | 1,292                        | 1,284                       | <b>1,275</b>               |
| 37,563                                       | 16,578                       | 16,759                      | <b>17,344</b>              |
| 2,014  | 3,181                        | 3,161                       | <b>3,147</b>               |
| <u>346,936</u>                               | <u>272,656</u>               | <u>268,559</u>              | <u><b>304,576</b></u>      |
| 12,862                                       | 3,493                        | 3,395                       | <b>3,822</b>               |
| 20,841                                       | 20,407                       | 25,243                      | -                          |
| <u>380,639</u>                               | <u>296,556</u>               | <u>297,197</u>              | <u><b>308,398</b></u>      |
| 98,506                                       | 6,244                        | 8,226                       | <b>8,215</b>               |
| <u>282,133</u>                               | <u>290,312</u>               | <u>288,971</u>              | <u><b>300,183</b></u>      |
| Policy and Resources recharges :             |                              |                             |                            |
| 2,610  | 5,549                        | 5,541                       | <b>5,577</b>               |
| -  | 304                          | 304                         | <b>303</b>                 |
| <u>284,743</u>                               | <u>296,165</u>               | <u>294,816</u>              | <u><b>306,063</b></u>      |
| <b>Net Current Expenditure</b>               |                              |                             |                            |
| <b>Special Schools</b>                       |                              |                             |                            |
| Employees :                                  |                              |                             |                            |
| 16,430                                       | 16,655                       | 16,705                      | <b>17,008</b>              |
| 14,569                                       | 12,554                       | 12,545                      | <b>15,846</b>              |
| 1,679  | 1,553                        | 1,146                       | <b>1,668</b>               |
| 317  | 159                          | 160                         | <b>162</b>                 |
| 2,597  | 1,251                        | 797                         | <b>1,332</b>               |
| 142  | 56                           | 57                          | <b>58</b>                  |
| <u>35,734</u>                                | <u>32,228</u>                | <u>31,410</u>               | <u><b>36,074</b></u>       |
| 1,428  | 483                          | 495                         | <b>502</b>                 |
| 1,139  | 1,168                        | 1,212                       | -                          |
| <u>38,301</u>                                | <u>33,879</u>                | <u>33,117</u>               | <u><b>36,576</b></u>       |
| 8,564  | 1,466                        | 1,590                       | <b>1,466</b>               |
| <u>29,737</u>                                | <u>32,413</u>                | <u>31,527</u>               | <u><b>35,110</b></u>       |
| Policy and Resources recharges :             |                              |                             |                            |
| 222  | 350                          | 356                         | <b>368</b>                 |
| -  | 16                           | 16                          | <b>16</b>                  |
| <u>29,959</u>                                | <u>32,779</u>                | <u>31,899</u>               | <u><b>35,494</b></u>       |
| <b>Net Current Expenditure</b>               |                              |                             |                            |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Schools (continued)

#### 14 - 19 Diploma

Diplomas are new more practically oriented qualifications offered at 3 levels across the whole 14 to 19 age range by 9 consortia of schools and colleges and cover 10 subjects. The budgets show the cost of supporting the consortia and delivering diplomas to the first cohorts of 14 to 16 year olds.

#### Central Management

These budgets contain the few remaining Schools Block headings that need to be managed centrally on behalf of all schools.

### Special Education

#### Education Inclusion Service

This estimate provides for the education of children in pupil referral units, psychiatric units and hospital units, together with the provision of education in the home, and reflects the cost of full-time education for pupils excluded by mainstream schools. The cost of tutors who work with individuals and groups of pupils is also under this heading.

|     |                                      |     |     |     |
|-----|--------------------------------------|-----|-----|-----|
| 128 | Teaching staff                       | 123 | 116 | 111 |
| 8   | Number of pupil referral units       | 8   | 7   | 7   |
| 5   | Cleaners and caretakers              | 5   | 4   | 3   |
| 7   | Domestic staff and supervisory staff | 7   | 6   | 6   |
| 65  | Other support staff                  | 61  | 54  | 48  |

#### Other Special Education

The budget reflects expenditure to provide additional support for pupils with special needs being educated in mainstream schools. In those cases where more specialised facilities are required, pupils board or attend schools provided by other local authorities or independent bodies.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000         |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|------------------------------------|---|------------------------------|-----------------------------|----------------------------|
| <b>Schools (continued)</b>         |   |                              |                             |                            |
| <b>14 - 19 Diploma</b>             |   |                              |                             |                            |
| 2,804                              | Diploma courses   | 2,088                        | 3,690                       | 1,656                      |
| <b>2,804</b>                       | <b>Net Current Expenditure</b>  | <b>2,088</b>                 | <b>3,690</b>                | <b>1,656</b>               |
| <b>Central Management</b>          |   |                              |                             |                            |
| 24                                 | Insurance   | 40                           | 25                          | 40                         |
| 343                                | Licences and subscriptions  | 328                          | 355                         | 355                        |
| 5,507                              | School-specific contingencies   | 1,247                        | 8,111                       | 7,733                      |
| 767                                | Supply cover (mainly trades union and public duties)                        | 927                          | 825                         | 927                        |
| -669                               | Supply cover (maternity and sickness)                                       | -                            | 1,174                       | -                          |
| 5,972                              |   | 2,542                        | 10,490                      | 9,055                      |
| 4,024                              | Support services recharge   | 4,279                        | 4,544                       | 16,485                     |
| 9,996                              | <b>Net Current Expenditure</b>  | <b>6,821</b>                 | <b>15,034</b>               | <b>25,540</b>              |
| <b>Special Education</b>           |   |                              |                             |                            |
| <b>Education Inclusion Service</b> |   |                              |                             |                            |
| Employees :                        |   |                              |                             |                            |
| 6,058                              | Teaching staff  | 5,887                        | 5,278                       | 5,284                      |
| 3,020                              | Support staff etc   | 2,489                        | 3,217                       | 3,004                      |
| 278                                | Premises  | 307                          | 223                         | 241                        |
| 265                                | Transport   | 173                          | 234                         | 197                        |
| 1,071                              | Supplies and services   | 675                          | 949                         | 684                        |
| 210                                | Agency and contracted services  | 172                          | 139                         | 135                        |
| 10,902                             |   | 9,703                        | 10,040                      | 9,545                      |
| 1,096                              | Less recharges  | 579                          | 957                         | 580                        |
| 9,806                              |   | 9,124                        | 9,083                       | 8,965                      |
| 1,052                              | Less income   | 426                          | 809                         | 617                        |
| 8,754                              |   | 8,698                        | 8,274                       | 8,348                      |
| 23                                 | Policy and Resources recharges :<br>Repair and maintenance of buildings     | 31                           | 40                          | 12                         |
| 8,777                              | <b>Net Current Expenditure</b>  | <b>8,729</b>                 | <b>8,314</b>                | <b>8,360</b>               |
| <b>Other Special Education</b>     |   |                              |                             |                            |
| 8,636                              | Statemented pupils (mainstream) and additional resources in special schools | 9,690                        | 8,841                       | 10,040                     |
| 9,362                              | Payments to independent and voluntary bodies (net of income)                | 9,669                        | 9,120                       | 9,434                      |
| 951                                | Payments to / (from) other local authorities                                | 775                          | 1,517                       | 775                        |
| 82                                 | Behaviour support implementation  | 107                          | 91                          | 107                        |
| 19,031                             |   | 20,241                       | 19,569                      | 20,356                     |
| 3,338                              | Support services recharge   | 3,552                        | 3,402                       | 3,402                      |
| 22,369                             | <b>Net Current Expenditure</b>  | <b>23,793</b>                | <b>22,971</b>               | <b>23,758</b>              |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Schools (continued)

#### Early Years Education

This includes grants provided to pre-school and other childcare organisations as well as the provision for the Portage scheme for the educational development of young children with special needs. From April 2011 the Early Years education places for under 5s has been moved to the Individual Schools Budget and the remaining service has merged with Children's Centres to form a new 'Services for Young Children'. For 2011/12 all activities previously supported by the Sure Start, Early Years and Childcare Grant (SSEYCG) have moved to the non-schools budget.

|    |             |    |    |    |
|----|-------------|----|----|----|
| 45 | Other staff | 47 | 45 | -  |
| 40 | Portage     | 40 | 40 | 38 |

#### Children's Centres

The budget contains provision for the Children's Centres Service which aims to give every child the best possible start in life and reduce the inequalities between children living in disadvantaged circumstances and other children. From April 2011 the Children's Centre Service has merged with Early Education to form a new Services for Young Children.

|    |  |    |    |   |
|----|--|----|----|---|
| 17 | Children's Centres other staff   | 16 | 16 | - |
| 12 | School Managed Children's centres  | 13 | 13 | - |
| 6  | Independent sector Children's centres  | 24 | 24 | - |
| 42 | County Council run Children's centres - business unit<br>(See page B40 for further information on the business unit) | 48 | 44 | - |

#### School Catering

Local Education Authorities have a statutory duty to provide school meals free of charge to certain pupils and to provide facilities and supervision for pupils bringing their own food. Apart from a few residual headings, relating mainly to education inclusion service and free milk, school catering has been delegated to schools.

#### Specific Grants

Enhanced funding is made available directly to schools, based on pupil numbers. Grants are also provided to support the education of ethnic minority pupils.

Nearly all the former specific grants have now been mainstreamed into schools budget shares. The Schools Forum has agreed to retaining undelegated funds that were previously part of Government grants used to provide support for the education of ethnic minority pupils.

#### Teachers' Pay Reform Payments

The former teachers' pay reform grant for teachers in schools is now part of the dedicated schools grant. Schools are reimbursed for salary increases granted to teachers who meet the threshold standards. This funding has now been delegated to schools in 2011/12.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000           |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--------------------------------------|---|------------------------------|-----------------------------|----------------------------|
| <b>Schools (continued)</b>           |   |                              |                             |                            |
| <b>Early Years Education</b>         |   |                              |                             |                            |
| -                                    | Provision of places for under 5s                    | -                            | -                           | -                          |
| 8,634                                | Early Education and Childcare Unit                  | 10,291                       | 10,228                      | -                          |
| <u>2,099</u>                         | Assistance to voluntary and private providers       | <u>2,324</u>                 | <u>2,507</u>                | <u>2,355</u>               |
| 10,733                               |   | 12,615                       | 12,735                      | 2,355                      |
| <u>1,002</u>                         | Support services recharge                           | <u>1,021</u>                 | <u>1,022</u>                | <u>1,022</u>               |
| <u>11,735</u>                        | <b>Net Current Expenditure</b>                      | <u>13,636</u>                | <u>13,757</u>               | <u>3,377</u>               |
| <b>Children's Centres</b>            |   |                              |                             |                            |
| 2,210                                | Employees   | 1,897                        | 1,813                       | -                          |
| 166                                  | Premises  | 274                          | 255                         | -                          |
| 41                                   | Transport   | 15                           | 33                          | -                          |
| 4,169                                | Supplies and services                               | 6,272                        | 3,555                       | -                          |
| 7,330                                | Grant funding for Children's Centres Business Units | 7,762                        | 7,474                       | -                          |
| <u>252</u>                           | Support Services                                    | <u>689</u>                   | <u>3,229</u>                | -                          |
| 14,168                               |   | 16,909                       | 16,359                      | -                          |
| -                                    | Less recharges                                      | -                            | -                           | -                          |
| <u>14,168</u>                        |   | <u>16,909</u>                | <u>16,359</u>               | -                          |
| <u>4</u>                             | Less income   | -                            | -                           | -                          |
| <u>14,164</u>                        | <b>Net Current Expenditure</b>                      | <u>16,909</u>                | <u>16,359</u>               | -                          |
| <b>School Catering</b>               |   |                              |                             |                            |
| 277                                  | Supplies and services                               | 278                          | 262                         | <b>278</b>                 |
| <u>69</u>                            | Less income (meals etc)                             | <u>82</u>                    | <u>71</u>                   | <u>82</u>                  |
| <u>208</u>                           | <b>Net Current Expenditure</b>                      | <u>196</u>                   | <u>191</u>                  | <u>196</u>                 |
| <b>Specific Grants</b>               |   |                              |                             |                            |
| 10,488                               | Standards Fund (devolved)                           | 9,858                        | 8,684                       | <b>1,085</b>               |
| 1,130                                | Ethnic Minority Achievement                         | 1,167                        | 1,065                       | <b>1,148</b>               |
| 34,656                               | Schools Standards Grant                             | 35,344                       | 35,076                      | -                          |
| <u>1,737</u>                         | School Meals Funding Grant                          | <u>1,706</u>                 | <u>1,703</u>                | -                          |
| <u>48,011</u>                        | <b>Net Current Expenditure</b>                      | <u>48,075</u>                | <u>46,528</u>               | <u>2,233</u>               |
| <b>Teachers' Pay Reform Payments</b> |   |                              |                             |                            |
| <u>19,453</u>                        | Teachers' Pay Reform payments                       | <u>19,809</u>                | <u>19,901</u>               | <u>20,210</u>              |
| <u>19,453</u>                        | <b>Net Current Expenditure</b>                      | <u>19,809</u>                | <u>19,901</u>               | <u>20,210</u>              |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools

#### Strategic Management

To ensure more effective overall management, these budgets are required to be held centrally on behalf of all schools.

#### Access

This section of the budget contains provision for home to school transport, and other pupil support, to facilitate universal access to school and associated activities.

|     |         |     |     |            |
|-----|---------|-----|-----|------------|
| 244 | Escorts | 262 | 262 | <b>262</b> |
|-----|---------|-----|-----|------------|

#### Special Education

Recharges from services to schools and support in respect of the Educational Psychology Service and other Local Education Authority functions relating to special educational provision.

#### School Improvement

Core budgets for inspection and advice to provide support for school improvement.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000  |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|-----------------------------|--|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools</b>          |  |                              |                             |                            |
| <b>Strategic Management</b> |  |                              |                             |                            |
| 16                          | Special educational needs audit and moderation           | 56                           | 20                          | <b>56</b>                  |
| 2,928                       | Premature retirement compensation                        | 2,957                        | 2,938                       | <b>2,611</b>               |
| 123                         | Premises and other insurance                             | 196                          | 130                         | <b>202</b>                 |
| 1,247                       | Local Education Authority initiatives                    | 525                          | 525                         | <b>538</b>                 |
| 104                         | Miscellaneous services                                   | 162                          | 155                         | <b>161</b>                 |
| 4,418                       |  | 3,896                        | 3,768                       | <b>3,568</b>               |
| 6,319                       | Support services recharge                                | 7,803                        | 7,786                       | <b>7,637</b>               |
| <b>10,737</b>               | <b>Net Current Expenditure</b>                           | <b>11,699</b>                | <b>11,554</b>               | <b>11,205</b>              |
| -                           | Support services recharge (non-current)                  | -                            | -                           | -                          |
| <b>10,737</b>               | <b>Net Expenditure</b>                                   | <b>11,699</b>                | <b>11,554</b>               | <b>11,205</b>              |
| <b>Access</b>               |  |                              |                             |                            |
| 24,075                      | Home to school transport                                 | 24,546                       | 24,581                      | <b>25,173</b>              |
| 317                         | Pupil support  | 324                          | 553                         | <b>547</b>                 |
| 143                         | Field study, outdoor centres and voluntary organisations | 138                          | 52                          | <b>-77</b>                 |
| 237                         | Other non-delegated schools budget headings              | 225                          | 287                         | <b>229</b>                 |
| 24,772                      |  | 25,233                       | 25,473                      | <b>25,872</b>              |
| 7,319                       | Support services recharge                                | 6,060                        | 6,158                       | <b>4,291</b>               |
| <b>32,091</b>               | <b>Net Current Expenditure</b>                           | <b>31,293</b>                | <b>31,631</b>               | <b>30,163</b>              |
| -                           | Support services recharge (non-current)                  | -                            | -                           | -                          |
| <b>32,091</b>               | <b>Net Expenditure</b>                                   | <b>31,293</b>                | <b>31,631</b>               | <b>30,163</b>              |
| <b>Special Education</b>    |  |                              |                             |                            |
| 8,923                       | Support services recharge                                | 7,387                        | 7,507                       | <b>5,232</b>               |
| <b>8,923</b>                | <b>Net Current Expenditure</b>                           | <b>7,387</b>                 | <b>7,507</b>                | <b>5,232</b>               |
| -                           | Support services recharge (non-current)                  | -                            | -                           | -                          |
| <b>8,923</b>                | <b>Net Expenditure</b>                                   | <b>7,387</b>                 | <b>7,507</b>                | <b>5,232</b>               |
| <b>School Improvement</b>   |  |                              |                             |                            |
| 6,187                       | Support services recharge                                | 5,124                        | 5,206                       | <b>4,098</b>               |
| <b>6,187</b>                | <b>Net Current Expenditure</b>                           | <b>5,124</b>                 | <b>5,206</b>                | <b>4,098</b>               |
| -                           | Support services recharge (non-current)                  | -                            | -                           | -                          |
| <b>6,187</b>                | <b>Net Expenditure</b>                                   | <b>5,124</b>                 | <b>5,206</b>                | <b>4,098</b>               |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools (continued)

#### Standards Fund / Teachers' Pay Reform Payments

This includes Standards Fund allocations that are not devolved to schools.

Pay reform payments include performance-related and threshold payments to non-schools teachers and were originally funded from the Teachers' Pay Reform Grant.

#### Capital Charges / Non-distributed Costs

Capital charges consist of depreciation, Revenue Expenditure Funded by Capital Under Statute (REFCUS) and impairment losses.

The adjustment for pension costs relates to the additional payments into the Local Government Pension Scheme, offset by compensation payments made, mainly to teachers, in respect of added years awarded to those who have been granted early retirement.

### Community Education

This budget relates mainly to schools, particularly community schools, which provide recreational and community facilities outside school hours for their catchment area.

|   |                     |    |    |   |
|---|---------------------|----|----|---|
| 6 | Other support staff | 11 | 11 | - |
|---|---------------------|----|----|---|

### Other Continuing Education

Certain residual expenditure remains with the County Council, including home to college transport and premature retirement compensation. Home to college transport is subsidised for only low income families and special educational needs students.

**Children's Services****Revenue Budget**

| Actual<br>2009/10<br>£'000                            |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|--|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b>                        |  |                              |                             |                            |
| <b>Standards Fund / Teachers' Pay Reform Payments</b> |  |                              |                             |                            |
| 4,576   | Standards Fund (non-devolved)                        | 4,274                        | 4,258                       | -                          |
| <u>456</u>  | Teachers' Pay Reform Payments                        | <u>442</u>                   | <u>467</u>                  | <u>442</u>                 |
| <u>5,032</u>  | <b>Net Current Expenditure</b>                       | <u>4,716</u>                 | <u>4,725</u>                | <u>442</u>                 |
| <b>Capital Charges / Non-distributed Costs</b>        |  |                              |                             |                            |
| 117,908   | Capital charges                                      | 53,323                       | 63,283                      | <b>63,283</b>              |
| -   | Policy and Resources recharges                       | -                            | -                           | -                          |
| -   | Charges to Corporate and Democratic Core             | -                            | -                           | -                          |
| <u>-8,215</u>   | Adjustment for pension costs                         | <u>-10,214</u>               | <u>3,752</u>                | <u>5,239</u>               |
| <u>109,693</u>  | <b>Net Expenditure</b>                               | <u>43,109</u>                | <u>67,035</u>               | <u>68,522</u>              |
| <b>Community Education</b>                            |  |                              |                             |                            |
| 306   | Employees  | 286                          | 278                         | <b>2</b>                   |
| 266   | Premises   | 220                          | 283                         | <b>226</b>                 |
| <u>2,008</u>  | Supplies and services                                | <u>1,686</u>                 | <u>358</u>                  | <u>944</u>                 |
| <u>2,580</u>  |  | <u>2,192</u>                 | <u>919</u>                  | <u>1,172</u>               |
| -   | Less income  | <u>19</u>                    | <u>77</u>                   | <u>20</u>                  |
| <u>2,580</u>  |  | <u>2,173</u>                 | <u>842</u>                  | <u>1,152</u>               |
| 4,953   | Net recharges (including Standards Fund pre 2011/12) | 6,443                        | 6,599                       |                            |
| <u>607</u>  | Support services recharge                            | <u>503</u>                   | <u>471</u>                  | <u>356</u>                 |
| <u>8,140</u>  | <b>Net Current Expenditure</b>                       | <u>9,119</u>                 | <u>7,912</u>                | <u>1,508</u>               |
| -   | Support services recharge (non-current)              | -                            | -                           | -                          |
| <u>-10</u>  | Adjustment for pension costs                         | <u>-7</u>                    | <u>26</u>                   | <u>36</u>                  |
| <u>8,130</u>  | <b>Net Expenditure</b>                               | <u>9,112</u>                 | <u>7,938</u>                | <u>1,544</u>               |
| <b>Other Continuing Education</b>                     |  |                              |                             |                            |
| 525   | Employees  | 514                          | 516                         | <b>527</b>                 |
| 1,351   | Transport  | 1,510                        | 1,520                       | <b>1,560</b>               |
| <u>238</u>  | Supplies and services                                | <u>313</u>                   | <u>331</u>                  | <u>320</u>                 |
| <u>2,114</u>  |  | <u>2,337</u>                 | <u>2,367</u>                | <u>2,407</u>               |
| <u>362</u>  | Less income (home to college transport, VTSC)        | <u>421</u>                   | <u>441</u>                  | <u>431</u>                 |
| <u>1,752</u>  |  | <u>1,916</u>                 | <u>1,926</u>                | <u>1,976</u>               |
| <u>66</u>   | Support services recharge                            | <u>55</u>                    | <u>61</u>                   | <u>39</u>                  |
| <u>1,818</u>  | <b>Net Current Expenditure</b>                       | <u>1,971</u>                 | <u>1,987</u>                | <u>2,015</u>               |
| -   | Support services recharge (non-current)              | -                            | -                           | -                          |
| <u>-525</u>   | Adjustment for pension costs                         | <u>-496</u>                  | <u>-514</u>                 | <u>-514</u>                |
| <u>1,293</u>  | <b>Net Expenditure</b>                               | <u>1,475</u>                 | <u>1,473</u>                | <u>1,501</u>               |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools (continued)

#### Services for Young People

This service provides information, advice, guidance and support to young people aged 13 to 19, and up to 25 for those with learning difficulties and disabilities and those leaving care. The service also provides specialist support for young people in the community who are not in education, employment or training.

|     |                     |     |     |            |
|-----|---------------------|-----|-----|------------|
| 381 | Youth support staff | 396 | 373 | <b>276</b> |
|-----|---------------------|-----|-----|------------|

#### Services to Schools and Support

The department structure incorporates three branches which cover performance and resources, children and families and education and inclusion. Within each of these various teams provide services and support to both schools and other front-line services.

These include services such as the Education Welfare Officers based within the Locality Teams, Educational Psychologists, Teacher Advisers, administrative staff and other advisory and support staff (some of whom are funded from government grants), together with core funding for inspection and advice and early education and childcare services.

It also includes an apportionment of the costs of services of other departments within the County Council (non-current recharges).

These costs are recharged in full across front line services of the department.

|     |                           |     |     |            |
|-----|---------------------------|-----|-----|------------|
| 61  | Performance and Resources | 34  | 30  | <b>7</b>   |
| 295 | Children and Families     | 312 | 294 | <b>304</b> |
| 134 | Education and Inclusion   | 132 | 132 | <b>75</b>  |

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000             |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b>         |  |                              |                             |                            |
| <b>Services for Young People</b>       |  |                              |                             |                            |
| 11,612                                 | Employees  | 11,639                       | 11,299                      | <b>8,855</b>               |
| 575                                    | Premises   | 622                          | 461                         | <b>649</b>                 |
| 344                                    | Transport  | 367                          | 327                         | <b>350</b>                 |
| 2,356                                  | Supplies and services                                      | 1,977                        | 808                         | <b>515</b>                 |
| 175                                    | Third Party Payments                                       | 150                          | 570                         | <b>382</b>                 |
| <u>15,062</u>                          |  | <u>14,755</u>                | <u>13,465</u>               | <u><b>10,751</b></u>       |
| 580                                    | Less income (fees and charges, grants, contributions, etc) | 124                          | 475                         | <b>24</b>                  |
| <u>14,482</u>                          |  | <u>14,631</u>                | <u>12,990</u>               | <u><b>10,727</b></u>       |
| 827                                    | Support services recharge                                  | 685                          | 799                         | <b>702</b>                 |
| <u>15,309</u>                          | <b>Net Current Expenditure</b>                             | <u>15,316</u>                | <u>13,789</u>               | <u><b>11,429</b></u>       |
| -                                      | Support services recharge (non-current)                    | -                            | -                           | -                          |
| -130                                   | Capital charges  | 172                          | 23                          | <b>23</b>                  |
| -                                      | Policy and Resources recharges :                           | -                            | -                           | -                          |
| -                                      | Repair and maintenance of buildings                        | -                            | -                           | -                          |
| <u>-389</u>                            | Adjustment for pension costs                               | <u>-461</u>                  | <u>207</u>                  | <u><b>291</b></u>          |
| <u>14,790</u>                          | <b>Net Expenditure</b>                                     | <u>15,027</u>                | <u>14,019</u>               | <u><b>11,743</b></u>       |
| <b>Services to Schools and Support</b> |  |                              |                             |                            |
| 22,937                                 | Employees  | 22,365                       | 22,366                      | <b>19,458</b>              |
| 75                                     | Premises   | 69                           | 148                         | <b>95</b>                  |
| 838                                    | Transport  | 738                          | 748                         | <b>655</b>                 |
| 5,700                                  | Supplies and services                                      | 5,578                        | 4,442                       | <b>3,147</b>               |
| 6,132                                  | Central support services (current)                         | 4,692                        | 7,464                       | <b>5,000</b>               |
| 5,313                                  | Net recharge from Services to Schools units                | 5,738                        | 5,422                       | <b>4,203</b>               |
| <u>-2,182</u>                          | Other recharges  | <u>-369</u>                  | <u>-314</u>                 | <u><b>-709</b></u>         |
| 38,813                                 |  | 38,811                       | 40,276                      | <b>31,849</b>              |
| 330                                    | Less income (reimbursements, fees and charges, sales etc)  | 177                          | 210                         | <b>177</b>                 |
| <u>38,483</u>                          |  | <u>38,634</u>                | <u>40,066</u>               | <u><b>31,672</b></u>       |
|  | Less Support Services and Management costs recharge :      |                              |                             |                            |
| 8,364                                  | Schools Budget   | 8,722                        | 9,003                       | <b>8,423</b>               |
| <u>30,119</u>                          | Local Education Authority Budget                           | <u>29,912</u>                | <u>31,063</u>               | <u><b>23,249</b></u>       |
| -                                      | <b>Net Current Expenditure</b>                             | -                            | -                           | -                          |
| 147                                    | Capital charges  | 102                          | 269                         | <b>269</b>                 |
| -                                      | Policy and Resources recharges :                           | -                            | -                           | -                          |
| -                                      | Repair and maintenance of buildings                        | -                            | -                           | -                          |
| -                                      | Central support services                                   | -                            | -                           | -                          |
| <u>-1,071</u>                          | Adjustment for pension costs                               | <u>-</u>                     | <u>-2,320</u>               | <u><b>-2,135</b></u>       |
| <u>-924</u>                            |  | <u>102</u>                   | <u>-2,051</u>               | <u><b>-1,866</b></u>       |
|  | Less recharges :   |                              |                             |                            |
| <u>-924</u>                            | Local Education Authority Budget                           | <u>102</u>                   | <u>-2,051</u>               | <u><b>-1,866</b></u>       |
| -                                      | <b>Net Expenditure</b>                                     | -                            | -                           | -                          |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools (continued)

#### Trading Accounts for Business Units

The Services to Schools business units provide financial, IT, personnel, training, governor, inspection and advice, music and outdoor education services, and sums have been allocated to schools to allow them to buy their services (the personnel and financial services are part of Policy and Resources but remain Children's Services business units).

Provision is made for music teachers, inspectors, teacher advisers, advisory and support staff and administrative staff. The budget also anticipates income from schools which are outside the county. The Director of Children's Services also inspects and advises schools in fulfilling his responsibility to improve educational achievement.

|     |                  |     |     |            |
|-----|------------------|-----|-----|------------|
| 123 | Teachers (music) | 126 | 122 | <b>122</b> |
| 60  | Inspectors       | 68  | 64  | <b>71</b>  |
| 3   | Teacher advisers | 3   | 3   | <b>3</b>   |
| 138 | Other staff      | 136 | 130 | <b>126</b> |

#### Trading Account for Children's Centres Business Unit

The 48 Local Authority run Children's Centres provide services to the communities in their catchment areas. Three of the full core offer centres also have Local Authority run Nurseries as part of their range of services.

|     |                            |     |     |            |
|-----|----------------------------|-----|-----|------------|
| 145 | Children's Centre Staff    | 216 | 216 | <b>199</b> |
| 13  | Children's Centre Teachers | 27  | 27  | <b>27</b>  |
| 35  | Nursery Staff              | 31  | 31  | <b>31</b>  |

#### Training and Curriculum Development

Provision is made here to enable the County Council and schools to fulfil their responsibilities for school improvement, the further professional development of teachers and the support of the various curriculum priorities. A significant proportion of the budget is devolved to schools and spent on the provision of relief teachers to enable teaching staff to attend in-service training.

A large majority of the staff are employed in schools and, for the purposes of the budget book, those staffing numbers have been moved into the section for schools.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000                 |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b>             |  |                              |                             |                            |
| <b>Trading Accounts for Business Units</b> |  |                              |                             |                            |
| 19,565                                     | Employees  | 17,001                       | 16,709                      | <b>15,397</b>              |
| 396  | Premises   | 236                          | 237                         | <b>233</b>                 |
| 659  | Transport  | 549                          | 575                         | <b>568</b>                 |
| 7,748                                      | Supplies and services                              | 4,599                        | 3,459                       | <b>2,930</b>               |
| <u>5,108</u>                               | Central support services (current)                 | <u>4,750</u>                 | <u>4,885</u>                | <u><b>4,109</b></u>        |
| 33,476                                     |  | 27,135                       | 25,865                      | <b>23,237</b>              |
| 21,464                                     | Less recharge to schools etc                       | 18,401                       | 17,774                      | <b>15,586</b>              |
| <u>802</u>                                 | Less net recharge to support services              | <u>602</u>                   | <u>875</u>                  | <u><b>414</b></u>          |
| 11,210                                     |  | 8,132                        | 7,216                       | <b>7,237</b>               |
| <u>11,182</u>                              | Less income (reimbursements, fees and charges etc) | <u>6,956</u>                 | <u>6,341</u>                | <u><b>6,193</b></u>        |
| 28   |  | 1,176                        | 875                         | <b>1,044</b>               |
| <u>-28</u>                                 | Contribution to / (from) Business Unit Reserve     | <u>-1,176</u>                | <u>-875</u>                 | <u><b>-1,044</b></u>       |
| -  | <b>Net Current Expenditure</b>                     | -                            | -                           | -                          |

### Trading Account for Children's Centres Business Unit

|              |   |              |              |                     |
|--------------|---|--------------|--------------|---------------------|
| 6,045        | Employees   | 6,857        | 6,580        | <b>6,897</b>        |
| 738          | Premises  | 955          | 1,220        | <b>1,133</b>        |
| 110          | Transport   | 134          | 153          | <b>149</b>          |
| 1,362        | Supplies and services                                 | 1,198        | 1,401        | <b>1,291</b>        |
| 4            | Third Party Payments                                  | 5            | -            | <b>5</b>            |
| <u>324</u>   | Central support services (current)                    | <u>171</u>   | <u>17</u>    | <u><b>19</b></u>    |
| 8,583        |   | 9,320        | 9,371        | <b>9,494</b>        |
| 7,330        | Less Sure Start Early Years & Childcare Grant Funding | 7,762        | 7,457        | <b>7,565</b>        |
| <u>1,149</u> | Less other income                                     | <u>1,508</u> | <u>1,501</u> | <u><b>1,110</b></u> |
| 104          |   | 50           | 413          | <b>819</b>          |
| <u>-104</u>  | Contribution to / (from) Business Unit Reserve        | <u>-50</u>   | <u>-413</u>  | <u><b>-819</b></u>  |
| -            | <b>Net Current Expenditure</b>                        | -            | -            | -                   |

### Training and Curriculum Development

|   |   |               |               |   |
|---|---|---------------|---------------|---|
| <u>51,877</u>   | Expenditure                             | <u>49,241</u> | <u>59,317</u> | - |
| 51,877  |   | 49,241        | 59,317        | - |
| Less recharges devolved to Individual Schools Budgets : |   |               |               |   |
| 17,348  | Primary                                 | 17,218        | 19,720        | - |
| 20,830  | Secondary                               | 20,407        | 25,144        | - |
| 1,139   | Special                                 | 1,168         | 1,215         | - |
| 7,984   | Less recharges for devolved funding     | 6,174         | 8,999         | - |
| <u>4,576</u>  | Less recharges for non-devolved funding | <u>4,274</u>  | <u>4,239</u>  | - |
| -   | <b>Net Current Expenditure</b>          | -             | -             | - |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools (continued)

#### Service Strategy and Regulation

Service Strategy and Regulation (SSR) comprises the costs of regulatory activities and costs relating to the strategic management and planning of the department. SSR does not include any costs relating to service provision.

#### Commissioning & Social Work

This budget includes the identification of social needs and the arrangement of services as required. It also includes care managers, occupational therapists, together with the cost of some premises and office expenses.

|     |                 |     |     |            |
|-----|-----------------|-----|-----|------------|
| 428 | Fieldwork staff | 411 | 403 | <b>401</b> |
|-----|-----------------|-----|-----|------------|

#### Children Looked After

This budget includes the accommodation of children in residential homes provided by the County Council and the independent sector and also children in foster homes.

| Children Looked After (excludes short programmed breaks) |   |              |              |                     |
|--|---|--------------|--------------|---------------------|
| 34   | Average number in County Council homes*         | 33           | 36           | <b>34</b>           |
| 57   | Average number in independent residential homes | 57           | 61           | <b>60</b>           |
| 809  | Average number in foster homes                  | 754          | 797          | <b>814</b>          |
| 191  | Average number in other placements              | 202          | 206          | <b>192</b>          |
| <u>1,091</u>   | Average total full time Children Looked After   | <u>1,046</u> | <u>1,100</u> | <b><u>1,100</u></b> |

The budget strategy makes sufficient provision for continuing high levels of Children Looked After.

Accommodation provided by the County Council includes children's homes and respite homes for children with disabilities.

| County Council establishments : |  |     |     |            |
|---------------------------------|--|-----|-----|------------|
| 10                              | Number of locally based children's homes**                                 | 10  | 10  | <b>9</b>   |
| 58                              | Number of places available at 31 March**                                   | 58  | 58  | <b>52</b>  |
| 219                             | Number of staff in Children's Residential Homes and Family Placement Teams | 236 | 215 | <b>212</b> |

\* excludes respite

\*\* includes respite

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000             |                                     | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|-------------------------------------|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b>         |                                     |                              |                             |                            |
| <b>Service Strategy and Regulation</b> |                                     |                              |                             |                            |
| 97                                     | Gross expenditure                   | 97                           | 97                          | <b>99</b>                  |
| -                                      | Less income                         | -                            | -                           | -                          |
| <b>97</b>                              | <b>Net Current Expenditure</b>      | <b>97</b>                    | <b>97</b>                   | <b>99</b>                  |
| <b>Commissioning &amp; Social Work</b> |                                     |                              |                             |                            |
| 16,045                                 | Employees                           | 16,514                       | 16,045                      | <b>16,147</b>              |
| 1                                      | Premises                            | 44                           | 1                           | <b>1</b>                   |
| 801                                    | Transport                           | 698                          | 801                         | <b>638</b>                 |
| 332                                    | Supplies and services               | 3,970                        | 419                         | <b>1,425</b>               |
| <u>3,124</u>                           | Support services                    | <u>3,189</u>                 | <u>4,618</u>                | <u><b>2,852</b></u>        |
| <u>20,303</u>                          |                                     | <u>24,415</u>                | <u>21,884</u>               | <u><b>21,063</b></u>       |
| 156                                    | Less income                         | 148                          | 156                         | <b>152</b>                 |
| <b>20,147</b>                          | <b>Net Current Expenditure</b>      | <b>24,267</b>                | <b>21,728</b>               | <b>20,911</b>              |
| -                                      | Capital charges                     | 8                            | -                           | -                          |
| -                                      | Policy and Resources recharges :    | -                            | -                           | -                          |
| -                                      | Central support services            | -                            | -                           | -                          |
| <u>-628</u>                            | Adjustment for pension costs        | <u>-657</u>                  | <u>342</u>                  | <u><b>477</b></u>          |
| <b>19,519</b>                          | <b>Net Expenditure</b>              | <b>23,618</b>                | <b>22,070</b>               | <b>21,388</b>              |
| <b>Children Looked After</b>           |                                     |                              |                             |                            |
| 8,510                                  | Employees                           | 8,571                        | 8,621                       | <b>7,731</b>               |
| 240                                    | Premises                            | 194                          | 155                         | <b>113</b>                 |
| 488                                    | Transport                           | 228                          | 362                         | <b>212</b>                 |
| 1,006                                  | Supplies and services               | 1,102                        | 734                         | <b>3,842</b>               |
| 27,566                                 | Third party payments                | 23,961                       | 27,049                      | <b>25,400</b>              |
| 2,052                                  | Support services                    | 2,230                        | 2,172                       | <b>2,089</b>               |
| 34                                     | Transfer payments                   | -                            | 38                          | -                          |
| <u>39,896</u>                          |                                     | <u>36,286</u>                | <u>39,131</u>               | <u><b>39,387</b></u>       |
| 969                                    | Less income                         | 354                          | 484                         | <b>378</b>                 |
| <b>38,927</b>                          | <b>Net Current Expenditure</b>      | <b>35,932</b>                | <b>38,647</b>               | <b>39,009</b>              |
| 596                                    | Capital charges                     | 188                          | 188                         | <b>188</b>                 |
| -                                      | Policy and Resources recharges :    | -                            | -                           | -                          |
| -                                      | Repair and maintenance of buildings | -                            | -                           | -                          |
| -                                      | Central support services            | -                            | -                           | -                          |
| <u>-256</u>                            | Adjustment for pension costs        | <u>-398</u>                  | <u>205</u>                  | <u><b>285</b></u>          |
| <b>39,267</b>                          | <b>Net Expenditure</b>              | <b>35,722</b>                | <b>39,040</b>               | <b>39,482</b>              |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools (continued)

#### Family Support Services

These are Services provided to children in need, including preventative and supportive work to avoid break-up of the family and to promote the welfare of children by reducing the need to receive them into, or keep them in, care.

|    |                 |    |    |           |
|----|-----------------|----|----|-----------|
| 69 | Number of staff | 65 | 63 | <b>65</b> |
|----|-----------------|----|----|-----------|

#### Youth Justice Service

This service represents the cost of secure accommodation and the social care contribution towards the Wessex Youth Offending service.

|    |                            |    |    |           |
|----|----------------------------|----|----|-----------|
| 1  | Secure units               | 1  | 1  | <b>1</b>  |
| 56 | Number of staff            | 59 | 56 | <b>59</b> |
| 16 | Number of places available | 16 | 16 | <b>16</b> |

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000     |                                     | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--------------------------------|-------------------------------------|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b> |                                     |                              |                             |                            |
| <b>Family Support Services</b> |                                     |                              |                             |                            |
| 2,011                          | Employees                           | 2,184                        | 2,254                       | <b>2,179</b>               |
| 149                            | Premises                            | 174                          | 141                         | <b>177</b>                 |
| 322                            | Transport                           | 165                          | 328                         | <b>146</b>                 |
| 1,550                          | Supplies and services               | 1,729                        | 4,625                       | <b>2,554</b>               |
| 4,437                          | Third party payments                | 3,585                        | 3,355                       | <b>2,836</b>               |
| 964                            | Transfer payments                   | 734                          | 1,064                       | <b>752</b>                 |
| 1,513                          | Support services                    | 1,375                        | 1,289                       | <b>1,216</b>               |
| -14                            | Recharges                           | -76                          | -79                         | <b>-77</b>                 |
| <u>10,932</u>                  |                                     | <u>9,870</u>                 | <u>12,977</u>               | <u><b>9,783</b></u>        |
| 511                            | Less income                         | 201                          | 576                         | <b>203</b>                 |
| <u>10,421</u>                  | <b>Net Current Expenditure</b>      | <u>9,669</u>                 | <u>12,401</u>               | <u><b>9,580</b></u>        |
| 555                            | Capital charges                     | 226                          | 199                         | <b>199</b>                 |
| -                              | Policy and Resources recharges :    |                              |                             |                            |
| -                              | Repair and maintenance of buildings | -                            | -                           | -                          |
| -                              | Central support services            | -                            | -                           | -                          |
| <u>-56</u>                     | Adjustment for pension costs        | <u>-79</u>                   | <u>38</u>                   | <u><b>53</b></u>           |
| <u>10,920</u>                  | <b>Net Expenditure</b>              | <u>9,816</u>                 | <u>12,638</u>               | <u><b>9,832</b></u>        |
| <b>Youth Justice Service</b>   |                                     |                              |                             |                            |
| 2,191                          | Employees                           | 2,376                        | 2,076                       | <b>2,366</b>               |
| 213                            | Premises                            | 142                          | 194                         | <b>170</b>                 |
| 49                             | Transport                           | 43                           | 46                          | <b>37</b>                  |
| 228                            | Supplies and services               | 266                          | 212                         | <b>246</b>                 |
| 2,778                          | Third party payments                | 2,767                        | 2,923                       | <b>2,231</b>               |
| 361                            | Support services                    | 336                          | 333                         | <b>347</b>                 |
| <u>5,820</u>                   |                                     | <u>5,930</u>                 | <u>5,784</u>                | <u><b>5,397</b></u>        |
| 3,126                          | Less income                         | 3,461                        | 3,400                       | <b>3,547</b>               |
| <u>2,694</u>                   | <b>Net Current Expenditure</b>      | <u>2,469</u>                 | <u>2,384</u>                | <u><b>1,850</b></u>        |
| 4,082                          | Capital charges                     | 39                           | 139                         | <b>139</b>                 |
| -                              | Policy and Resources recharges :    |                              |                             |                            |
| -                              | Repair and maintenance of buildings | -                            | -                           | -                          |
| -                              | Central support services            | -                            | -                           | -                          |
| <u>-68</u>                     | Adjustment for pension costs        | <u>-77</u>                   | <u>41</u>                   | <u><b>57</b></u>           |
| <u>6,708</u>                   | <b>Net Expenditure</b>              | <u>2,431</u>                 | <u>2,564</u>                | <u><b>2,046</b></u>        |

**Children's Services****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Non-schools (continued)****Other Children and Families Services**

This includes adoption services, leaving care services, grants to voluntary organisations and other services not included in other service headings.

|    |                 |    |    |    |
|----|-----------------|----|----|----|
| 50 | Number of staff | 55 | 48 | 52 |
|----|-----------------|----|----|----|

**Asylum Seekers**

Expenditure incurred covers the costs of Unaccompanied Asylum Seeking Children.  
Costs include giving advice and assisting with accommodation and providing peripatetic support workers.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000                  |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|--|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b>              |  |                              |                             |                            |
| <b>Other Children and Families Services</b> |  |                              |                             |                            |
| 2,040                                       | Employees  | 1,999                        | 1,956                       | <b>1,909</b>               |
| 3   | Premises   | -                            | 1                           | -                          |
| 1,356                                       | Transport  | 556                          | 1,235                       | <b>864</b>                 |
| 489   | Supplies and services                            | 1,213                        | 599                         | <b>223</b>                 |
| 4,291                                       | Third party payments                             | 4,345                        | 4,248                       | <b>4,699</b>               |
| 530   | Support services                                 | 484                          | 461                         | <b>452</b>                 |
| 254   | Transfer payments                                | -                            | 100                         | -                          |
| <u>8,963</u>                                |  | <u>8,597</u>                 | <u>8,600</u>                | <u><b>8,147</b></u>        |
| 30  | Less income                                      | 33                           | 16                          | <b>34</b>                  |
| <u>8,933</u>                                | <b>Net Current Expenditure</b>                   | <u>8,564</u>                 | <u>8,584</u>                | <u><b>8,113</b></u>        |
| Policy and Resources recharges :            |  |                              |                             |                            |
| -   | Repair and maintenance of buildings              | -                            | -                           | -                          |
| -   | Central support services                         | -                            | -                           | -                          |
| <u>-71</u>                                  | Adjustment for pension costs                     | <u>-53</u>                   | <u>37</u>                   | <u><b>54</b></u>           |
| <u>8,862</u>                                | <b>Net Expenditure</b>                           | <u>8,511</u>                 | <u>8,621</u>                | <u><b>8,167</b></u>        |
| <b>Asylum Seekers</b>                       |  |                              |                             |                            |
| <u>215</u>                                  | Service costs (including Management and Support) | <u>500</u>                   | <u>928</u>                  | <u><b>911</b></u>          |
| 215   |  | 500                          | 928                         | <b>911</b>                 |
| -   | Less income                                      | -                            | -                           | -                          |
| <u>215</u>                                  | <b>Net Current Expenditure</b>                   | <u>500</u>                   | <u>928</u>                  | <u><b>911</b></u>          |
| -   | Adjustment for pension costs                     | -                            | -                           | -                          |
| <u>215</u>                                  | <b>Total Net Expenditure</b>                     | <u>500</u>                   | <u>928</u>                  | <u><b>911</b></u>          |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools (continued)

#### Services for Young Children

Services for Young Children was formed in January 2011 following the merger of the former Early Education and Childcare Unit and the Children's Centres service. Prior to 2011/12 these services were primarily funded from the Sure Start, Early Years and Childcare Grant (SSEYCG) and formed part of the Schools Budget. From April 2011 the SSEYCG has been incorporated in to the Early Intervention Grant within the non-schools budget.

This service provides grants and other support to pre-school and other childcare organisations, as well as providing a range of Children's Centres services to communities across Hampshire. These services are intended to provide every child the best possible start in life and reduce inequalities.

|  |   |   |           |
|--|---|---|-----------|
| - Other staff  | - | - | <b>52</b> |
| - School Managed Children's centres  | - | - | <b>13</b> |
| - Independent sector Children's centres  | - | - | <b>24</b> |
| - County Council run Children's centres - business unit<br>(See page B40 for further information on the business unit) | - | - | <b>44</b> |

#### Wessex Youth Offending Team

The primary aim of the service is to help reduce youth crime and to improve community safety. Programmes are established which provide the courts with an alternative to custody or care of young offenders. This is done in partnership with other agencies, particularly Other Local Authorities, Health, Police and the Probation Service.

|     |  |     |     |            |
|-----|--|-----|-----|------------|
| 6   | Number of premises (including non County Council premises) | 6   | 6   | <b>6</b>   |
| 145 | Number of staff  | 145 | 145 | <b>117</b> |

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000         |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|------------------------------------|---|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b>     |   |                              |                             |                            |
| <b>Services for Young Children</b> |   |                              |                             |                            |
| -                                  | Employees                                     | -                            | -                           | <b>3,465</b>               |
| -                                  | Premises                                      | -                            | -                           | <b>438</b>                 |
| -                                  | Transport                                     | -                            | -                           | <b>122</b>                 |
| -                                  | Supplies and services                         | -                            | -                           | <b>833</b>                 |
| -                                  | Third party payments                          | -                            | -                           | <b>7,309</b>               |
| -                                  | Transfer payments                             | -                            | -                           | <b>1,448</b>               |
| -                                  | Funding for Children's Centres Business Units | -                            | -                           | <b>7,436</b>               |
| -                                  | Support services                              | -                            | -                           | <b>4,465</b>               |
| -                                  |   | -                            | -                           | <b>25,516</b>              |
| -                                  | Less income                                   | -                            | -                           | <b>200</b>                 |
| -                                  | <b>Net Current Expenditure</b>                | -                            | -                           | <b>25,316</b>              |
| <br>                               |   |                              |                             |                            |
| <b>Wessex Youth Offending Team</b> |   |                              |                             |                            |
| 4,904                              | Employees                                     | 4,888                        | 5,112                       | <b>5,022</b>               |
| 630                                | Premises                                      | 611                          | 635                         | <b>624</b>                 |
| 322                                | Transport                                     | 285                          | 302                         | <b>281</b>                 |
| 310                                | Supplies and services                         | 254                          | 284                         | <b>245</b>                 |
| 3,830                              | Third party payments                          | 4,069                        | 3,914                       | <b>4,134</b>               |
| 734                                | Support services                              | 753                          | 694                         | <b>706</b>                 |
| 10,730                             |   | 10,860                       | 10,941                      | <b>11,012</b>              |
| 10,730                             | Less income                                   | 10,860                       | 10,941                      | <b>11,012</b>              |
| -                                  | <b>Net Current Expenditure</b>                | -                            | -                           | -                          |
| 9                                  | Capital charges                               | 16                           | -                           | -                          |
| -                                  | Policy and Resources recharges :              | -                            | -                           | -                          |
| -                                  | Repair and maintenance of buildings           | -                            | -                           | -                          |
| -                                  | Central support services                      | -                            | -                           | -                          |
| -160                               | Adjustment for pension costs                  | -161                         | 89                          | <b>124</b>                 |
| -151                               | <b>Total Net Expenditure</b>                  | -145                         | 89                          | <b>124</b>                 |

## Children's Services

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Non-schools (continued)

#### Management and Support Services

Management and Support Services consist mainly of salaries and expenses of managerial, administrative and technical staff based in headquarters and local offices including premises, office expenses and the departmental training budget. These costs are re-allocated to the relevant care groups.

|    |   |    |    |    |
|----|---|----|----|----|
| 35 | Managerial, advisory and administrative staff | 33 | 31 | 19 |
|----|---|----|----|----|

#### Unallocated budget

This is the balance of the budget that is held to meet unexpected pressures during the year. It is also used as a 'holding account' prior to the allocation of budgets where the exact nature of the associated spend is not known at the time of budget preparation.

## Children's Services

## Revenue Budget

| Actual<br>2009/10<br>£'000             |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Non-schools (continued)</b>         |   |                              |                             |                            |
| <b>Management and Support Services</b> |   |                              |                             |                            |
| 3,688                                  | Employees   | 3,559                        | 3,956                       | <b>3,806</b>               |
| 9                                      | Premises  | 4                            | 55                          | <b>56</b>                  |
| 93                                     | Transport   | 69                           | 90                          | <b>46</b>                  |
| 2,372                                  | Supplies and services                                 | 2,742                        | 2,596                       | <b>2,290</b>               |
| 326                                    | Third party   | 156                          | 156                         | <b>160</b>                 |
| 1,521                                  | Support services                                      | 1,737                        | 1,785                       | <b>1,122</b>               |
| 55                                     | Recharges   | -127                         | -339                        | <b>-342</b>                |
| 8,064                                  |   | 8,140                        | 8,299                       | <b>7,138</b>               |
| 297                                    | Less income   | 138                          | 506                         | <b>421</b>                 |
| 7,767                                  |   | 8,002                        | 7,793                       | <b>6,717</b>               |
|  | Less Support Services and Management costs recharge : |                              |                             |                            |
| 7,767                                  | Children and Families                                 | 8,002                        | 7,793                       | <b>6,717</b>               |
| -                                      | Wessex Youth Offending Team                           | -                            | -                           | <b>-</b>                   |
| -                                      | Children's Fund                                       | -                            | -                           | <b>-</b>                   |
| -                                      | <b>Net Current Expenditure</b>                        | -                            | -                           | <b>-</b>                   |
| 8                                      | Capital charges                                       | -                            | 13                          | <b>13</b>                  |
|  | Policy and Resources recharges :                      |                              |                             |                            |
| -                                      | Repair and maintenance of buildings                   | -                            | -                           | <b>-</b>                   |
| -                                      | Central support services                              | -                            | -                           | <b>-</b>                   |
| -112                                   | Adjustment for pension costs                          | -87                          | 50                          | <b>70</b>                  |
| -104                                   |   | -87                          | 63                          | <b>83</b>                  |
|  | Less recharges:                                       |                              |                             |                            |
| -104                                   | Children and Families                                 | -87                          | 63                          | <b>83</b>                  |
| -                                      | <b>Net Expenditure</b>                                | -                            | -                           | <b>-</b>                   |
| <b>Non-distributed Costs</b>           |   |                              |                             |                            |
| 126                                    | Compensatory added years                              | 130                          | 130                         | <b>130</b>                 |
| 126                                    | <b>Net Current Expenditure</b>                        | 130                          | 130                         | <b>130</b>                 |
| -139                                   | Recharges   | -130                         | -130                        | <b>-130</b>                |
| -13                                    | <b>Total Net Expenditure</b>                          | -                            | -                           | <b>-</b>                   |
| <b>Unallocated budget</b>              |   |                              |                             |                            |
| -                                      | Contingency   | 537                          | 73                          | <b>961</b>                 |
| -                                      | Redundancy / Early retirement costs                   | -                            | 3,700                       | <b>-</b>                   |
| -                                      | <b>Net Current Expenditure</b>                        | 537                          | 3,773                       | <b>961</b>                 |

## Culture, Communities and Rural Affairs      Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

The Culture, Communities and Rural Affairs cash limited expenditure budget for 2011/12 amounts to £30.5 million compared with the original 2010/11 budget of £33.0 million.

### Museums

The museums service provides for the collection, care, display and publication of material relating to the archaeology, natural sciences, fine and decorative art and local, social, industrial and agricultural history of the County of Hampshire. The eighteen local museums provide the public face of the service. Specialist support services, conservation workshops and laboratories, reference material and extensive museum stores are provided from the service's headquarters in Winchester.

| <b>Museums :</b>                         |   |         |         |                |
|--|---|---------|---------|----------------|
| 23                                       | Curators and keepers of the collections                                 | 22      | 22      | <b>11</b>      |
| 11                                       | Conservators  | 11      | 11      | <b>9</b>       |
| 25                                       | Museum assistants   | 25      | 27      | <b>18</b>      |
| 17                                       | Interpretative staff  | 18      | 16      | <b>16</b>      |
| 4  | Cleaners and caretakers   | 4       | 4       | <b>4</b>       |
| 24                                       | Administration staff  | 15      | 24      | <b>7</b>       |
| 360,073                                  | Number of visitors per annum  | 336,198 | 403,001 | <b>415,851</b> |
| 57                                       | Number of exhibitions   | 54      | 59      | <b>57</b>      |
| 17                                       | Number of museums   | 17      | 17      | <b>14</b>      |
| <b>Best Value Performance Indicators</b> |   |         |         |                |
| 525                                      | BV170a Visits to / usage of museums per 1,000 population                | 506     | 558     | <b>568</b>     |
| 280                                      | BV170b Visits that were in person per 1,000 population                  | 339     | 313     | <b>323</b>     |
| 27,084                                   | BV170c Pupils visiting museums and galleries in organised school groups | 35,000  | 24,746  | <b>25,000</b>  |

The workforce figures include staff employed by Hampshire County Council on behalf of jointly managed committees or through grant funded posts.

## Culture, Communities and Rural Affairs

## Revenue Budget

| Actual<br>2009/10<br>£'000               |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| 50,761                                   | Total Expenditure                                       | 48,831                       | 48,984                      | <b>42,675</b>              |
| 17,196                                   | Total Income other than Government Grants               | 15,852                       | 16,217                      | <b>12,195</b>              |
| -  | Government Grants                                       | -                            | -                           | -                          |
| <b>33,565</b>                            | <b>Total Net Expenditure</b>                            | <b>32,979</b>                | <b>32,767</b>               | <b>30,480</b>              |
| <b>Analysis of Total Net Expenditure</b> |   |                              |                             |                            |
| 33,737                                   | Cash Limited (Current) Expenditure                      | 33,037                       | 32,834                      | <b>30,535</b>              |
| -  | - Support Services, Repair and Maintenance of Buildings | -                            | -                           | -                          |
| -  | - Less : Charges to Corporate and Democratic Core       | -                            | -                           | -                          |
| -  | - Adjustment for Pension Costs                          | -                            | -                           | -                          |
| -  | - Capital Charges                                       | -                            | -                           | -                          |
| -172                                     | Transfers (to) / from reserve accounts                  | -58                          | -67                         | <b>-55</b>                 |
| -  | - Less Government Grants                                | -                            | -                           | -                          |
| <b>33,565</b>                            | <b>Total Net Expenditure</b>                            | <b>32,979</b>                | <b>32,767</b>               | <b>30,480</b>              |

### Arts, Heritage and Rural Affairs

#### Museums

|              |   |              |              |              |
|--------------|---|--------------|--------------|--------------|
| 3,520        | Employees                                       | 3,965        | 3,965        | <b>2,075</b> |
| 353          | Premises  | 302          | 313          | <b>404</b>   |
| 116          | Transport                                       | 75           | 64           | <b>57</b>    |
| 2,019        | Supplies and services                           | 1,203        | 1,108        | <b>404</b>   |
| 83           | Central support services                        |              |              |              |
| 6,091        |   | 5,545        | 5,450        | <b>2,940</b> |
| 3,725        | Less income (fees and charges)                  | 3,349        | 3,313        | <b>915</b>   |
| 2,366        |   | 2,196        | 2,137        | <b>2,025</b> |
| 280          | Directorate and policy initiatives              | 155          | 374          | <b>191</b>   |
| <b>2,646</b> | <b>Net Current Expenditure</b>                  | <b>2,351</b> | <b>2,511</b> | <b>2,216</b> |
| -            | - Capital charges                               | -            | -            | -            |
| -            | - Policy and Resources recharges :              |              |              |              |
| -            | - Repair and maintenance of buildings           | -            | -            | -            |
| -            | - Central support services                      | -            | -            | -            |
| -            | - Less charges to corporate and democratic core | -            | -            | -            |
| -            | - Adjustment for pension costs                  | -            | -            | -            |
| <b>2,646</b> | <b>Net Expenditure</b>                          | <b>2,351</b> | <b>2,511</b> | <b>2,216</b> |

## Culture, Communities and Rural Affairs      Commentary and Statistics

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

### Arts, Heritage and Rural Affairs (continued)

#### Archives

The archives and local studies service based at Hampshire Record Office is responsible for the collection, preservation and making accessible to the public of archives relating to the history of Hampshire and its people: this material may be written on parchment or paper or recorded in audio-visual or digital formats. The service also houses and manages the County Council's extensive collection of printed books and periodicals. Support is given to other organisations with similar aims by way of grants and professional advice and assistance.

| <b>Hampshire Record Office :</b> |   |        |        |               |
|----------------------------------|---|--------|--------|---------------|
| 33                               | Archives staff                                    | 34     | 31     | <b>27</b>     |
| 1,662                            | Muniments - cubic metres                          | 1,550  | 1,700  | <b>1,416</b>  |
| 13,163                           | Number of visitors to the Reading Rooms           | 14,000 | 12,000 | <b>12,000</b> |
| 20,640                           | Number of remote enquiries                        | 21,000 | 18,100 | <b>20,000</b> |
| 27,871                           | Number of documents produced                      | 28,500 | 27,600 | <b>28,000</b> |
| 27,179                           | Number of photocopies, prints and microforms sold | 31,000 | 22,400 | <b>24,000</b> |

#### Milestones

Hampshire's living history museum opened in November 2000 and is funded jointly with Basingstoke and Deane Borough Council. Milestones provides a showcase for a number of the County Council's important collections, principally the agricultural and commercial vehicles produced by Tasker of Andover and Thorneycroft of Basingstoke. They are displayed in a network of streets and buildings that reproduce those found in Hampshire from the Victorian period to the 1930s. Together they give a unique impression of life in the county at that time.

|        |                              |        |        |               |
|--------|------------------------------|--------|--------|---------------|
| 10     | Museum assistants            | 9      | 9      | <b>9</b>      |
| 3      | Cleaners and caretakers      | 3      | 3      | <b>3</b>      |
| 3      | Administration staff         | 3      | 3      | <b>3</b>      |
| -      | Kitchen and canteen staff    | -      | 2      | <b>2</b>      |
| 83,923 | Number of visitors per annum | 90,000 | 91,000 | <b>91,000</b> |
| 1      | Number of exhibitions        | 3      | 7      | <b>4</b>      |
| 1      | Number of museums            | 1      | 1      | <b>1</b>      |

## Culture, Communities and Rural Affairs

## Revenue Budget

| Actual<br>2009/10<br>£'000                          |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|---|------------------------------|-----------------------------|----------------------------|
| <b>Arts, Heritage and Rural Affairs (continued)</b> |   |                              |                             |                            |
| <b>Archives</b>                                     |   |                              |                             |                            |
| 1,025   | Employees   | 1,074                        | 988                         | <b>989</b>                 |
| 232   | Premises  | 243                          | 235                         | <b>219</b>                 |
| 4   | Transport   | 3                            | 3                           | <b>3</b>                   |
| 97  | Supplies and services                                   | 78                           | 88                          | <b>64</b>                  |
| 16  | Central support services                                | -                            | -                           | -                          |
| <u>1,374</u>  |   | <u>1,398</u>                 | <u>1,314</u>                | <u><b>1,275</b></u>        |
| 86  | Less income (fees and charges)                          | 151                          | 104                         | <b>131</b>                 |
| <u>1,288</u>  |   | <u>1,247</u>                 | <u>1,210</u>                | <u><b>1,144</b></u>        |
| 171   | Directorate and policy initiatives                      | 155                          | 244                         | <b>148</b>                 |
| <u>1,459</u>  | <b>Net Current Expenditure</b>                          | <u>1,402</u>                 | <u>1,454</u>                | <u><b>1,292</b></u>        |
| -   | Capital charges   | -                            | -                           | -                          |
| -   | Policy and Resources recharges :                        | -                            | -                           | -                          |
| -   | Repair and maintenance of buildings                     | -                            | -                           | -                          |
| -   | Central support services                                | -                            | -                           | -                          |
| -   | Less charges to corporate and democratic core           | -                            | -                           | -                          |
| -   | Adjustment for pension costs                            | -                            | -                           | -                          |
| <u>1,459</u>  | <b>Net Expenditure</b>                                  | <u>1,402</u>                 | <u>1,454</u>                | <u><b>1,292</b></u>        |
| <b>Milestones</b>                                   |   |                              |                             |                            |
| 467   | Employees   | 462                          | 487                         | <b>441</b>                 |
| 395   | Premises  | 390                          | 404                         | <b>396</b>                 |
| 6   | Transport   | 5                            | 3                           | <b>5</b>                   |
| 316   | Supplies and services                                   | 363                          | 427                         | <b>434</b>                 |
| <u>1,184</u>  |   | <u>1,220</u>                 | <u>1,321</u>                | <u><b>1,276</b></u>        |
| 611   | Less income   | 692                          | 811                         | <b>781</b>                 |
| <u>573</u>  |   | <u>528</u>                   | <u>510</u>                  | <u><b>495</b></u>          |
| 186   | Less Basingstoke and Deane Borough Council contribution | 186                          | 186                         | <b>186</b>                 |
| <u>387</u>  | <b>Net Current Expenditure</b>                          | <u>342</u>                   | <u>324</u>                  | <u><b>309</b></u>          |
| -   | Capital charges   | -                            | -                           | -                          |
| -   | Policy and Resources recharges :                        | -                            | -                           | -                          |
| -   | Repair and maintenance of buildings                     | -                            | -                           | -                          |
| -   | Central support services                                | -                            | -                           | -                          |
| -   | Less charges to corporate and democratic core           | -                            | -                           | -                          |
| -   | Adjustment for pension costs                            | -                            | -                           | -                          |
| <u>387</u>  | <b>Net Expenditure</b>                                  | <u>342</u>                   | <u>324</u>                  | <u><b>309</b></u>          |

## Culture, Communities and Rural Affairs      Commentary and Statistics

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

### Arts, Heritage and Rural Affairs (continued)

#### Countryside Service

The service is responsible for the management and protection of 83 countryside sites throughout the County comprising major country parks such as Queen Elizabeth and Royal Victoria, heritage projects including Manor Farm, the Basingstoke Canal, nature reserves of international importance such as Titchfield Haven, and the Rights of Way network. The management objective is to encourage recreational use of areas, where possible, whilst ensuring their long term conservation. The particular emphasis will vary according to the environmental needs of the individual site. The service assists voluntary organisations involved in conservation work by grant aid and works with other agencies to provide countryside facilities and other recreational opportunities for example the Blackwater Valley scheme. From 2010/11 onwards the Sign Shop is included in the Tourism, Marketing and Design Section.

|       |                          |       |       |              |
|-------|--------------------------|-------|-------|--------------|
| 54    | Rangers                  | 59    | 57    | <b>53</b>    |
| 62    | Other countryside staff  | 67    | 58    | <b>59</b>    |
| 7,244 | Number of Rights of Way  | 7,244 | 7,287 | <b>7,287</b> |
| 83    | Number of sites          | 83    | 83    | <b>83</b>    |
| 3,061 | Area of sites - hectares | 3,061 | 3,061 | <b>3,061</b> |

#### Best Value Performance Indicator

|    |   |    |    |           |
|----|---|----|----|-----------|
| 80 | BV178 Percentage of total length of footpaths and other rights of way which were easy to use by members of the public | 80 | 80 | <b>80</b> |
|----|---|----|----|-----------|

The workforce figures include staff employed by Hampshire County Council on behalf of jointly managed and funded partnerships such as the Basingstoke Canal and Staunton, or through posts supported by external funding.

|    |                  |    |    |           |
|----|------------------|----|----|-----------|
| 51 | Additional staff | 54 | 45 | <b>43</b> |
|----|------------------|----|----|-----------|

#### Arts

The programmes run by the Arts Service help to develop knowledge, understanding and practise of arts and crafts and promote opportunities for the arts to play their part in improving the environment and quality of life in the County. The service directly manages arts centres in Aldershot, Fareham and New Milton, bespoke programmes of activity eg in rural areas (Hog the Limelight), for older people young people (Creative Hampst and literature development. The Grant Aid programme supports the professional cultural organisations in Hampshire and a myriad of community activities.

|    |                                     |    |    |           |
|----|-------------------------------------|----|----|-----------|
| 28 | Arts administrative and other staff | 34 | 27 | <b>27</b> |
|----|-------------------------------------|----|----|-----------|

## Culture, Communities and Rural Affairs

## Revenue Budget

| Actual<br>2009/10<br>£'000                          |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|--|------------------------------|-----------------------------|----------------------------|
| <b>Arts, Heritage and Rural Affairs (continued)</b> |  |                              |                             |                            |
| <b>Countryside Service</b>                          |  |                              |                             |                            |
| 3,589   | Employees  | 4,068                        | 3,628                       | <b>3,639</b>               |
| 581   | Premises   | 411                          | 530                         | <b>386</b>                 |
| 335   | Transport  | 328                          | 305                         | <b>294</b>                 |
| 1,500   | Supplies and services                                      | 1,150                        | 1,418                       | <b>1,145</b>               |
| 108   | Central support services                                   | -                            | -                           | -                          |
| 6,113   |  | 5,957                        | 5,881                       | <b>5,464</b>               |
| 1,581   | Less income (fees and charges at sites, sales, etc)        | 1,292                        | 1,570                       | <b>1,440</b>               |
| 4,532   |  | 4,665                        | 4,311                       | <b>4,024</b>               |
| 231   | Directorate and policy initiatives                         | 294                          | 262                         | <b>146</b>                 |
| <b>4,763</b>  | <b>Net Current Expenditure</b>                             | <b>4,959</b>                 | <b>4,573</b>                | <b>4,170</b>               |
| -   | Capital charges  | -                            | -                           | -                          |
| -   | Policy and Resources recharges :                           | -                            | -                           | -                          |
| -   | Repair and maintenance of buildings                        | -                            | -                           | -                          |
| -   | Central support services                                   | -                            | -                           | -                          |
| -   | Less charges to corporate and democratic core              | -                            | -                           | -                          |
| -   | Adjustment for pension costs                               | -                            | -                           | -                          |
| <b>4,763</b>  | <b>Net Expenditure</b>                                     | <b>4,959</b>                 | <b>4,573</b>                | <b>4,170</b>               |
| <b>Arts</b>   |  |                              |                             |                            |
| 1,227   | Employees  | 1,315                        | 1,190                       | <b>966</b>                 |
| 78  | Premises   | 85                           | 81                          | <b>75</b>                  |
| 30  | Transport  | 27                           | 20                          | <b>16</b>                  |
| 2,631   | Supplies and services                                      | 2,185                        | 2,046                       | <b>1,589</b>               |
| 54  | Central support services                                   | -                            | -                           | -                          |
| 4,020   |  | 3,612                        | 3,337                       | <b>2,646</b>               |
| 1,855   | Less income  | 1,501                        | 1,326                       | <b>707</b>                 |
| 2,165   |  | 2,111                        | 2,011                       | <b>1,939</b>               |
| 254   | Directorate and policy initiatives                         | 346                          | 270                         | <b>171</b>                 |
| <b>2,419</b>  | <b>Net Current Expenditure</b>                             | <b>2,457</b>                 | <b>2,281</b>                | <b>2,110</b>               |
| -   | Capital charges  | -                            | -                           | -                          |
| -   | Policy and Resources recharges :                           | -                            | -                           | -                          |
| -   | Repair and maintenance of buildings                        | -                            | -                           | -                          |
| -   | Central support services                                   | -                            | -                           | -                          |
| -   | Less charges to corporate and democratic core              | -                            | -                           | -                          |
| -   | Adjustment for pension costs                               | -                            | -                           | -                          |
| <b>2,419</b>  | <b>Net Expenditure</b>                                     | <b>2,457</b>                 | <b>2,281</b>                | <b>2,110</b>               |
| <b>11,674</b>                                       | <b>Total Arts, Heritage, Countryside and Rural Affairs</b> | <b>11,511</b>                | <b>11,143</b>               | <b>10,097</b>              |

## Culture, Communities and Rural Affairs      Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Libraries and Information

#### Library and Information Service

The service provides books and other materials to meet the evolving needs for reading, information, learning and enjoyment of Hampshire Communities.

People's lifestyles and easier access to books have meant the traditional basis of the Library Service is eroding to be replaced by the discovery centre concept and a greater reliance upon the Internet and electronic sources of information. A network of static libraries, Discovery Centres and mobile libraries serves the needs of the population.

Specialist services are increasingly offered to children, schools and the housebound. An extensive programme of reader development activities is undertaken and an increasingly wide range of recorded materials is being made available for loan.

|       |  |      |       |             |
|-------|--|------|-------|-------------|
| 394   | Librarians and assistants                                      | 340  | 351   | <b>290</b>  |
| 65    | Management and administrative staff                            | 70   | 62    | <b>91</b>   |
| 34    | Drivers, caretakers and bindery staff                          | 36   | 33    | <b>21</b>   |
| 33    | Full time libraries  | 33   | 33    | <b>33</b>   |
| 22    | Part time libraries  | 22   | 22    | <b>22</b>   |
| 19    | Mobile libraries (urban and rural)                             | 19   | 19    | <b>19</b>   |
| 4     | School vehicles  | 3    | 3     | <b>3</b>    |
| 545   | Services to hospitals, residential homes and sheltered housing | 600  | 455   | <b>450</b>  |
| 7.55m | Book and other loans per annum                                 | 6.9m | 7.14m | <b>7.5m</b> |
| 514   | Schools served by Schools Library Service                      | 514  | 514   | <b>514</b>  |

#### Best Value Performance Indicators

|       |   |       |       |              |
|-------|---|-------|-------|--------------|
| 5,186 | PLSS6 Physical visits per 1,000 population to public library premises | 5,300 | 5,000 | <b>5,100</b> |
|-------|---|-------|-------|--------------|

## Culture, Communities and Rural Affairs

## Revenue Budget

| Actual<br>2009/10<br>£'000             |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Libraries and Information</b>       |   |                              |                             |                            |
| <b>Library and Information Service</b> |   |                              |                             |                            |
| 13,582                                 | Employees   | 12,066                       | 12,583                      | <b>11,037</b>              |
| 2,080                                  | Premises  | 2,337                        | 1,906                       | <b>2,304</b>               |
| 580                                    | Transport   | 579                          | 560                         | <b>560</b>                 |
| 1,816                                  | Supplies and services                                 | 2,128                        | 1,778                       | <b>2,530</b>               |
|  | Materials   |                              |                             |                            |
| 2,383                                  | Public Library Services                               | 2,383                        | 2,564                       | <b>2,172</b>               |
| 355                                    | School Library Services                               | 418                          | 331                         | <b>418</b>                 |
| 195                                    | Central support services                              | -                            | -                           | -                          |
| <u>20,991</u>                          |   | <u>19,911</u>                | <u>19,722</u>               | <u><b>19,021</b></u>       |
| 1,118                                  | Less recharge to schools for service level agreements | 1,070                        | 1,139                       | <b>1,070</b>               |
| 19,873                                 |   | 18,841                       | 18,583                      | <b>17,951</b>              |
| 1,698                                  | Less income (fines, fees etc)                         | 1,352                        | 1,254                       | <b>1,272</b>               |
| <u>18,175</u>                          |   | <u>17,489</u>                | <u>17,329</u>               | <u><b>16,679</b></u>       |
| 223                                    | Directorate and policy initiatives                    | 326                          | 289                         | <b>179</b>                 |
| <u>18,398</u>                          | <b>Net Current Expenditure</b>                        | <u>17,815</u>                | <u>17,618</u>               | <u><b>16,858</b></u>       |
| -                                      | Capital charges                                       | -                            | -                           | -                          |
|  | Policy and Resources recharges :                      |                              |                             |                            |
| -                                      | Repair and maintenance of buildings                   | -                            | -                           | -                          |
| -                                      | Central support services                              | -                            | -                           | -                          |
| -                                      | Less charges to corporate and democratic core         | -                            | -                           | -                          |
| -                                      | Adjustment for pension costs                          | -                            | -                           | -                          |
| <u>18,398</u>                          | <b>Net Expenditure</b>                                | <u>17,815</u>                | <u>17,618</u>               | <u><b>16,858</b></u>       |
| <u>18,398</u>                          | <b>Total Libraries and Information</b>                | <u>17,815</u>                | <u>17,618</u>               | <u><b>16,858</b></u>       |

## Culture, Communities and Rural Affairs      Commentary and Statistics

| Actual<br>2009/10 |  | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|--|---------------------|--------------------|-------------------|
|-------------------|--|---------------------|--------------------|-------------------|

### Communities

#### Sport, Community and Outdoors

These services together aim to promote the widest possible range of recreation and leisure opportunities for all sections of the community.

The Sport Section runs programmes that aim to develop greater participation and sporting excellence in the County in partnership with national and regional bodies.

The Outdoor Service runs four outdoor activity centres offering opportunities for all residents to participate in challenging outdoor activities.

The Community Support Service supports voluntary community organisations by providing advice, expertise, promoting joint provision and grant aid.

|    |   |    |    |           |
|----|---|----|----|-----------|
| 26 | Management, administrative and clerical staff | 27 | 26 | <b>26</b> |
| 5  | Instructors                                   | 6  | 9  | <b>10</b> |
| 1  | Caretaker                                     | 1  | 1  | <b>1</b>  |
| 4  | Outdoor Centres                               | 4  | 5  | <b>5</b>  |

The workforce figures include staff employed by Hampshire County Council on behalf of jointly managed committees or through grant funded posts.

|    |                  |    |    |           |
|----|------------------|----|----|-----------|
| 11 | Additional staff | 12 | 14 | <b>14</b> |
|----|------------------|----|----|-----------|

#### Calshot Activities Centre

Calshot Activities Centre is one of Britain's largest outdoor adventure and environmental studies centres, offering residential and non-residential courses in water and land based activities for schools, adults and family groups.

|    |  |    |    |           |
|----|--|----|----|-----------|
| 4  | Management staff                           | 4  | 4  | <b>4</b>  |
| 10 | Administrative staff                       | 10 | 10 | <b>10</b> |
| 5  | Technical and security staff               | 5  | 5  | <b>5</b>  |
| 35 | Senior, permanent and seasonal instructors | 34 | 32 | <b>27</b> |
| 7  | Domestic and catering staff                | 7  | 7  | <b>7</b>  |

## Culture, Communities and Rural Affairs

## Revenue Budget

| Actual<br>2009/10<br>£'000           |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--------------------------------------|---|------------------------------|-----------------------------|----------------------------|
| <b>Communities</b>                   |   |                              |                             |                            |
| <b>Sport, Community and Outdoors</b> |   |                              |                             |                            |
| 1,589                                | Employees                                     | 1,785                        | 1,942                       | <b>1,815</b>               |
| 75                                   | Premises                                      | 73                           | 76                          | <b>87</b>                  |
| 94                                   | Transport                                     | 93                           | 83                          | <b>79</b>                  |
| 2,031                                | Supplies and services                         | 2,489                        | 2,566                       | <b>1,804</b>               |
| 64                                   | Central support services                      | 7                            | 8                           | <b>8</b>                   |
| <u>3,853</u>                         |   | <u>4,447</u>                 | <u>4,675</u>                | <u><b>3,793</b></u>        |
| 1,967                                | Less income                                   | 2,504                        | 2,678                       | <b>1,932</b>               |
| <u>1,886</u>                         |   | <u>1,943</u>                 | <u>1,997</u>                | <u><b>1,861</b></u>        |
| 243                                  | Directorate and policy initiatives            | 389                          | 332                         | <b>201</b>                 |
| <u>2,129</u>                         | <b>Net Current Expenditure</b>                | <u>2,332</u>                 | <u>2,329</u>                | <u><b>2,062</b></u>        |
| -                                    | Capital charges                               | -                            | -                           | -                          |
| -                                    | Policy and Resources recharges :              | -                            | -                           | -                          |
| -                                    | Repair and maintenance of buildings           | -                            | -                           | -                          |
| -                                    | Central support services                      | -                            | -                           | -                          |
| -                                    | Less charges to corporate and democratic core | -                            | -                           | -                          |
| -                                    | Adjustment for pension costs                  | -                            | -                           | -                          |
| <u>2,129</u>                         | <b>Net Expenditure</b>                        | <u>2,332</u>                 | <u>2,329</u>                | <u><b>2,062</b></u>        |
| <b>Calshot Activities Centre</b>     |   |                              |                             |                            |
| 1,598                                | Employees                                     | 1,614                        | 1,570                       | <b>1,599</b>               |
| 440                                  | Premises                                      | 454                          | 475                         | <b>474</b>                 |
| 48                                   | Transport                                     | 52                           | 50                          | <b>49</b>                  |
| 516                                  | Supplies and services                         | 520                          | 501                         | <b>496</b>                 |
| 5                                    | Support Services                              | 5                            | 5                           | <b>5</b>                   |
| <u>2,607</u>                         |   | <u>2,645</u>                 | <u>2,601</u>                | <u><b>2,623</b></u>        |
| 2,492                                | Less income                                   | 2,412                        | 2,362                       | <b>2,363</b>               |
| <u>115</u>                           | <b>Net Current Expenditure</b>                | <u>233</u>                   | <u>239</u>                  | <u><b>260</b></u>          |
| -                                    | Capital charges                               | -                            | -                           | -                          |
| -                                    | Policy and Resources recharges :              | -                            | -                           | -                          |
| -                                    | Repair and maintenance of buildings           | -                            | -                           | -                          |
| -                                    | Adjustment for pension costs                  | -                            | -                           | -                          |
| <u>115</u>                           | <b>Net Expenditure</b>                        | <u>233</u>                   | <u>239</u>                  | <u><b>260</b></u>          |
| <u>2,244</u>                         | <b>Total Communities</b>                      | <u>2,565</u>                 | <u>2,568</u>                | <u><b>2,322</b></u>        |

## **Culture, Communities and Rural Affairs      Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### **HQ and Support Services**

#### **Tourism, Marketing and Design**

This budget supports various initiatives to develop the potential of Hampshire as a tourist destination, often working in partnership with other local authorities in Hampshire to ensure resources are used as effectively as possible. The budget also markets the department's services to Hampshire residents via digital (internet, email etc.) and printed formats, coordinated by the in-house web and design team. From 2010/11 onwards the Sign Shop is included in this section (previously included in the Countryside Section).

|    |                 |    |    |           |
|----|-----------------|----|----|-----------|
| 10 | Number of staff | 11 | 16 | <b>15</b> |
|----|-----------------|----|----|-----------|

### **Policy Development Initiatives**

The "Policy Fund" brings together resources within Culture, Communities and Rural Affairs, enabling allocations to be made to support the aims of making services more accessible, increasing participation and supporting the County Council's priorities. Allocations from the Policy Fund may either be short-term or support longer term developments, in which case the budget is generally transferred to the relevant service budget.

### **Director and Business Development**

This budget covers the Director and secretarial and headquarters staff. Key areas covered include business development, external funding (including major lottery bids), development of capital projects (including Discovery Centres), health and safety responsibilities to staff and members of the public and research.

|    |                      |    |   |          |
|----|----------------------|----|---|----------|
| 6  | Management staff     | 11 | 7 | <b>8</b> |
| 11 | Administrative staff | 10 | 9 | <b>8</b> |

## Culture, Communities and Rural Affairs

## Revenue Budget

| Actual<br>2009/10<br>£'000               |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>HQ and Support Services</b>           |   |                              |                             |                            |
| <b>Tourism, Marketing and Design</b>     |   |                              |                             |                            |
| 715                                      | Employees                                     | 481                          | 691                         | <b>642</b>                 |
| 21                                       | Premises                                      | -                            | 22                          | <b>22</b>                  |
| 28                                       | Transport                                     | 9                            | 26                          | <b>26</b>                  |
| 667                                      | Supplies and services                         | 262                          | 512                         | <b>315</b>                 |
| 1,431                                    |   | 752                          | 1,251                       | <b>1,005</b>               |
| 472                                      | Less income                                   | 144                          | 242                         | <b>130</b>                 |
| 959                                      |   | 608                          | 1,009                       | <b>875</b>                 |
| 213                                      | Directorate and policy initiatives            | 294                          | 243                         | <b>146</b>                 |
| 1,172                                    | <b>Net Current Expenditure</b>                | 902                          | 1,252                       | <b>1,021</b>               |
| -  | Adjustment for pension costs                  | -                            | -                           | -                          |
| 1,172                                    | <b>Net Expenditure</b>                        | 902                          | 1,252                       | <b>1,021</b>               |
| <b>Policy Development Initiatives</b>    |   |                              |                             |                            |
| 28                                       | Employees                                     | -                            | 81                          | <b>20</b>                  |
| -  | Premises                                      | -                            | -                           | -                          |
| 553                                      | Supplies and services                         | 935                          | 955                         | <b>396</b>                 |
| 581                                      |   | 935                          | 1,036                       | <b>416</b>                 |
| -  | Less income                                   | -                            | -                           | -                          |
| 581                                      | <b>Net Current Expenditure</b>                | 935                          | 1,036                       | <b>416</b>                 |
| -  | Adjustment for pension costs                  | -                            | -                           | -                          |
| -581                                     | Less recharges to direct services             | -935                         | -1,036                      | <b>-416</b>                |
| -  | <b>Net Expenditure</b>                        | -                            | -                           | -                          |
| <b>Director and Business Development</b> |   |                              |                             |                            |
| 870                                      | Employees                                     | 909                          | 905                         | <b>661</b>                 |
| -  | Premises                                      | -                            | -                           | -                          |
| 22                                       | Transport                                     | 22                           | 18                          | <b>15</b>                  |
| 143                                      | Supplies and services                         | 94                           | 88                          | <b>90</b>                  |
| 1,035                                    |   | 1,025                        | 1,011                       | <b>766</b>                 |
| 1  | Less income                                   | -                            | 33                          | -                          |
| 1,034                                    | <b>Net Current Expenditure</b>                | 1,025                        | 978                         | <b>766</b>                 |
| -  | Capital charges                               | -                            | -                           | -                          |
| -  | Policy and Resources recharges :              | -                            | -                           | -                          |
| -  | Less charges to corporate and democratic core | -                            | -                           | -                          |
| -  | Adjustment for pension costs                  | -                            | -                           | -                          |
| 1,034                                    |   | 1,025                        | 978                         | <b>766</b>                 |
| -1,034                                   | Less recharges to direct services             | -1,025                       | -978                        | <b>-766</b>                |
| -  | <b>Net Expenditure</b>                        | -                            | -                           | -                          |

**Culture, Communities and Rural Affairs      Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**HQ and Support Services (continued)****Hampshire Learning**

Programmes of learning for students above school leaving age including courses covering personal and community development, skills and family learning, 'first step' learning and neighbourhood learning in deprived communities. These programmes are provided by schools and voluntary organisations, at their discretion, with the majority of this expenditure being reimbursed by the Learning Skills Council.

|    |                     |    |    |           |
|----|---------------------|----|----|-----------|
| 18 | Other support staff | 18 | 19 | <b>19</b> |
|----|---------------------|----|----|-----------|

**Culture, Communities and Rural Affairs****Revenue Budget**

| Actual<br>2009/10<br>£'000                 |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>HQ and Support Services (continued)</b> |   |                              |                             |                            |
| <b>Hampshire Learning</b>                  |   |                              |                             |                            |
| 1,004                                      | Employees                                 | 915                          | 1,007                       | <b>1,008</b>               |
| 68   | Transport                                 | 32                           | 38                          | <b>38</b>                  |
| <u>1,699</u>                               | Supplies and services                     | <u>1,567</u>                 | <u>1,546</u>                | <u><b>1,530</b></u>        |
| <u>2,771</u>                               |   | <u>2,514</u>                 | <u>2,591</u>                | <u><b>2,575</b></u>        |
| <u>2,522</u>                               | Less income (Learning and Skills Council) | <u>2,269</u>                 | <u>2,338</u>                | <u><b>2,338</b></u>        |
| 249  |   |                              |                             |                            |
| <u>249</u>                                 | <b>Net Current Expenditure</b>            | <u>245</u>                   | <u>253</u>                  | <u><b>237</b></u>          |
| -  | Adjustment for pension costs              | -                            | -                           | -                          |
| <u>249</u>                                 | <b>Net Expenditure</b>                    | <u>245</u>                   | <u>253</u>                  | <u><b>237</b></u>          |
| <u>1,421</u>                               | <b>Total HQ and Support Services</b>      | <u>1,147</u>                 | <u>1,505</u>                | <u><b>1,258</b></u>        |

## **Culture, Communities and Rural Affairs      Commentary and Statistics**

| <b>Actual</b><br>2009/10 | <b>Original</b><br>2010/11 | <b>Revised</b><br>2010/11 | <b>Budget</b><br><b>2011/12</b> |
|--------------------------|----------------------------|---------------------------|---------------------------------|
|--------------------------|----------------------------|---------------------------|---------------------------------|

### **Trading Undertakings**

#### **Hampshire Wardrobe**

Hampshire Wardrobe is a business unit providing a costume hire service to schools, colleges, amateur dramatic societies, and others.

|   |                 |   |   |          |
|---|-----------------|---|---|----------|
| 2 | Number of staff | 2 | 1 | <b>1</b> |
|---|-----------------|---|---|----------|

#### **River Hamble**

The River Hamble Harbour Board is responsible for the operation and maintenance of the River Hamble up to the tidal limits at Botley.

|       |                  |       |       |              |
|-------|------------------|-------|-------|--------------|
| 11    | Number of staff  | 11    | 10    | <b>10</b>    |
| 3,261 | Number of Berths | 3,261 | 3,261 | <b>3,261</b> |

#### **Audiences South**

Audiences South is a specialist audience development organisation which offers market research and marketing advice, support and services for arts organisations within defined geographic catchments.

|   |                 |   |   |          |
|---|-----------------|---|---|----------|
| 5 | Number of staff | 6 | 5 | <b>5</b> |
|---|-----------------|---|---|----------|

## Culture, Communities and Rural Affairs

## Revenue Budget

| Actual<br>2009/10<br>£'000  |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|-----------------------------|--|------------------------------|-----------------------------|----------------------------|
| <b>Trading Undertakings</b> |  |                              |                             |                            |
| <b>Hampshire Wardrobe</b>   |  |                              |                             |                            |
| 64                          | Expenditure  | 67                           | 57                          | 54                         |
| 64                          |  | 67                           | 57                          | 54                         |
| 73                          | Less income  | 68                           | 58                          | 55                         |
| -9                          | Expenditure met from / (income transferred to) reserve | -1                           | -1                          | -1                         |
| -                           | <b>Net Expenditure</b>                                 | -                            | -                           | -                          |
| <b>River Hamble</b>         |  |                              |                             |                            |
| 520                         | Expenditure  | 609                          | 623                         | 537                        |
|                             | Capital Charges  |                              |                             |                            |
|                             | Repair and Maintenance of Buildings                    | -                            | 18                          | 18                         |
| -                           | Central Support Services                               | -                            | -                           | -                          |
| 520                         |  | 609                          | 641                         | 555                        |
| 682                         | Less income  | 666                          | 689                         | 590                        |
|                             | Transfers to:  |                              |                             |                            |
| -120                        | General reserves                                       | -14                          | -23                         | -19                        |
| -43                         | Asset replacement reserves                             | -43                          | -43                         | -35                        |
| 1                           | <b>Net Expenditure</b>                                 | -                            | 18                          | 19                         |
| <b>Audiences South</b>      |  |                              |                             |                            |
| 390                         | Expenditure  | 373                          | 373                         | 312                        |
| 390                         |  | 373                          | 373                         | 312                        |
| 390                         | Less income  | 373                          | 373                         | 312                        |
| -                           | Expenditure met from / (income transferred to) reserve | -                            | -                           | -                          |
| -                           | <b>Net Expenditure</b>                                 | -                            | -                           | -                          |

## Environment

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

The Environment 2011/12 original budget for cash limited expenditure amounts to £111.1 million, which is £8.0 million (7.7%) higher than the adjusted original budget.

The main variation relates to the public transport budget which has been increased by £13.3 million to meet the anticipated cost of the Hampshire Concessionary Travel Scheme, following the transfer of responsibility for concessionary fares from the district councils.

The budget for routine highways maintenance includes increases totalling £0.6 million arising from variations in road lengths, the revenue effects of implementing capital programme schemes and an adjustment to reflect the four-yearly average funding formula for winter maintenance.

Other base budget adjustments include reduced provision for expenditure being funded from Government grants (-£0.9m) and the inclusion of a number of corporate efficiency savings (-£0.9m) and various other minor transfers and variations (+£0.2m).

The 2011/12 budget includes a number of efficiency improvements and other savings, totalling £5.3 million, to comply with the approved budget guidelines set by the Cabinet. These include savings from reduced senior management and other staff (-£3.1m), from within the operation of the term highways contract (-£1.0m) and from a County-wide review of subsidised bus services (-£1.1m).

### Highways, Roads and Transport

#### Highways / Roads (Structural)

The construction and structural maintenance of all County highways (other than Department for Transport trunk roads and motorways).

Capital charges associated with past capital expenditure on the construction of roads and bridges, other highway improvement schemes and capitalised maintenance, are also included here.

| Estimated road lengths (Kilometres): |                                    |       |       |
|--------------------------------------|------------------------------------|-------|-------|
| 670                                  | - Principal roads                  | 670   | 670   |
| 2,606                                | - Classified non-principal roads   | 2,606 | 2,606 |
| 5,306                                | - Unclassified non-principal roads | 5,306 | 5,318 |

**Environment****Revenue Budget**

| Actual<br>2009/10<br>£'000               |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| 135,211                                  | Total Expenditure                                       | 142,119                      | 144,923                     | <b>153,861</b>             |
| 13,896                                   | Total Income other than Government Grants               | 12,679                       | 13,166                      | <b>12,548</b>              |
| 165                                      | Government Grants                                       | 227                          | 9,492                       | <b>9,623</b>               |
| <b>121,150</b>                           | <b>Total Net Expenditure</b>                            | <b>129,213</b>               | <b>122,265</b>              | <b>131,690</b>             |
| <b>Analysis of Total Net Expenditure</b> |   |                              |                             |                            |
| 101,165                                  | Cash Limited (Current) Expenditure                      | 103,145                      | 102,355                     | <b>111,056</b>             |
| -  | - Support Services, Repair and Maintenance of Buildings | -                            | -                           | -                          |
| -  | - Less Charges to Corporate and Democratic Core         | -                            | -                           | -                          |
| -1,190                                   | Adjustment for Pension Costs                            | -1,380                       | 475                         | <b>743</b>                 |
| 21,014                                   | Capital Charges   | 27,448                       | 28,628                      | <b>29,109</b>              |
| 553                                      | Flood Protection Levies                                 | 553                          | 553                         | <b>553</b>                 |
| -  | - Landfill Allowances Trading Scheme - Expenditure      | -                            | -                           | -                          |
| -227                                     | Landfill Allowances Trading Scheme - Income             | -326                         | -254                        | <b>-148</b>                |
|  | Less Government Grants :                                |                              |                             |                            |
| -  | - Street lighting PFI Grant                             | -                            | 8,979                       | <b>9,373</b>               |
| -  | - Surface Water Management Plans                        | -                            | 170                         | -                          |
| -  | - Preliminary Flood Risk Assessment                     | -                            | 20                          | -                          |
| 76                                       | - Cycle Training Grant                                  | 200                          | 289                         | <b>250</b>                 |
| 64                                       | - Transport Asset Management                            | -                            | -                           | -                          |
| 25                                       | - Housing and Planning Delivery Grant                   | 27                           | -                           | -                          |
| -  | - DCLG Habitats Regulations Assessments                 | -                            | 34                          | -                          |
| <b>121,150</b>                           | <b>Total Net Expenditure</b>                            | <b>129,213</b>               | <b>122,265</b>              | <b>131,690</b>             |

**Highways, Roads and Transport****Highways / Roads (Structural)**

|               |                                |               |               |               |
|---------------|--------------------------------|---------------|---------------|---------------|
| 405           | Technical surveys              | 484           | 485           | <b>40</b>     |
| 405           |                                | 484           | 485           | <b>40</b>     |
| -             | Less income                    | 3             | -             | -             |
| <b>405</b>    | <b>Net Current Expenditure</b> | <b>481</b>    | <b>485</b>    | <b>40</b>     |
| 13,254        | Capital charges                | 15,200        | 21,465        | <b>21,946</b> |
| <b>13,659</b> | <b>Net Expenditure</b>         | <b>15,681</b> | <b>21,950</b> | <b>21,986</b> |

## Environment

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Highways, Roads and Transport (continued)

#### Highways / Roads (Routine)

The following items of expenditure are included under each of the subdivision headings :

Environmental maintenance - tree maintenance; verge maintenance; carriageway sweeping, including litter and other hazard removal.

Winter maintenance - the cost of keeping roads and footways free from snow and ice.

Lighting - the maintenance, inspection and energy costs associated with lighting.

Safety maintenance - road markings and studs; traffic signals; signs; crossings; illuminated bollards; overhead signs and signal gantries; communications equipment.

Routine repairs - patching and minor repairs; drainage; fencing, walls, barriers etc; culverts and subways.

#### Traffic Management and Road Safety

Traffic management includes expenditure in connection with the planning and design of traffic management schemes, the monitoring of traffic including CCTV cameras and the cost of area traffic control centres.

Expenditure on road safety education includes publicity, training and other initiatives to improve road safety including cycling / motorcycling proficiency, schools liaison, road safety literature and rehabilitation courses for motor offenders.

|    |                 |    |    |    |
|----|-----------------|----|----|----|
| 73 | Number of staff | 72 | 74 | 72 |
|----|-----------------|----|----|----|

#### Transport Planning, Policy and Strategy

The transport planning, policy and strategy division of service includes those costs associated with :

- formulating transport, highways and road plans and policy including the associated research
- working with developers to assess the impacts of developments on highways
- highway issues relating to planning applications
- highways adoptions
- monitoring street works

|   |                                   |   |   |   |
|---|-----------------------------------|---|---|---|
| 4 | Number of staff (traffic surveys) | 5 | 5 | 5 |
|---|-----------------------------------|---|---|---|

**Environment****Revenue Budget**

| Actual<br>2009/10<br>£'000                       |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Highways, Roads and Transport (continued)</b> |   |                              |                             |                            |
| <b>Highways / Roads (Routine)</b>                |   |                              |                             |                            |
| 5,046  | Environmental maintenance                                       | 5,176                        | 5,299                       | <b>5,210</b>               |
| 6,133  | Winter maintenance  | 3,342                        | 3,353                       | <b>4,097</b>               |
| 7,598  | Lighting  | 9,547                        | 8,523                       | <b>8,310</b>               |
| 5,602  | Safety maintenance  | 5,869                        | 5,395                       | <b>5,609</b>               |
| 7,668  | Routine repairs   | 7,590                        | 7,724                       | <b>7,840</b>               |
| <u>32,047</u>                                    |   | <u>31,524</u>                | <u>30,294</u>               | <u><b>31,066</b></u>       |
| 802  | Less income from reimbursement of accident damage etc           | 880                          | 681                         | <b>614</b>                 |
| <u>31,245</u>                                    | <b>Net Current Expenditure</b>                                  | <u>30,644</u>                | <u>29,613</u>               | <u><b>30,452</b></u>       |
| <u>8,693</u>                                     | Service management and support                                  | <u>8,114</u>                 | <u>9,225</u>                | <u><b>8,407</b></u>        |
| <u>39,938</u>                                    | <b>Net Expenditure</b>  | <u>38,758</u>                | <u>38,838</u>               | <u><b>38,859</b></u>       |
| <b>Traffic Management and Road Safety</b>        |   |                              |                             |                            |
| 567  | Intelligent transport systems                                   | 814                          | 772                         | <b>728</b>                 |
| 662  | Road safety education - publicity, training & other initiatives | 804                          | 489                         | <b>1,000</b>               |
| 791  | Safer Roads Partnership   | 1,261                        | 679                         | <b>630</b>                 |
| 1,146  | School crossing patrols   | 1,169                        | 1,210                       | <b>1,234</b>               |
| <u>3,166</u>                                     |   | <u>4,048</u>                 | <u>3,150</u>                | <u><b>3,592</b></u>        |
| 68   | Less income from charges  | 60                           | 60                          | <b>61</b>                  |
| <u>3,098</u>                                     | <b>Net Current Expenditure</b>                                  | <u>3,988</u>                 | <u>3,090</u>                | <u><b>3,531</b></u>        |
| 2,971  | Service management and support                                  | 2,773                        | 3,153                       | <b>2,874</b>               |
| 483  | Capital charges   | 483                          | 502                         | <b>502</b>                 |
| <u>6,552</u>                                     | <b>Net Expenditure</b>  | <u>7,244</u>                 | <u>6,745</u>                | <u><b>6,907</b></u>        |
| <b>Transport Planning, Policy and Strategy</b>   |   |                              |                             |                            |
| 251  | Traffic surveys   | 276                          | 276                         | <b>281</b>                 |
| <u>251</u>                                       |   | <u>276</u>                   | <u>276</u>                  | <u><b>281</b></u>          |
| 29   | Less income and reimbursements                                  | 25                           | 25                          | <b>25</b>                  |
| <u>222</u>                                       | <b>Net Current Expenditure</b>                                  | <u>251</u>                   | <u>251</u>                  | <u><b>256</b></u>          |
| <u>5,604</u>                                     | Service management and support                                  | <u>5,230</u>                 | <u>5,947</u>                | <u><b>5,420</b></u>        |
| <u>5,826</u>                                     | <b>Net Expenditure</b>  | <u>5,481</u>                 | <u>6,198</u>                | <u><b>5,676</b></u>        |

**Environment****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Highways, Roads and Transport (continued)****Parking Services**

Parking services includes all costs associated with the provision of parking facilities, including facilities for lorries. It includes all expenditure and income from the operation of decriminalised parking regimes.

**Public Transport**

Public transport includes all costs incurred in support of the public transport network, either directly or by subsidies to operators, or other organisations such as voluntary groups providing quasi public transport for example dial a ride schemes. It includes expenditure relating to those rural services which are funded from the Rural Bus Subsidy element of the Council's Area Based Grant.

Public transport co-ordination includes expenditure in connection with the provision of general information to the travelling public, revenue costs of investment in the public transport infrastructure, for example bus shelters, and costs of liaison with transport providers and the travelling public.

|   |   |   |   |   |
|---|---|---|---|---|
| 1 | Number of staff (passenger transport surveys) | 1 | 1 | 1 |
|---|---|---|---|---|

**Environment****Revenue Budget**

| Actual<br>2009/10<br>£'000                       |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Highways, Roads and Transport (continued)</b> |   |                              |                             |                            |
| <b>Parking Services</b>                          |   |                              |                             |                            |
| 2,281  | On-street parking   | 2,240                        | 2,240                       | <b>2,294</b>               |
| <u>2,378</u>                                     | Less income from charges, rents etc                                       | <u>2,335</u>                 | <u>2,336</u>                | <u><b>2,389</b></u>        |
| <u>-97</u>                                       | <b>Net Current Expenditure</b>  | <u>-95</u>                   | <u>-96</u>                  | <u><b>-95</b></u>          |
| 23   | Service management and support  | 22                           | 25                          | <b>22</b>                  |
| <u>153</u>                                       | Capital charges   | <u>153</u>                   | <u>180</u>                  | <u><b>180</b></u>          |
| <u>79</u>  | <b>Net Expenditure</b>  | <u>80</u>                    | <u>109</u>                  | <u><b>107</b></u>          |
| <b>Public Transport</b>                          |   |                              |                             |                            |
| 6,426  | Payments to public transport operators                                    | 6,771                        | 6,714                       | <b>5,556</b>               |
| 1,577  | Rural Bus Subsidy funded services   | 1,617                        | 1,617                       | <b>1,073</b>               |
| 1,696  | Community transport   | 1,832                        | 1,804                       | <b>1,883</b>               |
| -  | Concessionary fares   | -                            | -                           | <b>13,061</b>              |
| 27   | Other public transport support  | 25                           | 25                          | <b>26</b>                  |
| <u>304</u>                                       | Public transport co-ordination  | <u>228</u>                   | <u>233</u>                  | <u><b>238</b></u>          |
| 10,030   |   | 10,473                       | 10,393                      | <b>21,837</b>              |
| <u>1,909</u>                                     | Less income from charges  | <u>2,012</u>                 | <u>1,982</u>                | <u><b>2,001</b></u>        |
| <u>8,121</u>                                     |   | <u>8,461</u>                 | <u>8,411</u>                | <u><b>19,836</b></u>       |
| -120   | Contributions (to) / from Community Transport Vehicle Replacement Reserve | -96                          | -255                        | <b>-106</b>                |
| <u>8,001</u>                                     | <b>Net Current Expenditure</b>  | <u>8,365</u>                 | <u>8,156</u>                | <u><b>19,730</b></u>       |
| 760  | Service management and support  | 709                          | 806                         | <b>735</b>                 |
| <u>-4,271</u>                                    | Capital charges   | <u>751</u>                   | <u>789</u>                  | <u><b>789</b></u>          |
| <u>4,490</u>                                     | <b>Net Expenditure</b>  | <u>9,825</u>                 | <u>9,751</u>                | <u><b>21,254</b></u>       |

**Environment****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | <b>Budget<br/>2011/12</b> |
|-------------------|---------------------|--------------------|---------------------------|
|-------------------|---------------------|--------------------|---------------------------|

**Highways, Roads and Transport (continued)****Staffing and Operational Support**

This division of service reflects the cost of staff within the Environment department together with expenditure in connection with the agency arrangements with the district councils, other external providers of professional and engineering services, central departments and capital charges.

Expenditure relating to the capital programme and other non highways, roads and transport services is fully recharged to those headings.

The balance of expenditure reflects the cost of management and support services of the various highways, roads and transport functions, which is subsequently recharged and included as net expenditure under those headings.

|     |                 |     |     |            |
|-----|-----------------|-----|-----|------------|
| 544 | Number of staff | 576 | 557 | <b>537</b> |
|-----|-----------------|-----|-----|------------|

**Environment****Revenue Budget**

| Actual<br>2009/10<br>£'000                       |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Highways, Roads and Transport (continued)</b> |  |                              |                             |                            |
| <b>Staffing and Operational Support</b>          |  |                              |                             |                            |
| 23,620   | Employees  | 23,145                       | 24,936                      | <b>23,139</b>              |
| 693  | Premises   | 454                          | 435                         | <b>446</b>                 |
| 1,045  | Transport  | 1,014                        | 976                         | <b>967</b>                 |
| 7,582  | Supplies and services  | 6,560                        | 7,037                       | <b>5,772</b>               |
| 1,903  | Services provided by agency authorities                          | 1,919                        | 1,898                       | <b>1,750</b>               |
| <u>34,843</u>                                    |  | <u>33,092</u>                | <u>35,282</u>               | <u><b>32,074</b></u>       |
| 8,620  | Less recharges : - Scheme design and supervision                 | 7,943                        | 9,294                       | <b>8,359</b>               |
| 2,664  | - Other services   | 2,625                        | 2,512                       | <b>2,555</b>               |
| <u>23,559</u>                                    |  | <u>22,524</u>                | <u>23,476</u>               | <u><b>21,160</b></u>       |
| 3,022  | Less income (mainly fees and charges)                            | 3,073                        | 3,267                       | <b>2,826</b>               |
| <u>20,537</u>                                    | <b>Net Current Expenditure</b>                                   | <u>19,451</u>                | <u>20,209</u>               | <u><b>18,334</b></u>       |
|  | Policy and Resources recharges :                                 |                              |                             |                            |
| -  | - Central support services                                       | -                            | -                           | -                          |
| -  | - Less charges to corporate and democratic core                  | -                            | -                           | -                          |
| <u>-1,009</u>                                    | Adjustment for pension costs                                     | <u>-1,139</u>                | <u>338</u>                  | <u><b>548</b></u>          |
| 19,528   | <b>Net Expenditure before recharges</b>                          | 18,312                       | 20,547                      | <b>18,882</b>              |
| <u>-19,528</u>                                   | Less recharges to/from other Environment<br>divisions of service | <u>-18,312</u>               | <u>-20,547</u>              | <u><b>-18,882</b></u>      |
| <u>-</u>   | <b>Net Expenditure</b>   | <u>-</u>                     | <u>-</u>                    | <u><b>-</b></u>            |
| <u>70,544</u>                                    | <b>Highways, Roads and Transport<br/>Total Net Expenditure</b>   | <u>77,069</u>                | <u>83,591</u>               | <u><b>94,789</b></u>       |

## Environment

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Planning and Development

#### Staffing and Operational Support

Reflects the administration and implementation of the various planning functions including staff costs within the Environment department. Expenditure is then fully recharged to the standard planning and development service headings, shown below.

|     |                 |     |     |           |
|-----|-----------------|-----|-----|-----------|
| 116 | Number of staff | 118 | 111 | <b>94</b> |
|-----|-----------------|-----|-----|-----------|

### Development Control

All activities and costs relating to development control under town and country planning legislation.

### Planning Policy

Includes statutory and non-statutory planning policy work including the preparation of guidelines and public consultation and involvement.

### Environmental Initiatives

Includes costs in connection with the protection and improvement of the natural environment.

### Economic Development

Expenditure related to understanding, promoting and supporting the economic well being of the area.

### Community Development and Other Projects

Other projects, including the cost of initiatives to build community structures.

**Environment****Revenue Budget**

| Actual<br>2009/10<br>£'000 |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|----------------------------|--|------------------------------|-----------------------------|----------------------------|
|                            | <b>Planning and Development</b>  |                              |                             |                            |
|                            | <b>Staffing and Operational Support</b>                                  |                              |                             |                            |
| 4,234                      | Employees  | 4,458                        | 4,663                       | <b>3,734</b>               |
| 84                         | Transport  | 93                           | 77                          | <b>80</b>                  |
| 594                        | Supplies and services  | 515                          | 412                         | <b>279</b>                 |
| <u>4,912</u>               |  | <u>5,066</u>                 | <u>5,152</u>                | <u><b>4,093</b></u>        |
| 219                        | Less recharges to capital  | 319                          | 246                         | <b>328</b>                 |
| <u>4,693</u>               |  | <u>4,747</u>                 | <u>4,906</u>                | <u><b>3,765</b></u>        |
| 364                        | Less income (mainly application fees)                                    | 493                          | 508                         | <b>605</b>                 |
| <u>4,329</u>               |  | <u>4,254</u>                 | <u>4,398</u>                | <u><b>3,160</b></u>        |
| 30                         | Transfer (to) / from Minerals and Waste Development<br>Framework Reserve | 136                          | 169                         | <b>227</b>                 |
| <u>4,359</u>               | <b>Net Current Expenditure</b>   | <u>4,390</u>                 | <u>4,567</u>                | <u><b>3,387</b></u>        |
| -14                        | Capital charges  | 408                          | 243                         | <b>243</b>                 |
| -                          | Policy and Resources and other departmental recharges :                  | -                            | -                           | -                          |
| -                          | Central support services   | -                            | -                           | -                          |
| 707                        | Environment department support services                                  | 674                          | 789                         | <b>807</b>                 |
| -                          | Less charges to corporate and democratic core                            | -                            | -                           | -                          |
| <u>-127</u>                | Adjustment for pension costs   | <u>-174</u>                  | <u>104</u>                  | <u><b>146</b></u>          |
| 4,925                      | <b>Net Expenditure</b>   | 5,298                        | 5,703                       | <b>4,583</b>               |
| <u>-4,925</u>              | Less recharges to planning functions                                     | <u>-5,298</u>                | <u>-5,703</u>               | <u><b>-4,583</b></u>       |
| -                          |  | -                            | -                           | -                          |
|                            | <b>Development Control</b>   |                              |                             |                            |
| <u>717</u>                 | Recharge from staffing and operational support                           | <u>736</u>                   | <u>680</u>                  | <u><b>578</b></u>          |
|                            | <b>Planning Policy</b>   |                              |                             |                            |
| <u>2,277</u>               | Recharge from staffing and operational support                           | <u>2,520</u>                 | <u>2,633</u>                | <u><b>2,519</b></u>        |
|                            | <b>Environmental Initiatives</b>   |                              |                             |                            |
| <u>1,495</u>               | Recharge from staffing and operational support                           | <u>1,607</u>                 | <u>1,873</u>                | <u><b>1,079</b></u>        |
|                            | <b>Economic Development</b>  |                              |                             |                            |
| <u>18</u>                  | Recharge from staffing and operational support                           | <u>20</u>                    | <u>20</u>                   | <u><b>18</b></u>           |
|                            | <b>Community Development and Other Projects</b>                          |                              |                             |                            |
| <u>418</u>                 | Recharge from staffing and operational support                           | <u>415</u>                   | <u>497</u>                  | <u><b>389</b></u>          |
| <u>4,925</u>               | <b>Planning and Development<br/>Total Net Expenditure</b>                | <u>5,298</u>                 | <u>5,703</u>                | <u><b>4,583</b></u>        |

## Environment

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Waste Management

#### Waste Contract Related Services

##### Long-Term Waste Disposal Contract, Recycling Credits and Commercial Waste Income

Project Integra is a partnership between the County Council, the unitary authorities of Portsmouth and Southampton, the 11 district councils and the private contractor Veolia Environmental Services, which works co-operatively to manage household waste in Hampshire. The partnership is underpinned by a long term waste disposal contract with HWS which is jointly administered by the County Council and Portsmouth and Southampton unitary authorities. The contract commenced in January 1996 and is due to run for a minimum of 25 years.

Project Integra's business plan aims to contain growth in waste volumes, achieve 40% recycling in the longer term (its initial 25% target has already been exceeded and was over 40% in 2009/10) and recover energy from residual waste. It has been awarded Beacon Council status by the Government. This accolade reflects well on the success of the strategy (much of which is now mirrored in Government policy) and means that the County Council and its Project Integra partners are accepted as a national centre of excellence with regard to waste management practice.

In addition to the Beacon award and the achievement of the 25% recycling target, the three energy from waste (EFW) plants at Marchwood, Portsmouth and Chineham are fully operational. These facilities are capable of recovering energy from 420,000 tonnes of waste each year.

Waste that is recycled includes household dry recyclables processed at material recovery facilities, compostables and other recycling that is carried out at the network of household waste recycling centres (HWRC) and waste recycled by district councils and other third parties. This latter waste type attracts a recycling credit payment (aimed at encouraging recycling) for which the County Council, as the waste disposal authority, is liable. Income from trade waste collected by district councils is passed to the County Council monthly. The charge levied by the district councils for collection includes a disposal fee which is set by the County Council.

#### Waste disposal statistics (tonnes) :

|         |   |         |         |                |
|---------|---|---------|---------|----------------|
| 34,631  | Waste for which recycling credits are payable       | 37,300  | 34,896  | <b>33,646</b>  |
| 90,903  | Waste recycled at material recovery facilities      | 93,000  | 90,061  | <b>91,197</b>  |
| 84,431  | Waste recycled at household waste recycling centres | 82,400  | 92,939  | <b>95,886</b>  |
| 56,294  | Green waste composted at HWRCs                      | 59,500  | 55,254  | <b>51,962</b>  |
| 23,589  | Green waste composted from kerbside collection      | 24,400  | 22,611  | <b>23,144</b>  |
| 298,441 | Residual household waste                            | 296,600 | 292,987 | <b>298,551</b> |
| 54,197  | Household waste recycling centre residual waste     | 56,200  | 49,152  | <b>45,273</b>  |

#### Household Waste Recycling Centres

As Waste Disposal Authority for Hampshire, the County Council has a responsibility under the Environmental Protection Act 1990 to arrange for the provision and operation of sites, known as household waste recycling centres, where the public can deliver household waste for recycling or disposal. The County Council is directly responsible for 24 sites which are packaged into three contract areas and managed by contractors on three year contracts. The contracts began in January 2008 with the intention of further increasing recycling and minimising the quantity of waste that is disposed of at landfill sites. Currently, in excess of 77% of the household material that enters the network of sites is either re-used, recycled or composted.

**Environment****Revenue Budget**

| Actual<br>2009/10<br>£'000                |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|--|------------------------------|-----------------------------|----------------------------|
| <b>Waste Management</b>                   |  |                              |                             |                            |
| <b>Waste Contract Related Services</b>    |  |                              |                             |                            |
| <b>Long-Term Waste Disposal Contract</b>  |  |                              |                             |                            |
| 14,253                                    | Fixed fees                                   | 14,318                       | 14,170                      | <b>14,168</b>              |
| 10,868                                    | Disposal charges                             | 10,864                       | 10,878                      | <b>11,300</b>              |
| 4,598                                     | HWRC disposal                                | 4,782                        | 5,391                       | <b>5,016</b>               |
| 3,020                                     | Landfill tax                                 | 3,122                        | 3,184                       | <b>3,144</b>               |
| 185                                       | HWRC container hire                          | 198                          | 198                         | <b>194</b>                 |
| <u>32,924</u>                             |  | <u>33,284</u>                | <u>33,821</u>               | <u><b>33,822</b></u>       |
| Less : income                             |  |                              |                             |                            |
| 710                                       | Site rentals                                 | 712                          | 711                         | <b>706</b>                 |
| -   | Processing of other authority waste          | -                            | -                           | <b>-</b>                   |
| <u>2,763</u>                              | Sales of material and other income           | <u>1,205</u>                 | <u>1,733</u>                | <u><b>1,729</b></u>        |
| <u>29,451</u>                             | <b>Net Current Expenditure</b>               | <u>31,367</u>                | <u>31,377</u>               | <u><b>31,387</b></u>       |
| <b>Recycling Credits</b>                  |  |                              |                             |                            |
| 1,010                                     | District council recycling                   | 1,127                        | 1,146                       | <b>1,105</b>               |
| <u>114</u>                                | Third party payments                         | <u>193</u>                   | <u>196</u>                  | <u><b>194</b></u>          |
| <u>1,124</u>                              | <b>Net Current Expenditure</b>               | <u>1,320</u>                 | <u>1,342</u>                | <u><b>1,299</b></u>        |
| <b>Commercial Waste Income</b>            |  |                              |                             |                            |
| 1,074                                     | General commercial waste                     | 1,009                        | 1,063                       | <b>891</b>                 |
| <u>-</u>                                  | Clinical waste                               | <u>6</u>                     | <u>-</u>                    | <u><b>-</b></u>            |
| <u>1,074</u>                              | <b>Net Current Income</b>                    | <u>1,015</u>                 | <u>1,063</u>                | <u><b>891</b></u>          |
| <b>Household Waste Recycling Centres</b>  |  |                              |                             |                            |
| 1,804                                     | Management fees                              | 1,882                        | 1,902                       | <b>1,939</b>               |
| <u>279</u>                                | Rent, rates etc                              | <u>294</u>                   | <u>297</u>                  | <u><b>294</b></u>          |
| 2,083                                     |  | 2,176                        | 2,199                       | <b>2,233</b>               |
| <u>281</u>                                | Less : income                                | <u>293</u>                   | <u>296</u>                  | <u><b>302</b></u>          |
| <u>1,802</u>                              | <b>Net Current Expenditure</b>               | <u>1,883</u>                 | <u>1,903</u>                | <u><b>1,931</b></u>        |
| <b>Landfill Allowances Trading Scheme</b> |  |                              |                             |                            |
| -   | Expenditure                                  | -                            | -                           | <b>-</b>                   |
| <u>227</u>                                | Income                                       | <u>326</u>                   | <u>254</u>                  | <u><b>148</b></u>          |
| <u>227</u>                                | <b>Net Income</b>                            | <u>326</u>                   | <u>254</u>                  | <u><b>148</b></u>          |
| <u>31,076</u>                             | <b>Total Waste Contract Related Services</b> | <u>33,229</u>                | <u>33,305</u>               | <u><b>33,578</b></u>       |

## Environment

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

### Waste Management (continued)

#### Other Directly Managed Services

##### Waste Disposal Authority Administration

The administration of the full range of the County's Waste Management functions including the support arrangements for Project Integra e.g. the production and verification of the monthly waste disposal self-bill invoice. Services provided for the two unitary authorities are subject to a service level agreement (SLA) which is reviewed on an annual basis. In addition to administration support, the section also includes staff who are responsible for contract management and supervision, facility maintenance and promotions and developments.

|    |                 |    |    |    |
|----|-----------------|----|----|----|
| 47 | Number of staff | 49 | 44 | 42 |
|----|-----------------|----|----|----|

##### Other Waste Management Services

Responsibility for the reinstatement of closed landfill sites and the maintenance of household waste recycling centres (HWRC) remains with the County Council. Revenue costs are charged to the facility maintenance budget.

Promotion of the waste management strategy and the development of new waste disposal methods to reduce waste levels are charged to the promotions and developments budget.

The other expenditure item within this heading is abandoned vehicles. The County Council is required to fund the disposal cost of vehicles that are left abandoned on the highway, which is carried out under a single county wide contract that came into operation in April 2008.

##### Apportionment of Total Waste Management Costs

The waste management costs have been apportioned in accordance with the relevant accounting codes of practice as specified by The Chartered Institute of Public Finance and Accountancy (CIPFA).

The code's main objective is to improve data consistency and comparability between authorities, particularly with regard to the production of best value performance indicators (BVPIs). It also provides a framework for all financial reporting of expenditure and budgets across standard service classifications.

**Environment****Revenue Budget**

| Actual<br>2009/10<br>£'000                           |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Waste Management (continued)</b>                  |   |                              |                             |                            |
| <b>Other Directly Managed Services</b>               |   |                              |                             |                            |
| <b>Waste Disposal Authority Administration</b>       |   |                              |                             |                            |
| 1,701  | Employees                                     | 1,838                        | 1,602                       | 1,711                      |
| 29   | Transport                                     | 35                           | 30                          | 26                         |
| 12   | Supplies and services                         | 15                           | 15                          | 11                         |
| 1,742  |   | 1,888                        | 1,647                       | 1,748                      |
| 262  | Less : recharges                              | 422                          | 185                         | 554                        |
| 1,480  |   | 1,466                        | 1,462                       | 1,194                      |
| 225  | Less : income                                 | 211                          | 211                         | 211                        |
| 1,255  | <b>Net Current Expenditure</b>                | 1,255                        | 1,251                       | 983                        |
| Policy and Resources recharges :                     |   |                              |                             |                            |
| -  | Central support services                      | -                            | -                           | -                          |
| 770  | Environment department support services       | 790                          | 602                         | 617                        |
| -  | Less charges to corporate and democratic core | -                            | -                           | -                          |
| -54  | Adjustment for pension costs                  | -67                          | 33                          | 49                         |
| 1,971  | <b>Net Expenditure</b>                        | 1,978                        | 1,886                       | 1,649                      |
| <b>Other Waste Management Services</b>               |   |                              |                             |                            |
| 569  | Facility maintenance - HWRCs, landfill sites  | 580                          | 565                         | 462                        |
| 120  | Promotions and development                    | 122                          | 122                         | 101                        |
| 20   | Abandoned vehicles                            | 31                           | 19                          | 19                         |
| 12   | LPSA projects                                 | -                            | 441                         | -                          |
| 721  |   | 733                          | 1,147                       | 582                        |
| 44   | Less : income                                 | 36                           | 39                          | 40                         |
| 677  | <b>Net Current Expenditure</b>                | 697                          | 1,108                       | 542                        |
| 11,409   | Capital charges                               | 10,453                       | 5,449                       | 5,449                      |
| 12,086   | <b>Net Expenditure</b>                        | 11,150                       | 6,557                       | 5,991                      |
| 14,057   | <b>Total Other Directly Managed Services</b>  | 13,128                       | 8,443                       | 7,640                      |
| 45,133   | <b>Total Waste Management Costs</b>           | 46,357                       | 41,748                      | 41,218                     |
| <b>Apportionment of Total Waste Management Costs</b> |   |                              |                             |                            |
| 26,892   | Disposal of waste                             | 28,303                       | 23,350                      | 22,629                     |
| 14,888   | Recycling                                     | 13,994                       | 14,483                      | 14,731                     |
| -1,074   | Trade waste                                   | -1,015                       | -1,063                      | -891                       |
| 2,335  | Transfer stations                             | 2,975                        | 2,971                       | 2,959                      |
| 2,092  | Service management and support                | 2,100                        | 2,007                       | 1,790                      |
| 45,133   | <b>Net Expenditure</b>                        | 46,357                       | 41,748                      | 41,218                     |

**Environment****Commentary and Statistics**

---

| Actual  | Original | Revised | Budget  |
|---------|----------|---------|---------|
| 2009/10 | 2010/11  | 2010/11 | 2011/12 |

---

**Other Direct and Corporate Services**

These budgets contain provision for direct and corporate services not shown under other individual service headings.

**Environment****Revenue Budget**

| Actual<br>2009/10<br><i>£'000</i> |  | Original<br>2010/11<br><i>£'000</i> | Revised<br>2010/11<br><i>£'000</i> | Budget<br>2011/12<br><i>£'000</i> |
|-----------------------------------|--|-------------------------------------|------------------------------------|-----------------------------------|
|                                   | <b>Other Direct and Corporate Services</b> |                                     |                                    |                                   |
| <u>160</u>                        | Chichester Harbour Conservancy precept     | <u>163</u>                          | <u>162</u>                         | <u>170</u>                        |
| <u>160</u>                        | <b>Net Current Expenditure</b>             | <u>163</u>                          | <u>162</u>                         | <u>170</u>                        |
| <u>553</u>                        | Flood protection                           | <u>553</u>                          | <u>553</u>                         | <u>553</u>                        |
| <u>713</u>                        | <b>Net Expenditure</b>                     | <u>716</u>                          | <u>715</u>                         | <u>723</u>                        |

## Policy and Resources

## Commentary and Statistics

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

Policy and Resources principally covers the service areas managed by the Chief Executive, County Treasurer, Director of Property, Business and Regulatory Services and the Director of Human Resources. These include centrally managed support services - legal and secretarial, financial and computing, architectural, estates, valuation and central purchasing and human resources - together with office accommodation throughout the County and the maintenance of all County Council buildings and corporately held land. It also includes a range of direct and corporate services.

The budget is divided into the following categories :

- \* Property, Business and Regulatory Direct Services..... page B84 - B91
- \* Other Direct Services..... page B90 - B95
- \* Centrally Retained Expenses..... page B95
- \* Centrally Managed Support Services..... page B96 - B111

The 2011/12 budget for cash limited expenditure amounts to £71.4 million at outturn prices. This is a reduction of £9.7 million on the 2010/11 adjusted original budget. The budget includes an allocation for inflation of £1.7 million and redeployment proposals of £185,000. These are offset by efficiency savings of £6.8 million and the exclusion of items by one-off use of reserves or balances and other adjustments between departments totalling £2.9 million.

### Property, Business and Regulatory - Direct Services

#### County Farms

Rent income from the County Council's statutory smallholdings and other holdings exceed the management costs, excluding capital charges. Part of this excess is used to promote the recreational use of land between the Meon and Hamble rivers.

|       |  |       |       |              |
|-------|--|-------|-------|--------------|
| 59    | Number of tenants - statutory lettings | 60    | 60    | <b>60</b>    |
| 22    | - non-statutory lettings               | 23    | 23    | <b>23</b>    |
| 1,679 | Total hectares - statutory lettings    | 1,672 | 1,672 | <b>1,672</b> |
| 266   | - non-statutory lettings               | 266   | 266   | <b>266</b>   |

## Policy and Resources

## Revenue Budget

| Actual<br>2009/10<br>£'000               |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| 111,136                                  | Total Expenditure                                       | 101,675                      | 109,002                     | <b>100,552</b>             |
| 20,460                                   | Total Income other than Government Grants               | 21,650                       | 22,008                      | <b>24,023</b>              |
| 2,310                                    | Government Grants                                       | -                            | -                           | -                          |
| <b>88,366</b>                            | <b>Total Net Expenditure</b>                            | <b>80,025</b>                | <b>86,994</b>               | <b>76,529</b>              |
| <b>Analysis of Total Net Expenditure</b> |   |                              |                             |                            |
| 71,690                                   | Cash Limited Expenditure                                | 81,049                       | 82,731                      | <b>71,361</b>              |
| -2,931                                   | Adjustment for Pension Costs                            | -3,332                       | 938                         | <b>1,569</b>               |
| -  | - Support Services, Repair and Maintenance of Buildings | -                            | -                           | -                          |
| -  | - Charges to Corporate and Democratic Core              | -                            | -                           | -                          |
| 22,647                                   | Capital Charges   | 1,086                        | 2,107                       | <b>2,107</b>               |
| -1,949                                   | Trading Units - transfers (to) / from reserves          | -35                          | -39                         | <b>235</b>                 |
| 1,272                                    | Coroners  | 1,257                        | 1,257                       | <b>1,257</b>               |
| -53                                      | VAT refund  | -                            | -                           | -                          |
| Less Government Grants :                 |   |                              |                             |                            |
| 796                                      | Local Authority Business Growth Incentives Scheme       | -                            | -                           | -                          |
| 1,454                                    | PSA 2 Reward Grant                                      | -                            | -                           | -                          |
| 60                                       | PSA Pump Priming Grant                                  | -                            | -                           | -                          |
| <b>88,366</b>                            | <b>Total Net Expenditure</b>                            | <b>80,025</b>                | <b>86,994</b>               | <b>76,529</b>              |

### Property, Business and Regulatory - Direct Services

#### County Farms

|                                  |                                       |             |             |             |
|----------------------------------|---------------------------------------|-------------|-------------|-------------|
| 183                              | Premises                              | 174         | 176         | <b>172</b>  |
| 8                                | Supplies and services                 | 5           | 40          | <b>5</b>    |
| 22                               | Contribution to recreational uses     | 21          | 22          | <b>22</b>   |
| <b>213</b>                       |                                       | <b>200</b>  | <b>238</b>  | <b>199</b>  |
| 588                              | Less : income (rents)                 | 547         | 583         | <b>555</b>  |
| <b>-375</b>                      | <b>Net Current Expenditure</b>        | <b>-347</b> | <b>-345</b> | <b>-356</b> |
| 424                              | Capital charges                       | 54          | 56          | <b>56</b>   |
| Policy and Resources recharges : |                                       |             |             |             |
| -                                | - Repair and maintenance of buildings | -           | -           | -           |
| -                                | - Central support services            | -           | -           | -           |
| <b>49</b>                        | <b>Net Expenditure</b>                | <b>-293</b> | <b>-289</b> | <b>-300</b> |

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Property, Business and Regulatory - Direct Services (continued)****Corporately Held Land**

This budget covers the running costs of property and land held for general purposes, possible use for other County Council services or eventual disposal, offset by rent income from lettings (including industrial and commercial sites).

|   |                              |   |   |   |
|---|------------------------------|---|---|---|
| - | Number of staff - Great Hall | - | - | - |
|---|------------------------------|---|---|---|

**Sir Harold Hillier Gardens**

The County Council has been the sole trustee of the Sir Harold Hillier Gardens & Arboretum since 1977. The gardens, comprising 180 acres, contain a unique collection of over 42,000 plants and receive over 100,000 visitors each year. The County Council's financial support is detailed opposite.

|    |                 |    |    |           |
|----|-----------------|----|----|-----------|
| 32 | Number of staff | 32 | 33 | <b>33</b> |
|----|-----------------|----|----|-----------|

The number of visitors in 2009/10 was 147,170.

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000   |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Property, Business and Regulatory - Direct Services (continued)</b> |  |                              |                             |                            |
| <b>Corporately Held Land</b>   |  |                              |                             |                            |
| 165  | Employees                                  | 112                          | 99                          | 113                        |
| 746  | Premises                                   | 622                          | 624                         | 593                        |
| 191  | Supplies and services                      | 84                           | 100                         | 97                         |
| -  | Central support services                   | -                            | -                           | -                          |
| <u>1,102</u>   |  | <u>818</u>                   | <u>823</u>                  | <u>803</u>                 |
| <u>1,245</u>   | Less : income (rents)                      | <u>1,261</u>                 | <u>1,266</u>                | <u>1,335</u>               |
| <u>-143</u>  | <b>Net Current Expenditure</b>             | <u>-443</u>                  | <u>-443</u>                 | <u>-532</u>                |
| 3,523  | Capital charges                            | 73                           | 160                         | 160                        |
| -  | Policy and Resources recharges :           |                              |                             |                            |
| -  | Repair and maintenance of buildings        | -                            | -                           | -                          |
| -  | Central support services                   | -                            | -                           | -                          |
| <u>-2</u>  | Adjustment for pension costs               | <u>-1</u>                    | <u>-1</u>                   | <u>-2</u>                  |
| <u>3,378</u>   | <b>Net Expenditure</b>                     | <u>-371</u>                  | <u>-284</u>                 | <u>-374</u>                |
| <b>Sir Harold Hillier Gardens</b>                                      |  |                              |                             |                            |
| <u>517</u>   | <b>County Council cash limited subsidy</b> | <u>516</u>                   | <u>515</u>                  | <u>488</u>                 |
| 200  | Capital charges                            | -                            | -                           | -                          |
| -  | Policy and Resources recharges :           |                              |                             |                            |
| -  | Repair and maintenance of buildings        | -                            | -                           | -                          |
| -  | Central support services                   | -                            | -                           | -                          |
| <u>-24</u>   | Adjustment for pension costs               | <u>-37</u>                   | <u>16</u>                   | <u>22</u>                  |
| <u>693</u>   | <b>Net Expenditure</b>                     | <u>479</u>                   | <u>531</u>                  | <u>510</u>                 |

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Property, Business and Regulatory - Direct Services (continued)****Sites for Gypsies and Travellers**

Policy and Resources provides permanent sites and facilities in Hampshire for gypsy and travelling families.

|    |                           |    |    |    |
|----|---------------------------|----|----|----|
| 4  | Number of sites           | 4  | 4  | 4  |
| 78 | Number of caravan pitches | 78 | 78 | 78 |
| 6  | Number of staff           | 6  | 6  | 6  |

**Regulatory Services**

Advice and protection of the people and businesses of Hampshire in the areas of Food Safety, Product Safety, Fair Trading, Metrology, and Animal Health and Welfare. Accredited laboratories provide calibration, analytical, scientific and environmental consultancy services to the County Council and to a number of other local authorities. Accredited Community Safety Officers costs have been included in Regulatory Services from 2004/05.

|        |  |        |        |        |
|--------|--|--------|--------|--------|
| 28,357 | Trading premises liable for inspection | 27,800 | 28,728 | 28,500 |
| 170    | Number of Staff                        | 179    | 179    | 170    |

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000   |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Property, Business and Regulatory - Direct Services (continued)</b> |  |                              |                             |                            |
| <b>Sites for Gypsies and Travellers</b>                                |  |                              |                             |                            |
| 158  | Employees  | 144                          | 144                         | <b>143</b>                 |
| 210  | Premises   | 167                          | 171                         | <b>172</b>                 |
| 16   | Transport  | 13                           | 10                          | <b>10</b>                  |
| 28   | Supplies and services                            | 28                           | 29                          | <b>23</b>                  |
| <u>412</u>   |  | <u>352</u>                   | <u>354</u>                  | <u><b>348</b></u>          |
| 248  | Less : income (rents)                            | 260                          | 265                         | <b>260</b>                 |
| <u>164</u>   | <b>Net Current Expenditure</b>                   | <u>92</u>                    | <u>89</u>                   | <u><b>88</b></u>           |
| 13   | Capital charges                                  | 8                            | 19                          | <b>19</b>                  |
|  | Policy and Resources recharges :                 |                              |                             |                            |
| -  | Repair and maintenance of buildings              | -                            | -                           | -                          |
| -  | Central support services                         | -                            | -                           | -                          |
| <u>-19</u>   | Adjustment for pension costs                     | <u>-11</u>                   | <u>4</u>                    | <u><b>6</b></u>            |
| <u>158</u>   | <b>Net Expenditure</b>                           | <u>89</u>                    | <u>112</u>                  | <u><b>113</b></u>          |
| <b>Regulatory Services</b>   |  |                              |                             |                            |
| 6,228  | Employees  | 6,710                        | 6,697                       | <b>6,248</b>               |
| 103  | Premises   | 71                           | 80                          | <b>71</b>                  |
| 350  | Transport  | 365                          | 337                         | <b>333</b>                 |
| 1,521  | Supplies and services                            | 1,389                        | 1,192                       | <b>1,226</b>               |
| 191  | Central support services                         | 34                           | 34                          | <b>34</b>                  |
| <u>8,393</u>   |  | <u>8,569</u>                 | <u>8,340</u>                | <u><b>7,912</b></u>        |
| 2,792  | Less : income (fees and charges for services)    | 3,076                        | 3,032                       | <b>3,029</b>               |
| <u>5,601</u>   | <b>Net Current Expenditure</b>                   | <u>5,493</u>                 | <u>5,308</u>                | <u><b>4,883</b></u>        |
| 83   | Capital charges                                  | 46                           | 46                          | <b>46</b>                  |
|  | Policy and Resources recharges :                 |                              |                             |                            |
| -  | Repair and maintenance of buildings              | -                            | -                           | -                          |
| -  | Central support services                         | -                            | -                           | -                          |
|  | Less : recharge to corporate and democratic core | -                            | -                           | -                          |
| <u>-228</u>  | Adjustment for pension costs                     | <u>-315</u>                  | <u>116</u>                  | <u><b>169</b></u>          |
| <u>5,456</u>   | <b>Net Expenditure</b>                           | <u>5,224</u>                 | <u>5,470</u>                | <u><b>5,098</b></u>        |

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Property, Business and Regulatory - Direct Services (continued)****Registration**

The main functions of the service are the registration of births, deaths and marriages, issues of certificates and the conducting of civil marriage ceremonies.

|    |                                   |    |    |           |
|----|-----------------------------------|----|----|-----------|
| 60 | Number of Registrars and Deputies | 60 | 60 | <b>59</b> |
|----|-----------------------------------|----|----|-----------|

The actual number of registrations in 2009/10 were :

|        |       |
|--------|-------|
| Births | 6,821 |
|--------|-------|

|        |       |
|--------|-------|
| Deaths | 7,679 |
|--------|-------|

|           |       |
|-----------|-------|
| Marriages | 3,662 |
|-----------|-------|

**Other Direct Services****Coroners**

|   |                    |   |   |          |
|---|--------------------|---|---|----------|
| 3 | Number of Coroners | 3 | 3 | <b>3</b> |
|---|--------------------|---|---|----------|

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000   |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Property, Business and Regulatory - Direct Services (continued)</b> |   |                              |                             |                            |
| <b>Registration</b>  |   |                              |                             |                            |
| 2,005  | Employees                                     | 1,943                        | 2,017                       | <b>1,818</b>               |
| 18   | Premises                                      | 10                           | 18                          | <b>10</b>                  |
| 56   | Transport                                     | 54                           | 52                          | <b>50</b>                  |
| 246  | Supplies and services                         | 194                          | 251                         | <b>206</b>                 |
| -17  | Central support services                      | -                            | -                           | <b>-</b>                   |
| <u>2,308</u>   |   | <u>2,201</u>                 | <u>2,338</u>                | <u><b>2,084</b></u>        |
| <u>2,167</u>   | Less : income (fees and charges for services) | <u>2,046</u>                 | <u>2,173</u>                | <u><b>2,069</b></u>        |
| <u>141</u>   | <b>Net Current Expenditure</b>                | <u>155</u>                   | <u>165</u>                  | <u><b>15</b></u>           |
| Policy and Resources recharges :                                       |   |                              |                             |                            |
| -  | Central support services                      | -                            | -                           | <b>-</b>                   |
| <u>-62</u>   | Adjustment for pension costs                  | <u>-78</u>                   | <u>41</u>                   | <u><b>57</b></u>           |
| <u>79</u>  | <b>Net Expenditure</b>                        | <u>77</u>                    | <u>206</u>                  | <u><b>72</b></u>           |
| <b>Other Direct Services</b>   |   |                              |                             |                            |
| <b>Coroners</b>  |   |                              |                             |                            |
| 550  | Employees                                     | 494                          | 494                         | <b>494</b>                 |
| 66   | Premises                                      | 75                           | 75                          | <b>75</b>                  |
| 2  | Transport                                     | 2                            | 2                           | <b>2</b>                   |
| 1,693  | Supplies and services                         | 1,707                        | 1,707                       | <b>1,707</b>               |
| -  | Central support services                      | -                            | -                           | <b>-</b>                   |
| <u>2,311</u>   |   | <u>2,278</u>                 | <u>2,278</u>                | <u><b>2,278</b></u>        |
| <u>1,039</u>   | Less : income (contributions from Cities)     | <u>1,021</u>                 | <u>1,021</u>                | <u><b>1,021</b></u>        |
| <u>1,272</u>   | <b>Net Current Expenditure</b>                | <u>1,257</u>                 | <u>1,257</u>                | <u><b>1,257</b></u>        |
| Policy and Resources recharges :                                       |   |                              |                             |                            |
| -  | Central support services                      | -                            | -                           | <b>-</b>                   |
| <u>-14</u>   | Adjustment for pension costs                  | <u>-19</u>                   | <u>9</u>                    | <u><b>13</b></u>           |
| <u>1,258</u>   | <b>Net Expenditure</b>                        | <u>1,238</u>                 | <u>1,266</u>                | <u><b>1,270</b></u>        |

## Policy and Resources

## Commentary and Statistics

| Actual  | Original | Revised | Budget  |
|---------|----------|---------|---------|
| 2009/10 | 2010/11  | 2010/11 | 2011/12 |

### Other Direct Services (continued)

#### Economic Development

This budget supports investment and jobs in Hampshire. Programmes such as eHampshire and Conference Hampshire promote business growth. The Economic Development Office also has lead responsibility for developing economic policies which assist the corporate aim of "maximising wellbeing".

#### Links with Europe

The budget supports the maintenance of links with Europe including the Accord with Basse-Normandie and the County Council's membership of the Assembly of European Regions and Atlantic Arc. The County Council is the lead for Southern England Local Partners (SELP), a partnership of local authorities, universities and other public and private stakeholders across the South East represented in Brussels. This provides a base to create regular contacts with the European Commission and to contribute to raising the profile of the County Council, the partnership and the South East, and maximising financial benefits to the County Council from the EU.

#### Corporate and Democratic Core

The Corporate and Democratic Core comprises two divisions of service : Democratic Representation and Management (DRM) and Corporate Management (CM). DRM concerns corporate policy making and all other Member based activities. CM concerns those activities and costs which relate to the general running of the County Council.

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000               |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Other Direct Services (continued)</b> |  |                              |                             |                            |
| <b>Economic Development</b>              |  |                              |                             |                            |
| <u>433</u>                               | Supplies and services                            | <u>1,049</u>                 | <u>1,055</u>                | <u>749</u>                 |
| <u>433</u>                               | <b>Net Current Expenditure</b>                   | <u>1,049</u>                 | <u>1,055</u>                | <u>749</u>                 |
| 22                                       | Capital charges                                  | -                            | -                           | -                          |
| -  | Policy and Resources recharges :                 |                              |                             |                            |
| -  | Central support services                         | -                            | -                           | -                          |
| -  | Less : recharge to corporate and democratic core | -                            | -                           | -                          |
| <u>455</u>                               | <b>Net Expenditure</b>                           | <u>1,049</u>                 | <u>1,055</u>                | <u>749</u>                 |
| <b>Links with Europe</b>                 |  |                              |                             |                            |
| <u>113</u>                               | Supplies and services                            | <u>114</u>                   | <u>113</u>                  | <u>112</u>                 |
| <u>113</u>                               | <b>Net Current Expenditure</b>                   | <u>114</u>                   | <u>113</u>                  | <u>112</u>                 |
| -  | Policy and Resources recharges :                 |                              |                             |                            |
| -  | Central support services                         | -                            | -                           | -                          |
| <u>113</u>                               | <b>Net Expenditure</b>                           | <u>114</u>                   | <u>113</u>                  | <u>112</u>                 |
| <b>Corporate and Democratic Core</b>     |  |                              |                             |                            |
| 167                                      | Democratic representation and management         | 171                          | 171                         | 171                        |
| <u>140</u>                               | Corporate management                             | <u>145</u>                   | <u>145</u>                  | <u>139</u>                 |
| <u>307</u>                               | <b>Net Current Expenditure</b>                   | <u>316</u>                   | <u>316</u>                  | <u>310</u>                 |
| -  | Policy and Resources recharges :                 |                              |                             |                            |
| -  | Democratic representation and management         | -                            | -                           | -                          |
| -  | Corporate management                             | -                            | -                           | -                          |
| -  | Charges from other services                      | -                            | -                           | -                          |
| <u>307</u>                               | <b>Net Expenditure</b>                           | <u>316</u>                   | <u>316</u>                  | <u>310</u>                 |

**Policy and Resources****Commentary and Statistics**

---

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

---

**Other Direct Services (continued)****Other Direct and Corporate Services**

These budgets contain provision for direct and corporate services not shown under individual service headings. They include provision for grants to voluntary organisations and other organisations, contributions to national and local organisations and emergency planning and oil pollution.

|    |                          |    |    |    |
|----|--------------------------|----|----|----|
| 13 | Emergency planning staff | 13 | 13 | 12 |
| 3  | Future Jobs Fund         | 25 | 25 | -  |

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000                 |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|---|------------------------------|-----------------------------|----------------------------|
| <b>Other Direct Services (continued)</b>   |   |                              |                             |                            |
| <b>Other Direct and Corporate Services</b> |   |                              |                             |                            |
| 473  | Grants to voluntary organisations and other bodies      | 398                          | 1,445                       | <b>424</b>                 |
| 1,123                                      | Grants to councils of community service                 | 938                          | 938                         | <b>877</b>                 |
| 358  | Contributions to other national and local organisations | 357                          | 357                         | <b>460</b>                 |
| 880  | County Council elections                                | 76                           | 76                          | <b>78</b>                  |
| 72   | Corporate expenses                                      | 87                           | 87                          | <b>89</b>                  |
| 21   | Defence heritage projects                               | 28                           | 28                          | <b>16</b>                  |
| 666  | Emergency Planning and Oil Pollution                    | 640                          | 648                         | <b>644</b>                 |
| 480  | "Hampshire Now" and "The Hog"                           | 425                          | 575                         | <b>355</b>                 |
| 189  | Community planning                                      | 123                          | 123                         | <b>123</b>                 |
| -  | HATs community chest                                    | 700                          | 700                         | -                          |
| 514  | Members' devolved budgets                               | 780                          | 1,047                       | <b>780</b>                 |
| 306  | Scrutiny  | 363                          | 360                         | <b>285</b>                 |
| 983  | Safe and Strong communities                             | 1,169                        | 848                         | <b>986</b>                 |
| 1  | Apprenticeships corporate costs                         | -                            | 39                          | -                          |
| 88   | Future Jobs Fund  | 998                          | 998                         | <b>26</b>                  |
| 17   | Other miscellaneous                                     | -1                           | -1                          | <b>95</b>                  |
| <u>6,171</u>                               |   | <u>7,081</u>                 | <u>8,268</u>                | <u><b>5,238</b></u>        |
| 515  | Less : income   | 1,280                        | 1,291                       | <b>281</b>                 |
| <u>5,656</u>                               | <b>Net Current Expenditure</b>                          | <u>5,801</u>                 | <u>6,977</u>                | <u><b>4,957</b></u>        |
| 287  | Capital charges   | -268                         | 9                           | <b>9</b>                   |
| -  | Repair and maintenance of buildings                     | -                            | -                           | -                          |
| -  | Central support services                                | -                            | -                           | -                          |
| -  | Less : recharge to corporate and democratic core        | -                            | -                           | -                          |
| -53  | VAT refund  | -                            | -                           | -                          |
| <u>-29</u>                                 | Adjustment for pension costs                            | <u>-9</u>                    | <u>-9</u>                   | <u><b>-9</b></u>           |
| <u>5,861</u>                               | <b>Net Expenditure</b>                                  | <u>5,524</u>                 | <u>6,977</u>                | <u><b>4,957</b></u>        |
| <b>Centrally Retained Expenses</b>         |   |                              |                             |                            |
| 11   | Hampshire County Training - pension and residual costs  | 8                            | 8                           | <b>8</b>                   |
| 113  | Former DSO pension costs                                | 119                          | 119                         | <b>119</b>                 |
| <u>4</u>                                   | Residual fire pension costs                             | <u>5</u>                     | <u>5</u>                    | <u><b>5</b></u>            |
| <u>128</u>                                 | <b>Net Current Expenditure</b>                          | <u>132</u>                   | <u>132</u>                  | <u><b>132</b></u>          |
| <u>-128</u>                                | Adjustment for pension costs                            | <u>-132</u>                  | <u>-132</u>                 | <u><b>-132</b></u>         |
| <u>-</u>                                   | <b>Net Expenditure</b>                                  | <u>-</u>                     | <u>-</u>                    | <u><b>-</b></u>            |

**Policy and Resources****Commentary and Statistics**

---

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | <b>Budget<br/>2011/12</b> |
|-------------------|---------------------|--------------------|---------------------------|
|-------------------|---------------------|--------------------|---------------------------|

---

**Centrally Managed Support Services****County Treasurer's Department**

The department provides accountancy and budgeting services, audit, payroll technical support, pension administration and advisory services, administration of student support, payments and income services, consultancy and training support as well as financial advice to the Council.

|     |                 |     |     |            |
|-----|-----------------|-----|-----|------------|
| 474 | Number of staff | 478 | 480 | <b>454</b> |
|-----|-----------------|-----|-----|------------|

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000                |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|---|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services</b> |   |                              |                             |                            |
| <b>County Treasurer's Department</b>      |   |                              |                             |                            |
| 15,642                                    | Employees   | 17,024                       | 16,605                      | <b>15,758</b>              |
| 30  | Premises  | 25                           | 31                          | <b>27</b>                  |
| 153                                       | Transport   | 163                          | 162                         | <b>164</b>                 |
| 1,243                                     | Supplies and services                                   | 1,021                        | 1,285                       | <b>1,165</b>               |
| <u>17,068</u>                             |   | <u>18,233</u>                | <u>18,083</u>               | <u><b>17,114</b></u>       |
| 3,575                                     | Less : external income                                  | 3,727                        | 3,766                       | <b>3,773</b>               |
| <u>9,328</u>                              | Less : costs to be met from other services' cash limits | <u>1,480</u>                 | <u>1,768</u>                | <u><b>1,750</b></u>        |
| <u>4,165</u>                              | <b>Net Current Expenditure</b>                          | <u>13,026</u>                | <u>12,549</u>               | <u><b>11,591</b></u>       |
| Policy and Resources recharges :          |   |                              |                             |                            |
| -   | Central support services                                | -                            | -                           | -                          |
| <u>-668</u>                               | Adjustment for pension costs                            | <u>-786</u>                  | <u>247</u>                  | <u><b>394</b></u>          |
| <u>3,497</u>                              | <b>Costs Allocated to Services</b>                      | <u>12,240</u>                | <u>12,796</u>               | <u><b>11,985</b></u>       |
| Less :                                    |   |                              |                             |                            |
| -   | Charges to democratic representation and management     | -                            | -                           | -                          |
| -   | Charges to corporate management                         | -                            | -                           | -                          |
| -   | Costs to be met by other central departments            | -                            | -                           | -                          |
| <u>-</u>                                  | Costs of service provided allocated to other services   | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |
| <u>-</u>                                  |   | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |
| <u>3,497</u>                              | <b>Net Expenditure</b>                                  | <u>12,240</u>                | <u>12,796</u>               | <u><b>11,985</b></u>       |

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Centrally Managed Support Services (continued)****Chief Executive's Department**

The Chief Executive's Department is currently responsible for the provision of a wide range of services and functions. Included in the budget is provision for:

- \* Corporate and Legal Services
- \* HR services providing corporate policy advice and operational support to departments and schools
- \* Corporate Communication
- \* Economic Development
- \* Corporate Risk, Health and Safety and Emergency Planning
- \* Corporate Complaints and Information Compliance.

The Department also incorporates Hampshire Learning Centre which is responsible for managing corporate training and delivering a wide range of development courses and manages the former Social Services Learning and Development teams, the latter on a recharged basis.

The budget provision and staffing numbers for the Council's Corporate Contact Centre 'Hantsdirect' is also contained within the budget for Chief Executive's Department.

Certain services are also provided to Hampshire Police Authority, Hampshire Fire and Rescue Service and Probation, which are recharged on a full cost basis.

|     |                 |     |     |            |
|-----|-----------------|-----|-----|------------|
| 572 | Number of staff | 595 | 599 | <b>568</b> |
|-----|-----------------|-----|-----|------------|

\*Funded by PSA Pump Priming specific Grant

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000                            |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|---|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services (continued)</b> |   |                              |                             |                            |
| <b>Chief Executive's Department</b>                   |   |                              |                             |                            |
| 21,839  | Employees   | 21,775                       | 21,822                      | <b>20,532</b>              |
| 172   | Premises  | 166                          | 159                         | <b>160</b>                 |
| 183   | Transport   | 188                          | 156                         | <b>162</b>                 |
| 3,432   | Supplies and services                                   | 3,710                        | 4,107                       | <b>3,011</b>               |
| 241   | Central support services                                | 102                          | 102                         | <b>82</b>                  |
| <u>25,867</u>   |   | <u>25,941</u>                | <u>26,346</u>               | <u><b>23,947</b></u>       |
| 3,270   | Less : external income                                  | 2,278                        | 2,373                       | <b>2,607</b>               |
| <u>6,501</u>  | Less : costs to be met from other services' cash limits | <u>5,872</u>                 | <u>6,292</u>                | <u><b>6,103</b></u>        |
| <u>16,096</u>   | <b>Net Current Expenditure</b>                          | <u>17,791</u>                | <u>17,681</u>               | <u><b>15,237</b></u>       |
| -   | Capital charges   | -                            | -                           | -                          |
| -   | Policy and Resources recharges :                        | -                            | -                           | -                          |
| -   | Repair and maintenance of buildings                     | -                            | -                           | -                          |
| -   | Central support services                                | -                            | -                           | -                          |
| -827  | Adjustment for pension costs                            | -930                         | 349                         | <b>528</b>                 |
| <u>15,269</u>   | <b>Costs Allocated to Services</b>                      | <u>16,861</u>                | <u>18,030</u>               | <u><b>15,765</b></u>       |
| -   | Less :  | -                            | -                           | -                          |
| -   | Charges to democratic representation and management     | -                            | -                           | -                          |
| -   | Charges to corporate management                         | -                            | -                           | -                          |
| -   | Costs to be met by other central departments            | -                            | -                           | -                          |
| -   | Costs of service provided allocated to other services   | -                            | -                           | -                          |
| -   |   | -                            | -                           | -                          |
| <u>15,269</u>   | <b>* Net Expenditure</b>                                | <u>16,861</u>                | <u>18,030</u>               | <u><b>15,765</b></u>       |

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Centrally Managed Support Services (continued)****Property, Business and Regulatory Services****- Property Services**

This budget covers the cost of Architecture and the Estates Practice. Services provided include the design, repair and maintenance of building and grounds, along with asset valuations and the acquisition, management and disposal of property in accordance with County Council policies.

|     |                 |     |     |            |
|-----|-----------------|-----|-----|------------|
| 391 | Number of staff | 391 | 412 | <b>389</b> |
|-----|-----------------|-----|-----|------------|

**- Office Accommodation**

This service is responsible for the provision of the central offices in Winchester and of area and divisional offices throughout the County. Recharges are made to users on the basis of the floor area occupied. The increase in floor area in the revised 2009/10 budget reflects the transfer of operational Children's Services properties to the service, whilst the reduction in floor area in the 2010/11 budget reflects properties vacated in Winchester. The increase in staffing numbers reflects the staff transferred from other departments following the centralisation of the Winchester facilities management function.

|        |                                      |        |        |               |
|--------|--------------------------------------|--------|--------|---------------|
| 51     | Number of staff                      | 60     | 70     | <b>82</b>     |
| 57,481 | Floor area allocated (square metres) | 61,180 | 75,447 | <b>73,549</b> |

## Policy and Resources

## Revenue Budget

| Actual<br>2009/10<br>£'000                            |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|---|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services (continued)</b> |   |                              |                             |                            |
| <b>Property, Business and Regulatory Services</b>     |   |                              |                             |                            |
| <b>- Property Services</b>                            |   |                              |                             |                            |
| 18,429  | Employees   | 18,648                       | 18,648                      | <b>17,815</b>              |
| 52  | Premises  | 19                           | 19                          | <b>1</b>                   |
| 654   | Transport   | 465                          | 465                         | <b>345</b>                 |
| 3,160   | Supplies and services                                   | 3,299                        | 2,996                       | <b>2,210</b>               |
| 234   | Central support services                                | 188                          | 188                         | <b>160</b>                 |
| <u>22,529</u>   |   | <u>22,619</u>                | <u>22,316</u>               | <u><b>20,531</b></u>       |
| 4,515   | Less : external income                                  | 5,909                        | 5,909                       | <b>8,758</b>               |
| 982   | Less : costs to be met from other services' cash limits | 1,279                        | 1,279                       | <b>1,409</b>               |
| <u>8,853</u>  | Less : charges to the capital programme                 | <u>9,641</u>                 | <u>9,641</u>                | <u><b>6,512</b></u>        |
| <u>8,179</u>  | <b>Net Current Expenditure</b>                          | <u>5,790</u>                 | <u>5,487</u>                | <u><b>3,852</b></u>        |
| 145   | Capital charges   | 145                          | 145                         | <b>145</b>                 |
|   | Policy and Resources recharges :                        |                              |                             |                            |
| -   | Repair and maintenance of buildings                     | -                            | -                           | -                          |
| -   | Central support services                                | -                            | -                           | -                          |
| <u>-832</u>   | Adjustment for pension costs                            | <u>-910</u>                  | <u>258</u>                  | <u><b>460</b></u>          |
| <u>7,492</u>  | <b>Costs Allocated to Services</b>                      | <u>5,025</u>                 | <u>5,890</u>                | <u><b>4,457</b></u>        |
|   | Less :  |                              |                             |                            |
| -   | Charges to democratic representation and management     | -                            | -                           | -                          |
| -   | Charges to corporate management                         | -                            | -                           | -                          |
| -   | Costs to be met by other central departments            | -                            | -                           | -                          |
| -   | Costs of service provided allocated to other services   | -                            | -                           | -                          |
| <u>-</u>  |   | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |
| <u>7,492</u>  | <b>Net Expenditure</b>                                  | <u>5,025</u>                 | <u>5,890</u>                | <u><b>4,457</b></u>        |
| <b>- Office Accommodation</b>                         |   |                              |                             |                            |
| 1,255   | Employees   | 1,915                        | 2,119                       | <b>2,364</b>               |
| 7,274   | Premises  | 7,327                        | 6,839                       | <b>7,078</b>               |
| 12  | Transport   | 36                           | 34                          | <b>32</b>                  |
| 567   | Supplies and services                                   | 563                          | 1,360                       | <b>1,145</b>               |
| 53  | Central support services                                | -                            | 193                         | -                          |
| <u>9,161</u>  |   | <u>9,841</u>                 | <u>10,545</u>               | <u><b>10,619</b></u>       |
| 272   | Less : external income                                  | 245                          | 329                         | <b>335</b>                 |
| <u>1,251</u>  | Less : costs to be met from other services' cash limits | <u>1,248</u>                 | <u>1,289</u>                | <u><b>1,360</b></u>        |
| <u>7,638</u>  | <b>Net Current Expenditure</b>                          | <u>8,348</u>                 | <u>8,927</u>                | <u><b>8,924</b></u>        |
| 17,941  | Capital charges   | 1,028                        | 1,654                       | <b>1,654</b>               |
|   | Policy and Resources recharges :                        |                              |                             |                            |
| -   | Repair and maintenance of buildings                     | -                            | -                           | -                          |
| -   | Central support services                                | -                            | -                           | -                          |
| <u>-58</u>  | Adjustment for pension costs                            | <u>-62</u>                   | <u>20</u>                   | <u><b>35</b></u>           |
| <u>25,521</u>   | <b>Costs Allocated to Services</b>                      | <u>9,314</u>                 | <u>10,601</u>               | <u><b>10,613</b></u>       |
|   | Less :  |                              |                             |                            |
| -   | Charges to corporate management                         | -                            | -                           | -                          |
| -   | Costs to be met from other central departments          | -                            | -                           | -                          |
| -   | Costs of service provided allocated to other services   | -                            | -                           | -                          |
| <u>-</u>  |   | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |
| <u>25,521</u>   | <b>Net Expenditure</b>                                  | <u>9,314</u>                 | <u>10,601</u>               | <u><b>10,613</b></u>       |

B101

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Centrally Managed Support Services (continued)****- Repair and Maintenance of all Services' Buildings**

Policy and Resources is responsible for the repair and maintenance of all the County Council's buildings.

**- Hampshire Printing Services**

Hampshire Printing Services provides printing and reprographic services to other departments of the County Council. Costs are recovered through charges to users.

|    |                 |    |    |           |
|----|-----------------|----|----|-----------|
| 27 | Number of staff | 27 | 27 | <b>23</b> |
|----|-----------------|----|----|-----------|

**- County Supplies**

County Supplies arranges corporate contracts for 'common use' goods and services, including fuels, and advises the Council on purchasing matters. It also operates the central purchasing warehouse in Winchester. The running costs of the warehouse are recovered as part of the price charged for their requirements.

|       |                        |       |       |              |
|-------|------------------------|-------|-------|--------------|
| 75    | Number of staff        | 82    | 83    | <b>85</b>    |
| £8.6m | Warehousing - turnover | £8.6m | £8.4m | <b>£8.4m</b> |

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000                                 |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|--|--|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services (continued)</b>      |  |                              |                             |                            |
| <b>- Repair and Maintenance of all Services' Buildings</b> |  |                              |                             |                            |
| 16,141   | Repair and maintenance                                       | 16,407                       | 16,939                      | <b>16,462</b>              |
|  | Less allocated to other services :                           |                              |                             |                            |
| -  | - within other Policy and Resources cash limits              | 7                            | 7                           | <b>7</b>                   |
| 11,617   | - delegated to schools                                       | 11,754                       | 11,907                      | <b>11,907</b>              |
| -  | - within Policy and Resources                                | -                            | -                           | -                          |
| -  | - within other services                                      | -                            | -                           | -                          |
| <b>4,524</b>   | <b>Net Expenditure</b>                                       | <b>4,646</b>                 | <b>5,025</b>                | <b>4,548</b>               |
| <b>- Hampshire Printing Services</b>                       |  |                              |                             |                            |
| 799  | Employees  | 802                          | 793                         | <b>676</b>                 |
| 101  | Premises   | 102                          | 102                         | <b>92</b>                  |
| 45   | Transport  | 45                           | 45                          | <b>43</b>                  |
| 1,639  | Supplies and services  | 1,777                        | 1,323                       | <b>1,130</b>               |
| 68   | Central support services                                     | 79                           | 57                          | <b>57</b>                  |
| 62   | Capital charges  | 64                           | 64                          | <b>64</b>                  |
| 2,714  |  | 2,869                        | 2,384                       | <b>2,062</b>               |
| -  | Less external income   | -                            | -                           | -                          |
| <b>2,714</b>   |  | <b>2,869</b>                 | <b>2,384</b>                | <b>2,062</b>               |
| <b>2,804</b>   | Charges to users   | <b>2,906</b>                 | <b>2,361</b>                | <b>2,022</b>               |
| -90  | (Surplus) / deficit  | -37                          | 23                          | <b>40</b>                  |
| 90   | Contribution to / (from) Hampshire Printing Services reserve | 37                           | -23                         | <b>-40</b>                 |
| -  | <b>Net Expenditure</b>                                       | -                            | -                           | -                          |
| <b>- County Supplies</b>                                   |  |                              |                             |                            |
| 2,532  | Employees  | 2,795                        | 2,845                       | <b>3,014</b>               |
| 341  | Premises   | 361                          | 354                         | <b>357</b>                 |
| 284  | Transport  | 243                          | 259                         | <b>253</b>                 |
| 7,141  | Supplies and services  | 7,399                        | 7,339                       | <b>7,471</b>               |
| 317  | Central support services                                     | 310                          | 380                         | <b>300</b>                 |
| 28   | Capital charges  | 21                           | 21                          | <b>22</b>                  |
| 10,643   |  | 11,129                       | 11,198                      | <b>11,417</b>              |
| 11,395   | Less external income   | 10,998                       | 11,321                      | <b>11,117</b>              |
| <b>-752</b>  | (Surplus) / deficit  | <b>131</b>                   | <b>-123</b>                 | <b>300</b>                 |
| 500  | Transfer to Corporate Procurement earmarked reserve          | -282                         | -100                        | <b>-320</b>                |
| -  | Contribution from Corporate Procurement earmarked reserve    | -                            | -                           | -                          |
| -252   | (Surplus) / deficit  | -151                         | -223                        | <b>-20</b>                 |
| 252  | Contribution to / (from) County Supplies reserve             | 151                          | 223                         | <b>20</b>                  |
| -  | <b>Net Expenditure</b>                                       | -                            | -                           | -                          |

**B103**

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Centrally Managed Support Services (continued)****- Segensworth Unit Factories**

Contributions by occupiers of factory units towards maintenance of the estate.

**- Caretaking and Cleaning Support Service**

The Caretaking and Cleaning Support Service provides advice and support to a wide range of customers within the County Council on all aspects of caretaking and cleaning operations. The Unit is resourced through income from Service Level Agreements and occasional project work, which cover all running costs.

|    |               |    |   |          |
|----|---------------|----|---|----------|
| 10 | Staff Numbers | 10 | 9 | <b>9</b> |
|----|---------------|----|---|----------|

**- HC3S**

Following the cross-cutting Best Value Review of Catering, Hampshire County Council Catering Services or HC3S has been established to bring together Hampshire Caterers, the Catering Support Team and Social Services domestic and cleaning services. In addition to the provision of school meals and other catering aspects the service offers training, support and advice on all catering matters.

|     |                 |     |     |            |
|-----|-----------------|-----|-----|------------|
| 668 | Number of staff | 662 | 618 | <b>612</b> |
|-----|-----------------|-----|-----|------------|

## Policy and Resources

## Revenue Budget

| Actual<br>2009/10<br>£'000                            |  | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|--|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services (continued)</b> |  |                              |                             |                            |
| <b>- Segensworth Unit Factories</b>                   |  |                              |                             |                            |
| 3   | Service charges  | -23                          | -25                         | <b>-25</b>                 |
| <u>-3</u>   | Contribution to / (from) reserve                             | <u>23</u>                    | <u>25</u>                   | <u><b>25</b></u>           |
| <b>-</b>  | <b>Net Expenditure</b>                                       | <b>-</b>                     | <b>-</b>                    | <b>-</b>                   |
| <b>- Caretaking and Cleaning Support Service</b>      |  |                              |                             |                            |
| 346   | Employees  | 351                          | 339                         | <b>339</b>                 |
| 2   | Premises   | 3                            | 3                           | <b>3</b>                   |
| 24  | Transport  | 24                           | 23                          | <b>23</b>                  |
| 38  | Supplies and services  | 42                           | 47                          | <b>47</b>                  |
| <u>22</u>   | Central support  | <u>15</u>                    | <u>16</u>                   | <u><b>16</b></u>           |
| <u>432</u>  |  | <u>435</u>                   | <u>428</u>                  | <u><b>428</b></u>          |
| <u>452</u>  | Less : recharge to schools etc                               | <u>337</u>                   | <u>386</u>                  | <u><b>380</b></u>          |
| <b>-20</b>  |  | <b>98</b>                    | <b>42</b>                   | <b>48</b>                  |
| 25  | Less : income (reimbursements, fees and charges, sales, etc) | 98                           | 100                         | <b>100</b>                 |
| <b>-45</b>  | (Surplus) / deficit  | <b>-</b>                     | <b>-58</b>                  | <b>-52</b>                 |
| <u>45</u>   | Contribution to reserve                                      | <u>-</u>                     | <u>58</u>                   | <u><b>52</b></u>           |
| <b>-</b>  | <b>Net Expenditure</b>                                       | <b>-</b>                     | <b>-</b>                    | <b>-</b>                   |
| <b>- HC3S</b>   |  |                              |                             |                            |
| 18,306  | Income   | 18,420                       | 18,829                      | <b>19,351</b>              |
| 10,288  | Employees  | 10,767                       | 10,376                      | <b>10,543</b>              |
| 5,961   | Provisions   | 6,073                        | 6,292                       | <b>6,443</b>               |
| 1,092   | Cleaning materials, etc                                      | 725                          | 1,010                       | <b>815</b>                 |
| 7   | Care homes   | -                            | -                           | <b>-</b>                   |
| <u>1,752</u>  | Overheads  | <u>1,742</u>                 | <u>1,902</u>                | <u><b>1,605</b></u>        |
| <u>19,100</u>   |  | <u>19,307</u>                | <u>19,580</u>               | <u><b>19,406</b></u>       |
| 794   | Operating surplus  | 887                          | 751                         | <b>55</b>                  |
| <b>-49</b>  | Interest payable (net)                                       | <b>-30</b>                   | <b>-30</b>                  | <b>-30</b>                 |
| -1,262  | Government Grant   | -1,304                       | -1,244                      | <b>-</b>                   |
| 745   | Net (surplus) / deficit                                      | 857                          | 721                         | <b>25</b>                  |
| <u>517</u>  | Contribution to / (from) Former DSO reserve                  | <u>447</u>                   | <u>523</u>                  | <u><b>-25</b></u>          |
| <b>-</b>  | <b>Net Expenditure</b>                                       | <b>-</b>                     | <b>-</b>                    | <b>-</b>                   |

**Policy and Resources****Commentary and Statistics**

---

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

---

**Centrally Managed Support Services (continued)****- PBR Cleaning Service**

Formerly Hampshire Cleaning Services, PBR Cleaning Service now concentrates its activities on providing a cleaning service to County Council buildings in the Winchester HQ complex.

|    |                 |    |    |           |
|----|-----------------|----|----|-----------|
| 31 | Number of Staff | 31 | 32 | <b>32</b> |
|----|-----------------|----|----|-----------|

**- Hampshire Transport Management (HTM)**

Hampshire Transport Management supplies and operates the County Council's vehicle fleet, provides vehicle maintenance facilities, runs the county-wide Courier Services and supplies fuel to County Council and other customers.

|    |                 |    |    |           |
|----|-----------------|----|----|-----------|
| 55 | Number of Staff | 55 | 52 | <b>53</b> |
|----|-----------------|----|----|-----------|

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000                            |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|---|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services (continued)</b> |   |                              |                             |                            |
| <b>- PBR Cleaning Service</b>                         |   |                              |                             |                            |
| 630   | Income                                      | 602                          | 637                         | <b>633</b>                 |
| 429   | Employees                                   | 425                          | 453                         | <b>453</b>                 |
| 36  | Supplies and services                       | 16                           | 17                          | <b>17</b>                  |
| 160   | Overheads                                   | 165                          | 163                         | <b>163</b>                 |
| 625   |   | 606                          | 633                         | <b>633</b>                 |
| -5  | Operating (surplus) / deficit               | 4                            | -4                          | -                          |
| -   | Interest payable                            | -                            | -                           | -                          |
| -5  | Net operating (surplus) / deficit           | 4                            | -4                          | -                          |
| 5   | Contribution to / (from) former DSO reserve | -                            | 4                           | -                          |
| -   | <b>Net Expenditure</b>                      | 4                            | -                           | -                          |
| <b>- Hampshire Transport Management (HTM)</b>         |   |                              |                             |                            |
| 7,170   | Income                                      | 7,188                        | 7,142                       | <b>6,830</b>               |
| 6,086   | Direct expenses                             | 6,010                        | 5,994                       | <b>5,803</b>               |
| 1,194   | Overheads                                   | 1,117                        | 1,036                       | <b>974</b>                 |
| 7,280   |   | 7,127                        | 7,030                       | <b>6,777</b>               |
| 110   | Operating (surplus)                         | -61                          | -112                        | <b>-53</b>                 |
| -   | Capital financing charges                   | -                            | -                           | -                          |
| 110   | Net operating (surplus) / deficit           | -61                          | -112                        | <b>-53</b>                 |
| -110  | Contribution to / (from) former DSO reserve | 61                           | 112                         | <b>53</b>                  |
| -   | <b>Net Expenditure</b>                      | -                            | -                           | -                          |

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Centrally Managed Support Services (continued)****Information Technology Services**

The County Council's information technology costs are met by departments by charges based on the services supplied and by a charge for corporate systems. There is also some external income from Government grants and partner organisations which purchase services.

IT Services is responsible for the delivery of the Corporate Strategy 'Transforming through Technology' which includes delivery of e-Government aims and the associated technology infrastructure. The departmental focus is on realising the benefits from IT investments made in SAP, HPSN, the Hantsnet technologies and other core systems. This includes extension of services to partner organisations in the region - supporting e-Government and Corporate aims.

|     |                 |     |     |            |
|-----|-----------------|-----|-----|------------|
| 305 | Number of staff | 323 | 323 | <b>322</b> |
|-----|-----------------|-----|-----|------------|

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000                            |   | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|---|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services (continued)</b> |   |                              |                             |                            |
| <b>Information Technology Services</b>                |   |                              |                             |                            |
| <b>Business Unit</b>                                  |   |                              |                             |                            |
| 15,246  | Employees   | 19,250                       | 19,187                      | <b>17,873</b>              |
| 1,219   | Premises  | 1,060                        | 1,046                       | <b>1,100</b>               |
| 78  | Transport   | 200                          | 232                         | <b>220</b>                 |
| 17,642  | Supplies and services including computer rental         | 18,650                       | 18,527                      | <b>15,599</b>              |
| 272   | Central support services                                | 211                          | 301                         | <b>320</b>                 |
| 2,523   | Capital charges   | 2,559                        | 2,574                       | <b>3,710</b>               |
| -   | Charges from Corporate Client                           | -                            | -                           | -                          |
| <u>36,980</u>   |   | <u>41,930</u>                | <u>41,867</u>               | <u><b>38,822</b></u>       |
|   | Less : income from schools                              | 5,250                        | 5,533                       | <b>5,600</b>               |
| <u>2,109</u>  | Less : external income                                  | <u>2,400</u>                 | <u>2,650</u>                | <u><b>2,720</b></u>        |
| <u>34,871</u>   |   | <u>34,280</u>                | <u>33,684</u>               | <u>30,502</u>              |
|   | Less allocated to other services :                      |                              |                             |                            |
| 21,665  | Charges to users to be met from their cash limits       | 19,254                       | 18,618                      | <b>18,014</b>              |
| 242   | Charges to the corporate and democratic core            | 242                          | 242                         | <b>246</b>                 |
| 219   | Client costs  | 219                          | 224                         | <b>230</b>                 |
| <u>458</u>  | Charges to IT corporate development                     | <u>469</u>                   | <u>449</u>                  | <u><b>460</b></u>          |
| 22,584  |   | 20,184                       | 19,533                      | <b>18,950</b>              |
| <u>12,940</u>   | Less charge for Corporate Systems                       | <u>13,694</u>                | <u>14,058</u>               | <u><b>11,552</b></u>       |
| <u>35,524</u>   |   | <u>33,878</u>                | <u>33,591</u>               | <u><b>30,502</b></u>       |
| -653  | Net (surplus) / deficit of the Business Unit            | 402                          | 93                          | -                          |
| -   | Contribution to fund capital expenditure                | -                            | 690                         | -                          |
| <u>653</u>  | Contribution to / (from) information technology reserve | <u>-402</u>                  | <u>-783</u>                 | <u>-</u>                   |
| <u>-</u>  | <b>Net Expenditure</b>                                  | <u>-</u>                     | <u>-</u>                    | <u>-</u>                   |

**Policy and Resources****Commentary and Statistics**

| Actual<br>2009/10 | Original<br>2010/11 | Revised<br>2010/11 | Budget<br>2011/12 |
|-------------------|---------------------|--------------------|-------------------|
|-------------------|---------------------|--------------------|-------------------|

**Centrally Managed Support Services (continued)****Other Central Services**

The external audit fee is charged by the Audit Commission for the external audit of the County Council's accounts. Provision is also made for the employment of consultants. Other services include the countywide trade union officials, insurances and the County Council's contribution to the central South East Employers organisation. The castle restaurant expenses include charges for vending machine facilities for members and staff at The Castle, Winchester.

|   |   |    |    |    |
|---|---|----|----|----|
| 4 | Number of staff - County wide trade union officials | 4  | 4  | 4  |
| - | Corporate IT staff                                  | 87 | 88 | 66 |

**Policy and Resources****Revenue Budget**

| Actual<br>2009/10<br>£'000                            | Original<br>2010/11<br>£'000 | Revised<br>2010/11<br>£'000 | Budget<br>2011/12<br>£'000 |
|---|------------------------------|-----------------------------|----------------------------|
| <b>Centrally Managed Support Services (continued)</b> |                              |                             |                            |
| <b>Other Central Services</b>                         |                              |                             |                            |
| 7   | -                            | -                           | -                          |
| 119   | 124                          | 124                         | 124                        |
| 25  | 27                           | 26                          | 27                         |
| 1,932   | 2,043                        | 2,038                       | 1,992                      |
| 61  | 71                           | 71                          | 73                         |
| 85  | 72                           | 72                          | 74                         |
| 288   | 314                          | 314                         | 304                        |
| 219   | 224                          | 224                         | 230                        |
| 13,398  | 14,163                       | 14,507                      | 12,012                     |
| 96  | 307                          | 382                         | 455                        |
| 33  | 33                           | 33                          | 34                         |
| 205   | 221                          | 221                         | 216                        |
| 118   | -                            | 67                          | -                          |
| 1,141   | -                            | 71                          | -                          |
| 338   | 110                          | 354                         | 104                        |
| 207   | -                            | -                           | -                          |
| 44  | -                            | -                           | -                          |
| 379   | 388                          | 388                         | 388                        |
| 88  | 465                          | 279                         | 320                        |
| 7   | 18                           | 19                          | 19                         |
| 18,790  | 18,580                       | 19,190                      | 16,372                     |
| 234   | -                            | -                           | -                          |
| 10  | 10                           | 10                          | 10                         |
| <b>18,546</b>   | <b>18,570</b>                | <b>19,180</b>               | <b>16,363</b>              |
| <b>Net Current Expenditure</b>                        |                              |                             |                            |
| 9   | -                            | 18                          | 18                         |
| Policy and Resources recharges :                      |                              |                             |                            |
| -   | -                            | -                           | -                          |
| -   | -                            | -                           | -                          |
| -40   | -42                          | 20                          | 28                         |
| 18,515  | 18,528                       | 19,218                      | 16,409                     |
| <b>Costs allocated to services</b>                    |                              |                             |                            |
| Less :  |                              |                             |                            |
| -   | -                            | -                           | -                          |
| -   | -                            | -                           | -                          |
| -   | -                            | -                           | -                          |
| -   | -                            | -                           | -                          |
| -   | -                            | -                           | -                          |
| -   | -                            | -                           | -                          |
| <b>18,515</b>   | <b>18,528</b>                | <b>19,218</b>               | <b>16,409</b>              |
| <b>Net Expenditure</b>                                |                              |                             |                            |