

**Appendix A - Hampshire County Council Corporate Governance Framework**

*'The International Framework: Good Governance in the Public Sector' defines 'governance' as comprising the arrangements put in place to ensure that the intended outcomes for stakeholders are defined and achieved. The framework also states that to deliver good governance in the public sector both governing bodies and individuals working for them must try to achieve their entity's objectives while acting in the public interest at all times.*

Core Principles	(A) Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law	(B) Ensuring openness and comprehensive stakeholder engagement	(C) Defining outcomes in terms of sustainable economic, social, and environmental benefits	(D) Determining the interventions necessary to optimise the achievement of the intended outcomes	(E) Developing the County Council's capacity, including the capability of its leadership and the individuals within it	(F) Managing risks and performance through robust internal control and strong public financial management	(G) Implementing good practices in transparency, reporting, and audit to deliver effective accountability
Evidence of Good Governance	<a href="#">The Constitution of Hampshire County Council</a>	<a href="#">Shaping Hampshire: Annual Report</a>	<a href="#">Corporate Strategy</a>	<a href="#">The Constitution of Hampshire County Council</a>	<a href="#">Contract Standing Orders</a>	<a href="#">Medium Term Financial Strategy</a>	Annual Governance Statement
	Departmental Schemes of Delegation	<a href="#">Executive Decision Making Protocol</a>	<a href="#">Shaping Hampshire: Annual Report</a>	Departmental Service Plans	<a href="#">Financial Rules and Regulations</a>	Statement of Accounts	<a href="#">Members' Allowances Scheme</a>
	Annual Governance Statement	<a href="#">Planning a Decision Guide</a>	<a href="#">Risk Management Strategy</a>	<a href="#">Executive Decision Making Protocol</a>	Annual Governance Statement	<a href="#">Information Security Policy</a>	Chief Internal Auditors Annual Report
	<a href="#">Contract Standing Orders</a>	<a href="#">Report Writing Guide</a>	<a href="#">Meetings Information System</a>	<a href="#">Planning a Decision Guide</a>	Annual Governance Statement Action Plan	Annual Governance Statement	External Audit of Accounts
	<a href="#">Financial Rules and Regulations</a>	Decision Report Templates	<a href="#">Budgets, Spending and Performance</a>	<a href="#">Report Writing Guide</a>	<a href="#">Safer Recruitment Policy</a>	Corporate Risk Register	<a href="#">Meetings Information System</a>
	<a href="#">Members' Allowances Scheme</a>	<a href="#">Meetings Information System</a>	Select (Overview and Scrutiny) Committee	Decision Report Templates	<a href="#">Corporate Health and Safety Policy</a>	<a href="#">Treasury Management and Investment Strategy</a>	<a href="#">Executive Decision Making Protocol</a>
	<a href="#">Member Code of Conduct</a>	<a href="#">FOI Publication Scheme</a>	Cabinet	<a href="#">Medium Term Financial Strategy</a>	<a href="#">IT Strategy</a>	Chief Internal Auditors Annual Report	<a href="#">Planning a Decision Guide</a>
	<a href="#">Officers Code of Conduct</a>	<a href="#">Communications Strategy</a>		<a href="#">Communications Strategy</a>	<a href="#">HCC Employment Collective Agreement 2007</a>	<a href="#">External Audit of Accounts - Annual Audit and Inspection Letter</a>	<a href="#">Report Writing Guide</a>
	<a href="#">Whistleblowing Policy</a>	<a href="#">Partnership Management</a>		<a href="#">Partnership Management</a>	<a href="#">Equality Objectives</a>	<a href="#">Internal Auditing Service</a>	Decision Report Templates
	<a href="#">Bribery Act Policy</a>	<a href="#">Joint Strategic Needs Assessment</a>		<a href="#">Member Code of Conduct</a>	<a href="#">Performance Management Framework</a>	<a href="#">Business Continuity Management</a>	<a href="#">Shaping Hampshire: Annual Report</a>
	<a href="#">Corporate Procurement Strategy</a>	<a href="#">Notice of Key Decisions</a>		<a href="#">Officers Code of Conduct</a>		<a href="#">Change Management Framework</a>	<a href="#">Hantsweb</a>
	<a href="#">Procurement Best Practice Guide</a>	<a href="#">Shaping Hampshire</a>		Member Briefing Programme	Health and Wellbeing Board	<a href="#">Meetings Information System</a>	Audit Committee
	<a href="#">Partnership Management</a>	Audit Committee		Budget Consultation	Corporate Management Team	<a href="#">Risk Management Guide</a>	Transformation and Governance Directorate
	<a href="#">Corporate Anti-fraud and Corruption Strategy</a>	<a href="#">Consultation Policy</a>		Stakeholder Engagement	Corporate Health and Safety Audit Process	<a href="#">Financial Rules and Regulations</a>	Select (Overview and Scrutiny) Committee
	<a href="#">Equality Objectives</a>	<a href="#">Budgets, Spending and Performance</a>		<a href="#">Annual Audit and Inspection Letter</a>	Health and Safety Champions	<a href="#">Information Governance Policy</a>	Independent Remuneration Panel
	<a href="#">Protocol for Member Officer Relations</a>	<a href="#">Have Your Say</a>		<a href="#">Annual Revenue Budget, Precept and Capital Programme Report</a>	Member Induction Programme	<a href="#">Corporate Anti-fraud and Corruption Strategy</a>	<a href="#">Budgets, Spending and Performance</a>
	<a href="#">Safer Recruitment Policy</a>	<a href="#">Open Data and Transparency Code</a>			Officer Induction Programme	<a href="#">Data Protection Policy</a>	<a href="#">Open Data and Transparency Code</a>
	<a href="#">Member Learning and Development Policy</a>				<a href="#">Member Development Group</a>	<a href="#">Data Sharing Protocol</a>	<a href="#">FOI Publication Scheme</a>
	<a href="#">Corporate Strategy</a>				Valuing Performance Framework	<a href="#">Safe Information Handling Policy and Guidance</a>	
	Annual Equality Statement					<a href="#">Bribery Act Policy</a>	

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Core Principles Cont.	<b>(A) Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law</b>	<b>(B) Ensuring openness and comprehensive stakeholder engagement</b>	<b>(C) Defining outcomes in terms of sustainable economic, social, and environmental benefits</b>	<b>(D) Determining the interventions necessary to optimise the achievement of the intended outcomes</b>	<b>(E) Developing the County Council's capacity, including the capability of its leadership and the individuals within it</b>	<b>(F) Managing risks and performance through robust internal control and strong public financial management</b>	<b>(G) Implementing good practices in transparency, reporting, and audit to deliver effective accountability</b>
Evidence of Good Governance Cont.	Conduct Advisory Panel Scrutiny Framework Director of Corporate Resources (S151 Officer) Head of Governance (Monitoring Officer) Transformation and Governance Directorate					Scrutiny Framework Internal Audit External Audit  Risk Management Board  Corporate Resources Directorate	
	Legislation Implementation and Review Group					Senior Information Risk Officer	
	Corporate Procurement Network Customer Feedback/Complaints Process Members' Register of Interests					Departmental Senior Information Risk Officers Audit Committee	
	Members' Register of Gifts and Hospitality					Transformation Reports	
	Member Induction Programme					Budget Monitoring Reports to Cabinet <a href="#">Annual Revenue Budget, Precept and Capital Programme Report (including Section 151 'Statement on the Robustness of the Budget and the Adequacy of Reserves'</a>	
	Officer Induction Programme					Financial Resilience Framework (Adult and Childrens Social Care)	
	Audit Committee					Reserves Strategy	