

The Energy Strategy Action Monitoring Plan 1: July – December 2014



Distribution

Name	Title	Date of Issue	Version
Environmental Strategy	Second Report – July to December 2014 (Year 1) Monitoring	February 2015	1.0

The Energy Strategy Action Monitoring Plan 1: July to December 2014

This monitoring plan illustrates the progress of the actions outlined in the Energy Strategy Action Plan 1, between July and December 2014

Key: The following key provides detailed information on how to use this document and clarifies the terminology

	1. Actions	2. Priority	3. Responsibility (Lead department first)	4. Action Phase	5. Timescale	6. Current progress and RAG Status	7. Interim Target(s)/ Final Target(s)
Description	There are 25 main actions of the Energy Strategy Action Plan. These are further divided in to 43 different sub-actions.	Priorities are determined as two or more facets meeting each action and they comprise of three main indicators to reflect the overall ability to: <ul style="list-style-type: none"> • meet Hampshire County Council's aspirations; • ensure low financial risk or sound invest-to-save proposal and; • enable straightforward implementation. 	The project is directly assigned to a department to deliver the scheme.	The action phases identify the current work stage of the project.	The timescales are specifically identified by the project managers.	Current progress is outlined including the projects Red, Amber and Green (RAG) status which are defined below:	Some projects will have defined final targets, others that are in feasibility or development will not. To allow for clear monitoring and reporting this plan identifies both interim and final targets. Carbon and energy targets have been included where relevant.
Key		<p>High: High Hampshire County Council aspirations, low financial risk or sound invest-to-save proposal, high ease of implementation</p> <p>Medium: Medium Hampshire County Council aspirations, medium financial risk or workable invest-to-save proposal, medium ease of implementation</p> <p>Low: Low Hampshire County Council aspirations, high financial risk or unfavourable invest-to-save proposal, low ease of implementation</p>	<p>AS: Adult Services</p> <p>CCBS: Culture, Communities and Business Services</p> <p>CEx: Chief Executive's</p> <p>CorpS: Corporate Services</p> <p>CS: Children's Services</p> <p>ETE: Economy, Transport and Environment</p> <p>PH: Public Health</p>	<p>New: A new project identified in existing work streams but not yet started.</p> <p>Feasibility: A project or programme that has started and is currently being researched.</p> <p>Project Development: A project or programme that is being designed or developed.</p> <p>Implementation: A project or programme that is being delivered.</p> <p>Review: Undertake analysis of the projects delivery and monitor performance.</p> <p>Closed: Decision made to cease work.</p>	Ongoing projects have been given an end date of 2018 to coincide with the end of this Action Plan. These may then get carried over to the next Action Plan which would run from 2018 - 2022.	<p>Red: The action has some major time delays, financial or staffing concerns. Decisive action is required by the project manager to resolve the issue(s).</p> <p>Amber: The action has some minor time delays, financial or staffing concerns. There is a requirement for the project manager to take action in order to rectify these.</p> <p>Green: The action is on target with no time delays, financial or staffing resourcing concerns.</p>	<p>Interim Target: A target which is established to enable the progression of the action in managed stages.</p> <p>Final Target: A target which will enable the successful completion of the project.</p>

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<u>1 Energy in County Council Business Planning</u>							
1.1	Investigate and develop opportunities for energy traded services across public and private sector clients.	High					
	<p><i>Investigate the opportunities and delivery arrangements to enable the Council to offer traded service arrangements for projects (including energy) it undertakes. This work will include assessing options for working with the public and private sector (including LEPS).</i></p> <p><i>As part of the Waste, Planning and Environment business case work liaise with other sections to ensure a comprehensive cross-departmental offer is provided.</i></p>		ETE	Feasibility	April 2013 – April 2015	Targeted business cases are underway across the Council to explore traded service opportunities.	Interim Target: 1. Outline conclusions by April 2015.
	<i>Develop a mechanism and procedure to enable a 'standard offer' to clients to be produced for traded services which can be applied to further Environmental Strategy work.</i>		ETE	Project Development	April 2013 – March 2015	A suite of template documents has been produced to create a standard offer for traded services. Consultancy experience is being gained through external projects. Capacity to deliver projects is assessed on a case-by-case basis.	Final Target: 1. Continue to update templates and procedures to ensure current information is provided (e.g. staff costs).
	<i>Develop opportunities and delivery arrangements to enable CCBS to offer traded service arrangements to other organisations:</i>						
	<ul style="list-style-type: none"> Hampshire Fire and Rescue Service (HF&RS) 		CCBS	Project Development	2011 – 2015	Project 1: Solar infrastructure project delivery underway and on target for completion by February 2015.	Project 1 Final Target: 1. Install solar PV on HF&RS estate by February 2015.
						Project 2: Creating Carbon Management Plan monitoring and verification report. Final draft to be issued by the end of January 2015.	Project 2 Final Target: 1. Complete final monitoring and verification report.
	<ul style="list-style-type: none"> Hampshire Constabulary (HC) 		CCBS	New	TBC	Awaiting instructions for possible work from Hampshire Constabulary.	Interim Target: 1. Ongoing liaison with HC regarding future work.
	<ul style="list-style-type: none"> Non-Hampshire based clients E.g. Surrey County Council (SCC) 		CCBS	Project Development		In line with project timescales a biomass boiler will be installed in SCC school in summer 2015.	Final Target: 1. Complete installation of biomass boiler.
<u>2 Energy Infrastructure Projects in County Council Assets (Including Schools)</u>							
2.1	Implement a programme to improve energy performance within Hampshire County Council buildings.	High					

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	<i>Develop and implement an Energy Performance Programme (EPP) in a number of Council buildings in order to reduce energy usage through the installation of energy efficiency measures and technologies on a building wide basis over a three phased approach:</i>						
	<ul style="list-style-type: none"> Phase 1: Implement energy reduction measures within a number of Council buildings. 		CCBS	Implementation	2014 – 2015	There are currently various works on site. The energy reduction measures will mainly be implemented by March 2015. Some works will be delivered later in 2015 due to listed building consent and the effect of other programmes.	Final Target: 1. Successfully install energy reduction measures and monitor performance. 2. Expected saving of 14,500t of carbon and £3m over 25 years.
	<ul style="list-style-type: none"> Phase 2: Implement energy reduction measures across the wider portfolio. 		CCBS	Project Development	October 2015 – 2016	Business case to be developed based upon the performance of Phase 1.	Interim Target: 1. Seek approval of outline business case. Final Target: 1. Expected saving of 10,606t of carbon over 10 years.
	<ul style="list-style-type: none"> Phase 3: Outline options to trade an Energy Performance Programme (EPP) mechanism to schools and external customers. 		CCBS	Project Development	May 2014 – TBC	A proposal for LED lighting in schools will be submitted to BLAPP in March 2015. Timescales are yet to be confirmed for this project.	Interim Target: 1. Seek approval of LED lighting report in March 2015.
2.2	Evaluate the suitability for solar photovoltaic infrastructure on County Council buildings, schools extensions, land and implement where feasible.	High					
	<i>Phase 1: Re-visit the business case for installing solar PV technology on County Council corporate buildings to reduce reliance on fossil fuels.</i>		CCBS	Implementation	2014 – March 2015	Implementing pilot solar PV project including QEII North (23kWp array), Dame Mary Fagan House (50kWp array) and Hawthorne Court (50kWp array). Practical completion is due in March 2015.	Final Target: 1. Install solar PV on County Council corporate buildings and monitor performance. 2. Expected saving of 1,340t of carbon over 25 years.
	<i>Phase 2: Re-visit the business case for installing solar PV technology on County Council corporate buildings to reduce reliance on fossil fuels.</i>		CCBS	Project Development	2015 - 2016	Currently forming a contract with works going out to tender in early financial year 2015/16. Funding approval to be sought in March 2015.	Interim Target: 1. Seek approval of business case March 2015.
	<i>Phase 3: Assess the potential of installing solar PV technology on County Council farm buildings.</i>		CCBS	Project Development	2015 - 2016	This work is being incorporated in to a funding approval paper to go to BLAPP in October 2015.	Interim Target: 1. Seek approval of business case October 2015.
	<i>Assess on a case-by-case basis opportunities to include solar PV infrastructure on school extensions.</i>		CCBS	Implementation	2012 – 2018	This work is ongoing as individual projects progress to planning. Children's Services funding of £300K has been committed and arrays are currently being installed for some projects. This action contributes to the Carbon Management Plan targets.	Final Targets: 1. Obtain approval for the siting of solar PV on school extensions. 2. Implement the installation of schemes in a timely manner.
2.3	Support and/or develop and deliver district energy network generation schemes in Hampshire.	High					

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	<i>Continue to progress the Winchester District Energy scheme. Pursue further opportunities to develop or play a role in developing large energy schemes.</i>		ETE	Feasibility	2014 –2018	The technical and financial feasibility stage for the Winchester District Energy scheme is due to be completed by the end of March 2015. The outputs from this study will inform an Investment Grade Business Case to be submitted for approval.	Interim Target: 1. Produce final outcomes to inform the Investment Grade Business Case by 31 March 2015.
2.4	Continue to assess on a case by case basis, opportunities for the Renewable Heat Incentive (i.e. biomass) in Hampshire County Council buildings including schools.	Low					
	<i>Assess opportunities to introduce renewable heating technology into Council owned buildings.</i>		CCBS	Implementation	2012 – 2018	HCC corporate and school buildings are being assessed on a case-by-case basis to establish their suitability for installation of renewable heating technology. The assessments are subject to financial and operational criteria.	Final Targets: 1. Continue assessment of HCC buildings on a case-by-case basis to establish viability. 2. Install renewable heat technology wherever possible following detailed analysis of collected data.
2.5	Carry out County Council Land Suitability Assessment to establish its potential role in energy generation.	Low					
	<i>Monitor strategic County Council land holdings to examine the potential role they could play in energy generation.</i>		CCBS / ETE	Feasibility	2012 – 2018	A strategic assessment of three County Council owned sites has been undertaken and suggested that further work would be necessary to fully establish the role they could play in energy generation. Opportunities are currently being assessed on a case-by-case basis.	Final Targets: 1. Continue to assess potential opportunities on a case-by-case basis. 2. Implement energy generation measures where viable.
<u>3 Energy in Building Management in County Council Assets</u>							
3.1	Continuously improve the existing comprehensive Energy Monitoring System (e.g. Smart Metering and Building Management Systems) for County Council buildings and assets.	High					
	<i>Continue the process of identifying the current energy usage and review the existing Energy Monitoring System. These projects will include establishing the baseline, target setting and ongoing monitoring of any energy reduction initiatives put in place such as the 'Workstyles' programme and IT improvements.</i>		CCBS	Review	2011 – 2018	Work is continuing to review the energy consumption and associated projects. New projects are identified and implemented where required. The installation of energy meters across County Council buildings will soon be complete. This action contributes to the Carbon Management Plan targets.	Final Targets: 1. Carry out monitoring and recording of energy data in HCC corporate buildings. 2. Identify and implement new projects where required.
	<i>Replace a total of 150,000 streetlights, illuminated signs and bollards across Hampshire to reduce light pollution, energy consumption and carbon output (approximately 30% reduction when all works are complete as compared to the 2010 baseline).</i>		ETE	Implementation	April 2010 – April 2015	Work is set to be complete by April 2015 for retrofitting all lights, signs and bollards. Currently 93% of Hampshire lights, signs and bollards have been retrofitted (January 2015). Expected reduction of electricity use of 30mKWh by March 2015, this will continue to drop over the following two quarters. This action contributes to the Carbon Management Plan targets.	Final Targets: 1. Practical completion in April 2015. 2. Expected reduction of 11,000mt of carbon when completed.

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<u>4 Energy in Waste Management</u>							
4.1	Explore synergies between the energy and waste work streams to develop opportunities and project delivery.	High					
	<i>Evaluate the energy and waste work programmes and projects to establish the synergies between the groups. Develop mechanisms to deliver projects that benefit the Council and community.</i>		ETE	Feasibility	March 2013 – March 2018	The Energy and Waste Working Group meet regularly to identify opportunities for synergistic working when they arise. There are currently three energy recovery facilities operating in Hampshire.	Final Target: 1. Identify and deliver waste and energy synergistic projects as they arise.
<u>5 Energy in Schools</u>							
5.1	Continue to facilitate the Schools Carbon Management Group / Headteacher Resources Groups and improve energy efficiency in schools.	High					
	<i>Co-ordinate the schools information sharing forums (Headteacher Resources Groups) with representatives (i.e. Head Teachers, Governors and facilities staff) from primary and secondary schools to disseminate best practice, provide feedback on energy saving initiatives and develop new behaviour change programmes.</i>		CCBS / CS	Implementation	2010 – 2018	This work has now been embedded in to the Primary and Secondary Headteacher Resources Groups. Ongoing meetings are scheduled as planned. Behaviour change programmes are active throughout Hampshire educational establishments.	Final Target: 1. Co-ordinate, implement and monitor energy efficiency concepts and best practice in schools wherever feasible.
	<i>Continue to support programmes to promote energy efficiency initiatives in schools which link to curriculum activities to fully engage staff, pupils and parents.</i>		CCBS	Implementation	2010 – 2018	Ongoing meetings and workload as scheduled. This work will be reviewed in light of the proposal HCC are offering schools for solar PV.	Final Targets: 1. Support the existing energy and sustainable projects in schools. 2. Extend this work and co-ordinate best practice within the schools network.
	<i>Deliver a number of projects to improve energy efficiency of schools including the on-going building maintenance programme.</i>		CCBS	Implementation	2007 – 2018	Improvement projects are undertaken annually utilising existing schools capital and revenue budgets. This action contributes to the Carbon Management Plan targets	Final Target: 1. Implement the planned energy improvement projects and monitor performance of installed measures.
	<i>Continue to deliver the introduction of new energy saving equipment such as IT and establish the appetite for setting energy reduction targets.</i>		CorpS	Feasibility	2009 – 2014	Feasibility study has been completed. The IT systems offered could not reduce energy use without loss of functionality. The pilot school showed neutral impact on energy and costs. This action will now to be closed.	Final Target: 1. Close action – pilot feasibility showed neutral cost and energy savings.
5.2	Work closer with LEA Schools and explore opportunities to offer schools an energy performance package in order to implement renewable infrastructure.	High					
	<i>Develop working models to enable the delivery of joint efficiency programmes and establish the viability to offer schools an energy package.</i>		CCBS	Project Development	2013 – 2018	Developing an Outline Business Case for approval. Political steer is required for the next stages of work. CCBS are waiting for Children's Services decision on the strategic importance of this project.	Interim Target: 1. Develop and seek approval of Outline Business Case.

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<u>6 Energy Policy and Process</u>							
6.1	Facilitate the delivery of the Energy Strategy through the development planning process.	High					
	<i>Provide responses to local authority planning consultations (which includes Local Plans), to promote energy best practice and renewable energy generation infrastructure and policies.</i>		ETE	Implementation	2011 – 2018	Responses to Local Authority consultations continue to take place on a case-by-case basis to encourage energy best practice and carbon reduction.	Final Targets: 1. Monitor and contribute to Local Authority consultations. 2. Provide general planning advice in an energy and carbon reduction capacity where required.
6.2	Integrate the Energy Strategy and Action Plan with the County Council's Carbon Management Plan and other carbon management activities such as the Strategic Asset Management Plan, Workstyles and Green IT Tasks.	Medium					
	<i>Harmonise the respective Carbon Management Plan and the Energy Strategy documents where possible.</i>		CCBS / ETE	Implementation	March 2014 – March 2025	Work is ongoing and the documents currently run alongside each other. A streamlined reporting approach is to be developed.	Final Target: 1. Ongoing liaison between Carbon Management and Energy Strategy to ensure cohesive, integrated approach.
	<i>Undertake the comprehensive staff behaviour change programme 'Do Your Energy Bit' in order to encourage the reduction of energy consumption in HCC buildings.</i>		CCBS	Implementation	March 2014 – 2018	Current focus is on implementing a network of energy champions and establishing behaviour change projects. Future work will look to ascertain the effectiveness of the scheme. This action contributes to the Carbon Management Plan targets.	Final Targets: 1. Appoint Energy Champions through staff engagement. 2. Monitor the 'Do Your Energy Bit' campaign and report outcomes.
6.3	Procure Hampshire County Council energy supply contracts in a way that demonstrates value for money, security of supply, and reduced carbon emissions in the longer term.	Medium					
	<i>Formulate and implement robust plans to ensure the continuity of energy supplies for the Council and its services.</i>		CCBS	Project Development	2012 – 2015	Engaging with stakeholders to prepare for the creation of the Energy Category Plan to go to BLAPP in autumn 2015. This will help to inform the route to purchase new/maintain existing energy supplier. Current energy contract with LASER expires September 2016.	Interim Target: 1. Completion and approval of the Energy Category Plan.
6.4	Procure products and services for Hampshire County Council in a way that demonstrate value for money, whilst reducing energy usage and carbon emissions.	Medium					
	<i>Assess the whole life costs of products and services and ensure these demonstrate value for money.</i>		CEX / CCBS	Implementation	2011 – 2018	A good understanding of life cycle costs is evident and embedded in many Corporate documents. A Best Practice Guide and advice is in place and will be continually reviewed. Practices ensure that stakeholders follow a robust process to make decisions, accounting for lifecycle costs.	Final Target: 1. Review life cycle costs and update the Best Practice Guide for Hampshire County Council when necessary, to ensure that it continues to be fit for purpose.
6.5	Integrate energy reduction mechanisms into corporate policies and processes.	Medium					

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	<i>Embed energy efficiency and reduction policy into overarching strategic Council documents.</i>		ETE / CCBS	Review	April 2011 – March 2018	Energy efficiency and reduction policy is embedded in to the Strategic Asset Management Plan 2015-2018. http://documents.hants.gov.uk/ccbs/property/StartAssetManagementPlan2015-18web.pdf This policy has been removed from the ETE Risk Register.	Final Target: 1. Embed energy efficiency and reduction in to all strategic documents, to be updated on an annual basis.
6.6	Continue to support energy reduction measures in emerging legislation for the benefit of Hampshire.	Low					
	<i>Strengthen international, national, regional and local relationships to influence respective policy/legislation for the wider public sector. Maintain the profile of Hampshire County Council in order to gain support and influence for work areas.</i>		ETE	Review	2014 – 2018	Continued representation on local and national working/steering groups, including the LGA's Climate Local Steering Group. Increased profile of the work of HCC by ensuring work is featured in reports.	Final Targets: 1. Continue networking at all levels and disseminate Hampshire's best practice as appropriate. 2. Use networks, partnerships, etc. to gain knowledge and expertise to help shape Hampshire's own schemes.
7 Energy Research, Development and Advice							
7.1	Assess current and future renewable energy technology by monitoring market information and news items, i.e. "Horizon scanning" and incorporate potential opportunities into the energy programming and project development.	Medium					
	<i>Maintain an overview of new and developing technologies and issues that have implications for all work programmes (including Peak Oil); information and knowledge sharing and development of expertise including Member support. Respond to relevant consultations to ensure HCC is influencing relevant policy at all levels.</i>		ETE	Implementation	2014 – 2018	This work is continuing to maintain up to date knowledge of progress in relevant work areas. Consultations are submitted on a case-by-case basis.	Final Targets: 1. Maintain horizon scanning activities where relevant to work programme. 2. Identify and respond to consultations where appropriate in a timely and unified manner.
7.2	Develop and manage a website based hub to direct: schools; local authority partners; community groups; local business and residents to information on energy issues.	Medium					
	<i>Develop one or more 'signposting' websites to enable interested communities, schools and partners to obtain further information on energy efficiency measures, share best practice and locate sources of financial support and grants for energy projects.</i>		ETE	Review	April 2013 – March 2018	Ongoing monitoring and updates ensure that the website is kept up to date with information on energy efficiency and projects. http://www3.hants.gov.uk/energyandsustainability/community-energy.htm	Final Target: 1. Continue to update the website on a regular basis.
8 Energy in Hampshire							
8.1	Deliver the EU INTERREG Ecotec 21 project (which promotes and raises awareness about Combined Heat and Power Plants).	High					

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	<i>Participate in the EU INTERREG Ecotec 21 project to improve energy efficiency in buildings by promoting the cogeneration of electricity and exploitable heat simultaneously using biomass or biofuel in Combined Heat and Power (CHP) systems.</i>		ETE	Implementation	January 2012 – April 2015	The completed suite of legal documents and district energy guide for local authorities are now being finalised, ready for distribution as per the project timeline. HCC have also been involved in many events and conferences as part of the project. Progress by partners is continuing, with glycerol CHP systems being developed.	Final Target: 1. Distribute completed documents to partners.
8.2	Engage with the Solent and Enterprise M3 Local Enterprise Partnerships (LEPs) to respond to investment strategy consultations and provide information which take into account low carbon and sustainability issues.	High					
	<i>Monitor the development and delivery of the LEP's strategies and respond accordingly.</i>		ETE	Implementation	January 2013 – April 2015	Work is ongoing to understand and influence the local decision making mechanism of the European Structural Investment Fund Strategy to ensure climate change and resilience is embedded.	Final Targets: 1. Engage the LEP's and monitor their approach to energy and carbon reduction. 2. Identify opportunities to respond to LEP's consultations and provide information and assistance where required.
8.3	Implement the programme for installation of a number of electric charging points for vehicles.	High					
	<i>Assess and install a number of public charge points for electric vehicles in conjunction with the street lighting PFI.</i>		ETE	Implementation	2013 – February 2015	Five rapid charge points have been installed in specific locations within Hampshire. Works are to be fully complete by the end of February 2015, including installation of five fast chargers and one combined charger at Winchester University.	Final Targets: 1. Complete installation of five rapid and five fast chargers, as well as one combined charger at Winchester University. 2. Monitor the uptake and use of the charge points.
8.4	Continue to deliver the Winter 2013/14 "Switch Hampshire" scheme.	DELIVERY COMPLETED					
8.5	Support vulnerable people through the delivery of "Hitting the Cold Spots" project.	Medium					
	<i>Undertake a 'Hitting the Cold Spots' information, advice and practical support programme to assist vulnerable residents.</i>		AS / PH / ETE	Implementation	April 2014 – March 2015	The programme of work has been progressing well. Plans are being developed for the 2015 programme and funding opportunities are being explored.	Final Target: 1. Continue to respond to residents who require assistance and help with fuel poverty related issues.
8.6	Investigate energy options for Hampshire residents and businesses with high cost fuels.	Low					
	<i>Assess the potential and suitability of technologies for decentralised renewable energy generation measures such as local community solar PV.</i>		ETE	Feasibility / Project Development	May 2014 – 2018	Creating partnerships to begin local scale energy projects with key local experts. External funding options are being investigated.	Interim Targets: 1. Draw upon the results of scoping to progress projects further. 2. Secure funding for future work.

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	<i>Investigate the opportunities and appetite for developing and providing a "HCC model of development" to other organisations and communities to develop community energy schemes.</i>		ETE	Feasibility / Project Development	May 2014 – 2018	Creating partnerships to begin local scale energy projects with key local experts. External funding options are being investigated.	Interim Target: 1. Secure funding for further work. 2. Explore options for HCC's role in community energy projects.
8.7	Embed energy resilience and adaptation in the Joint Strategic Needs Assessment (JSNA) and align the priorities in the Hampshire Health and Wellbeing Strategy.	Low					
	<i>Include CO₂ emissions estimates in the Joint Strategic Needs Assessment (JSNA) to raise awareness around the health consequences of greenhouse gas (GHG) emissions and monitor the effect of emissions reduction strategies.</i> <i>Include estimates of the mortality burden associated with particulate air pollution to consider the importance of the health impacts of air pollution and encourage advocacy for actions to reduce air pollution.</i>		PH	New	April 2014 – March 2018	Information and data has been collected to be incorporated in to the JSNA; however the future of the JSNA is uncertain. Political steer is required for the JSNA to progress.	Interim Target: 1. Raise awareness of greenhouse gas and air pollution effects on human health.
	<i>Identify vulnerable people who are most at risk of morbidity and mortality due to cold homes and fuel poverty to enable effective delivery of evidence-based affordable warmth and fuel poverty strategies.</i>		PH	New	April 2014 – May 2015	The Hampshire Excess Winter Deaths and Fuel Poverty Strategy is now complete and awaiting publication. Fuel poverty information has also been incorporated in to the draft Hampshire Public Health Strategy which is due to be published in April/May 2015.	Interim Target: 1. Publish the Hampshire Excess Winter Deaths and Fuel Poverty Strategy. 2. Publish the Hampshire Public Health Strategy, including cold homes and fuel poverty information.
	<i>Maintain a watching brief with Local Authorities, communities, businesses and other public sector organisations to monitor energy adaptation measures and offer support to all organisations where appropriate.</i>		ETE	Implementation	2012 – 2020	Regular meetings are continuing to conduct information sharing and networking with the Climate Change Officers Group (CCOG) and Public Sector Sustainable Development Group (PSSDG).	Final Targets: 1. Facilitate both the CCOG and PSSDG meetings to develop the work and provide a strong informational sharing network. 2. Scope opportunities to expand this work to other groups.