



**North East Hampshire & Farnham Clinical
Commissioning Group
&
Frimley Park Hospital NHS Foundation Trust:
Proposed acquisition of
Heatherwood & Wexham Park Hospitals
NHS Foundation Trust
Update**



Working in partnership to
deliver excellent health care

NHS

North East Hampshire and Farnham
Clinical Commissioning Group

North East Hampshire & Farnham CCG are the lead commissioners for the Frimley Park NHS Foundation Trust contract on behalf of Surrey Heath and Bracknell and Ascot CCGs

North East Hampshire & Farnham CCG are committed to:

- Ensuring that high quality services are maintained at the Frimley site for patients
- Working with Frimley Park Hospital to develop new services in support of our 5 year strategy
- Support the development of the enlarged Frimley Park Hospital Foundation Trust

Service Redesign

The CCG will work with Frimley Park Hospital to develop a new focus on :

- admission avoidance measures
- Trust input into community pathways
- enabling the reduction/lower use of the acute sector

Why acquire Heatherwood and Wexham Park?

- ▶ Our vision for our future is to protect, sustain and further improve the high quality service and patient care we deliver through a carefully planned step-change in scale
- ▶ We want to provide sustainable health services for the people of Slough and the surrounding areas
- ▶ We need to serve a greater population to continue to meet increasing clinical standards

	FPH	HWP
A&E attendances	110,000	100,000*
Emergency admissions	35,000	36,000
Inpatient & day case planned surgery	60,000	48,000
Employees	3,700	3,600
Turnover	£285m	£232m
Catchment population	400,000	400,000

Stakeholder engagement

▶ Health Scrutiny Committees

- ▶ **May:** Bucks and Surrey
- ▶ **June:** Slough
- ▶ **July:** Bracknell Forest
- ▶ **September:** Hampshire

▶ Commissioner engagement

- ▶ On-going meetings and engagement
- ▶ Focus on quality issues at HWP, service redesign opportunities, capital developments and acquisition related negotiations
- ▶ Agreement for on-going collaboration, monitoring and transformation meetings

Stakeholder engagement

- ▶ **Engagement with public and membership**
 - ▶ **Council of Governors meetings:** September 2013, May 2014, July 2014
 - ▶ **Meetings with Governors:** Regular workshops attended by Governors and Board
 - ▶ **Health Events:** 11 events since September 2013 where acquisition was presented
 - ▶ **Informal feedback** – all events offered opportunities for questions and feedback
 - ▶ **Media** – statements provided at key points in the transaction

- ▶ **Staff engagement**
 - ▶ **Frimley** - monthly CEO staff briefings including latest on acquisition
 - ▶ **Frimley** – CEO briefing emails at key points
 - ▶ **Heatherwood & Wexham Park** – Formal TUPE briefings

Commitment to Improving Heatherwood & Wexham Park

- ▶ **Emergency Department – Wexham Park**
 - We will look to refurbish the current ED at Wexham Park to make it work more effectively; the main improvements will be:



- ▶ **Women's Health Services – Wexham Park**
 - The vision for the future is to provide modern facilities for women giving birth

- ▶ **Heatherwood Hospital Redevelopment**
 - There is an opportunity to redesign and rebuild this facility, leading to better clinical quality in a dedicated elective care centre



Improving the enlarged trust

Opportunities:

- ▶ In strong position to gain super A&E status
- ▶ Access to services at HWPH, e.g. plastics
- ▶ Cancer centre and radiotherapy at Wexham
- ▶ Potential to transform service for elderly care
- ▶ Improved standards at all sites
- ▶ Centre of excellence for research and education
- ▶ Develop more hyper-acute services at Wexham

Risks (if we do not)

- ▶ Lose hyper-acute services to larger trusts that have come together
- ▶ Performance levels more difficult to achieve
- ▶ Become acquired or forced into unsatisfactory merger
- ▶ Year on year efficiency increasingly hard to achieve



Progress so far

▶ Timeline

Achieved:

- ▶ 13 May - Board review and approval of initial submission to Monitor
- ▶ 14 May –CMA clears the transaction
- ▶ 19 May – Submission to Monitor
- ▶ 1 July – Board to Board with Monitor
- ▶ 24 July –Both CoGs of HWPH and FPH agree to support acquisition

▶ Next steps

- ▶ Sign off of the transaction
- ▶ Day 1 of the enlarged organisation