

Waste Strategy & Design Principles

Overarching Principles

Modernise services

Develop and deliver the statutory service in a environmentally and economically sustainable manner which reflects the changing needs of the local community

Materials Management

To increase the capture of secondary raw materials from local population, commercial and industrial organisations.

To utilise materials resources in Hampshire to make the greatest possible contribution to the circular economy

Optimise Value

Reduce the financial burden of waste by maximising the returns from the region's waste resources for its residents.

Design principles for future delivery of waste services

- Deliver a sustainable efficient and effective service:-
 - Optimising opportunities to collaborate with SE7 and partnerships with private sector organisations
 - Incentivising material quality and capture rates
- Drive innovative service solutions
- Continue to engage with local communities and stakeholders in order to reflect the needs of the changing community
- Establish the right commercial incentives for suppliers and Partners to deliver and maintain high service quality

- Capitalise on the intrinsic value of residual materials
- Drive the recovery of increasingly valuable materials in the waste stream to become a supplier of quality materials and fuel for energy to markets
- Drive waste prevention through action and activity up and down the supply chain
- Through local, regional and national initiatives influence the supply chain to close the loop on sustainable materials management
- Collaborate with internal partners to ensure opportunities for innovative service solutions are achieved

- Maximise the use of available, new and alternative capacities through:
 - Diverting materials to appropriate infrastructure,
 - Optimising capacity across SE7 and selling spare capacity to third parties to on a commercial basis.
- Maximise available opportunities and value through developing the existing 3rd party relationships including VES contract
- Develop a waste management strategy aligned to SE7 to maximise resources and infrastructure post VES contract
- Increase transparency of cost and cost drivers
- Evaluate and where appropriate deliver opportunities for sold services

Waste Prevention Strategy & Design Principles

Overarching Principles

Modernise services

Adopt the national Waste Prevention Plan as a framework to transform the delivery of waste prevention in Hampshire. Work with Project Integra partners and the entire Hampshire community to normalise waste prevention practices for residents and businesses.

Materials Management

Prioritise the avoidance, reduction and reuse of waste ahead of recycling, recovery and disposal.

Work in partnership with stakeholders to develop and deliver campaigns and initiatives to reduce waste generation and maximise reuse.

Optimise Value

Reduce the financial burden of waste to Hampshire businesses, councils, residents and voluntary organisations by minimising the overall amount of waste that needs to be collected, transported and processed, while maximising value from materials through reuse and recycling.

Design principles for future delivery of waste services

- Take a 'whole organisation' approach to waste prevention: explore new ways of working and collaborate with internal departments to integrate waste prevention messages across all services.
- Become a local leader in waste prevention through the organisation's roles of purchaser, employer and service provider.
- Demonstrate leadership within the wider public sector by signposting others to embed waste prevention principles within their business practices.
- Work with local authority and commercial partners, as well as third sector organisations, to capitalise on the intrinsic value of residual materials.

- Drive waste prevention through action and activity up and down the supply chain.
- Aim to maximise the value of recovered materials whilst, where possible, seeking to support and encourage local to national reprocessing and thereby promoting the principles of the Circular Economy.
- Make it easy for householders and other audiences to prevent waste and ensure behaviours are sustained by developing initiatives based on sound evidence including Defra's 'Four Es' model, and link with national campaigns where appropriate.
- Instigate a culture of resource efficiency amongst Hampshire residents and businesses through awareness raising, education and skills development.

- Optimise use of existing infrastructure to minimise the amount of waste sent to landfill.
- Engage audiences with the financial benefits of waste prevention.
- Prioritise action and resources on waste streams in terms of their relative disposal costs and composition of total waste stream.
- Sustain the business case for action by developing a monitoring and evaluation programme which captures evidence locally to demonstrate the social, environmental and economic benefits of waste prevention.
- Establish the right incentives for PI partners to deliver and maintain waste prevention within the context of 'whole system costs'.
- Ensure waste contracts work in a way that supports reuse.

HWRC Service Provision Strategy & Design Principles

Overarching Principles

Modernise services

Develop the role of the HWRC network in providing convenient, and high value for money reuse, recycling & composting, recovery and disposal services for the whole Hampshire community.

Materials Management

Continue to increase the percentage of household waste which is prevented, reused and recycled via HWRCs.

Re-align material ownership and financial mechanisms across both the HWRC service contract and the main Waste Disposal contract.

Optimise Value

Progress towards a zero cost to the County Council HWRC service provision, either via a pass through of material values in lieu of management fees or a balancing between management fee expenditure and material derived income.

Design principles for future delivery of waste services

- Discharge legislative and regulatory framework duties.
- Enhance our quality of place by ensuring excellent HWRC facilities and planning proactively for the future.
- Provide commercial & industrial waste recycling services for small to medium sized enterprises at HWRCs to fill market gap and generate an income stream.
- Rationalise the HWRC network to remain within both capital and revenue constraints to respond to continued housing develop across Hampshire.
- Engage with both service users and non-users to ensure network reflects the needs of a changing community and inform future strategy decision making.

- Maximise the capture of and capitalise on the value of separated material streams from all appropriate sources through increased material segregation and market awareness.
- Apply the Waste Hierarchy, where landfill should be the last resort for most waste with a focus on waste prevention where possible.
- Deliver a new HWRC Management Contract for February 2015 that has market driven innovation, robust change mechanisms and an open book approach.
- Collaborate with all stakeholders , specifically with third sector organisations, to ensure that opportunities to innovative and deliver positive outcomes in other areas maximised.

- Better value for money (VFM) service provision in terms of economy, efficiency, and effectiveness.
- Use our best endeavours to bring about the wider application of producer responsibility obligations i.e. material disposal at no cost to the County Council.
- Take a more commercially orientated approach towards income sharing arrangements from the value of secondary materials based on market forces.
- Support the transformational approach the SE7 is proposing that seeks to maximise the value of materials.
- During the time it will take to realise these aims, the service must be maintained through delivery of short term initiatives from the review which compliment the long term aims.