

HAMPSHIRE COUNTY COUNCIL

Executive Decision Record

Decision Maker:	Executive Member for Adult Social Care
Date:	21 September 2012
Title:	Transforming adult social care: improving outcomes for older people through modernisation of care and support
Reference:	4054
Report From:	Director of Adult Services

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1. The decision:

- a) That permission is granted by the Executive Member to close Addenbrooke residential care home in Gosport, subject to suitable alternative accommodation for residents being found and their care needs met.
- b) That permission is granted by the Executive Member to reprovide the Lutman day centre from the Addenbrooke site to a nearby alternative site.
- c) That permission is granted by the Executive Member to close Cornerways residential care home in Kings Worthy Winchester, subject to suitable alternative accommodation for residents being found and their care needs met.
- d) That the Executive Member agrees that Kings Worthy Day Centre remain open until a new permanent location in Winchester can be developed.
- e) That permission is granted by the Executive Member to close Thurlston House residential care home in Fleet, subject to suitable alternative accommodation for residents being found and their care needs met.
- f) That the Executive Member recognises the significant contribution made by the staff at these homes, and therefore supports efforts to redeploy those that choose this option and to offer Voluntary Redundancy terms to those who do not.
- g) That the Executive Member agrees that permission be sought from the Executive Member for Policy and Resources to reinvest 100% of the net proceeds from the sale of the three homes to contribute towards the capital funding identified to support Project Extra-Care.

2. Reasons for the decision:

- 2.1. The way social care is provided is changing in England, with service users wanting more choice and control over their care and new services being developed to meet their individual needs. Hampshire County Council aims to build resilient communities which enable a culture of participation, in order to develop cost effective care solutions which are sustainable for the future. In line with the ambitions of the Health and Social Care Act 2012, delivering new ways of working and new services will be done in partnership with the new Clinical Commissioning Groups.
- 2.2. In order to meet the challenges of an ageing population it is vital that Older People's services are sustainable, cost effective and offer people choice and control. More older people are choosing to remain independent and be cared for at home, rather than go into residential care. Those who do eventually need high levels of care and support consequently have much higher requirements for these services, for example of the physical environment (en-suite rooms etc) and often require nursing rather than residential care.
- 2.3. The Council has significantly invested in the upgrade of other older residential homes. However many of these buildings were established in the 1960s and 1970s and several present restrictions as to the ability to provide suitable environments for the future.
- 2.4. The older buildings cannot meet higher levels of care need, often meaning that residents need to be moved to other homes if their care needs increase. In particular, since these homes were built, there has been considerable progress made in researching the best environments for supporting people with dementia. People with dementia require buildings which are simply laid out, so they are easily oriented with space to wander and easy access to outdoor space. Appropriate lighting, use of colour and texture, and the location of easily identifiable toilet facilities and communal spaces are also important, as is the space for people to have familiar items such as their own furniture with them. The narrow corridors, small rooms, and complex layouts make this impossible in some older homes.
- 2.5. With more people choosing to remain in their own homes and reductions in national funding support for adult social care, there is a need to develop alternatives to residential care and to shift the balance of resources towards the choices people are making. This includes community based services such as Community Response teams (CRT), Hampshire Integrated Community Equipment Service, support for carers, telecare, Shared Lives Scheme and Extra-Care Housing. These services provide better outcomes and actively promote independence and choice.
- 2.6. As demand for modern nursing care and specialist dementia care provision continues to increase, Hampshire County Council is investing in these services, with proposals to build additional capacity in two of the County Council's nursing homes.

3. Other options considered and rejected:

3.1. Taking no action: if the Council were to continue to operate these homes, considerable sums would need to be spent on their maintenance (for example, the replacement of boilers and toilet facilities, and installation of sprinklers). Due to the design of the homes, even with this investment, they would not be viable in future due to the layout, size of rooms, and narrowness of corridors. It is therefore considered that resources would be better invested in providing nursing and specialist residential care for those with higher levels of need, and on new models of care (particularly Extra-Care Housing) which will meet the needs of older people in future, and help them stay independent for as long as possible.

4. Conflicts of interest:

4.1. Conflicts of interest declared by the decision-maker:

None

4.2. Conflicts of interest declared by other Executive Members consulted:

None

5. Dispensation granted by the Standards Committee: none.

6. Reason(s) for the matter being dealt with if urgent: not applicable.

7. Statement from the Decision Maker:

Approved by:

Date:

21 September 2012

**Executive Member for Adult Social Care
Councillor Felicity Hindson**